

OVERVIEW AND SCRUTINY BOARD
Overview & Scrutiny Committee
Agenda

Date Tuesday 1 December 2020

Time 6.00 pm

Venue Virtual Meeting

https://www.oldham.gov.uk/info/200608/meetings/1940/live_council_meetings_online

Notes 1. DECLARATIONS OF INTEREST- If a Member requires advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Paul Entwistle or Constitutional Services at least 24 hours in advance of the meeting.

2. CONTACT OFFICER for this agenda is Constitutional Services, email constitutional.services@oldham.gov.uk

3. PUBLIC QUESTIONS - Any Member of the public wishing to ask a question at the above meeting can do so only if a written copy of the question is submitted to the contact officer by 12 noon on Thursday, 26 November 2020.

4. FILMING – This meeting will be recorded for live and/or subsequent broadcast on the Council's website. The whole of the meeting will be recorded, except where there are confidential or exempt items and the footage will be on our website. This activity promotes democratic engagement in accordance with Section 100A(9) of the Local Government Act 1972. The cameras will focus on the proceedings of the meeting.

Recording and reporting the Council's meetings is subject to the law including the law of defamation, the Human Rights Act, the Data Protection Act and the law on public order offences.

MEMBERSHIP OF THE OVERVIEW AND SCRUTINY BOARD

Councillors McLaren (Chair), Taylor, Toor, Jacques, Curley, Price (Vice-Chair), Surjan and Williamson

Item No

1 Apologies For Absence

2 Declarations of Interest

To Receive Declarations of Interest in any Contract or matter to be discussed at the meeting.

- 3 Urgent Business

 Urgent business, if any, introduced by the Chair
- 4 Public Question Time

 To receive Questions from the Public, in accordance with the Council's Constitution.
- 5 Minutes of Previous Meetings (Pages 1 - 18)

 The Minutes of the Overview and Scrutiny Board meetings held on 20th October 2020 and 5th November 2020 are attached for approval.
- 6 Minutes of the GMCA Corporate Issues and Reform Overview and Scrutiny Committee (Pages 19 - 26)

 The minutes of the GMCA Corporate Issues and Reform Overview and Scrutiny Committee held on 6th October 2020 are attached for noting.
- 7 Minutes of the GMCA Housing, Planning and Environment Overview and Scrutiny Committee (Pages 27 - 34)

 The minutes of the GMCA Housing, Planning and Environment Overview and Scrutiny Committee held on 8th October 2020 are attached for noting.
- 8 Minutes of the GMCA Economy, Business Growth and Skills Overview and Scrutiny Committee (Pages 35 - 42)

 The minutes of the GMCA Economy, Business Growth and Skills Overview and Scrutiny Committee held on 9th October 2020 are attached for noting.
- 9 Youth Offer (Pages 43 - 104)
- 10 Youth Justice Plan (Pages 105 - 134)
- 11 Opportunity Area Funding (Pages 135 - 162)
- 12 Green New Deal Strategy and Generation Oldham (Pages 163 - 174)
- 13 Local Plan Review

 Report to follow.
- 14 General Exceptions and Urgent Decisions (Pages 175 - 178)
- 15 Key Decision Document (Pages 179 - 194)
- 16 Overview and Scrutiny Board Work Programme (Pages 195 - 208)
- 17 Date and Time of Next Meeting

The next Overview and Scrutiny Board will be held on Tuesday, 19th January 2021 at 6.00 p.m.

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OVERVIEW AND SCRUTINY BOARD

20/10/2020 at 6.00 pm



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Present: Councillor McLaren (Chair)
Councillors Taylor, Jacques, Curley and Williamson

Also in Attendance:
Councillor Fielding

Jon Bloor
Lorraine Kenny
Corinna Sutton
Sian Walter-Browne
Lori Hughes

Leader of the Council and Cabinet Member for Economy and Skills
Head of Lifelong Learning, Employment and Skills Service
Community Safety Manager
Reward & Recognition Strategic Lead
Constitutional Services
Constitutional Services

1 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Surjan and Councillor Toor.

2 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

3 **URGENT BUSINESS**

There were no items of urgent business received.

4 **PUBLIC QUESTION TIME**

There were no public questions received.

5 **MINUTES OF PREVIOUS MEETING**

RESOLVED that the minutes of the meeting of the Overview and Scrutiny Board held on 8th September 2020 be approved as a correct record.

6 **MINUTES OF THE JOINT MEETING OF OVERVIEW AND SCRUTINY 24TH SEPTEMBER 2020**

RESOLVED that the minutes of the Joint Meeting of Overview and Scrutiny held on 24th September 2020 be approved as a correct record.

7 **MINUTES OF THE PERFORMANCE AND VALUE FOR MONEY SELECT COMMITTEE**

RESOLVED that the minutes of the meeting the Performance and Value for Money Meeting held on 27th August 2020 be noted.

8 **GMCA CORPORATE ISSUES AND REFORM OVERVIEW AND SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Corporate Issues and Reform meeting held on 8th September 2020 be noted.

9 **GMCA ECONOMY, BUSINESS GROWTH AND SKILLS OVERVIEW AND SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Economy, Business Growth and Skills Overview and Scrutiny Committees held on 10th July 2020 and 11th September 2020 be noted.

GMCA HOUSING, PLANNING AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE

RESOLVED that the minutes of the GMCA Housing, Planning and Environment Overview and Scrutiny Committees held on 29th July 2020 and 10th September 2020 be noted.

OLDHAM WORK AND SKILLS STRATEGY UPDATE

The Overview and Scrutiny Board received and considered an update on the progress made in relation to the key components of Work and Skills Strategy. The Board were informed that the impact of Covid 19 had been significant and noted a supplementary paper had been produced to examine the primary impact upon unemployment.

The Work and Skills Strategy (2016-2020) sought to improve population skills outcomes to support Oldham's strategic goals. It was intended to inform and raise awareness across the Oldham Partnership of the complexity of and multiple challenges facing the employment and skills systems, and to position the Oldham economy in the context of emerging strategies for employment and skills across Greater Manchester (GM).

The Work and Skills Strategy was organised around four strategic goals, supported by a new outcomes framework for work and skills:

- 1.1. Create jobs**, including targets for Phase 2 of Get Oldham Working
- 1.2. Social regeneration and in-work progression**, including the new pilot Career Advancement Service
- 1.3. Deliver the OESC and improve the colleges**, including a commitment to support the sustainability of the post-Area Based Review settlement for Oldham
- 1.4. Support a thriving private sector**, including to better represent our six priority employment sectors in our partnership framework

The Board were informed of key highlights, including:

- The successful attraction of £3m of European Social Fund monies (to date) to deliver the Skills Support for Employment (previously Skills for Employment and Skills Support for the Unemployed), RAISE, National Careers service programmes which had enabled a full programme of employment and skills support to be delivered by Get Oldham Working.
- In addition, as a response to the economic fallout from Covid 19, the Get Oldham Working team had secured an extension of Skills for Employment until 2023 and a new contract called JETS (job entry targeted support) secured for next 18 months, starting in October 2020 for those that had been unemployed short term and been on benefits for 13 weeks, a total value of £370k.
- Agreement with GM Combined Authority to maintain the £2.83m commitment to Oldham Lifelong Learning Service to deliver Adult Education Budget related activity.

Additional funds had been secured to deliver the Talk English programme.



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Key risks were noted, including:

- 75% of corporate funding had been disinvested due to budgetary pressures but this had been more than offset by winning externally funded projects.
- The devolution agenda was more keenly focussed on skills provision that led to increased productivity and met the needs of employers. This would reshape the current offer which might have an impact on some learners.

The position in June 2020 in relation to each outcome was set out and compared to the position in 2016 and the intended outcome by 2020.

Members requested and received clarification on the following:

- Apprenticeship low pass rate – the apprenticeship levy had changed the way the programme was delivered and current learners were not necessarily as motivated.
- Acceleration of priority aims – this would be happening. Oldham had upskilled many people who had then moved on. The pathways were established and employers being encouraged to use them. The aim was to offer progression to a career rather than just a job.
- Impact of Covid and Brexit – a recovery plan would be put in place for the next twelve months, which would be brought to the Board. It was expected that a revised Strategy would be brought after that.
- Education and training in the recovery period – the comprehensive spending review had looked to devolve funding to colleges and the colleges had been expected to improve employer involvement. In the current situation, the spending review had been revised and there may be a delay to devolving the funding.
- The impact of the ending of the in-work training fund on the recovery plan – the Council will be looking at all available funding and there could be more funding for Kickstart. As people increasingly needed to compete in a global market, there was a need to develop their skills.

RESOLVED that;

1. The update be noted.
2. The recovery plan to be put in place for the next twelve months be brought to the Board for review.
3. The revised Strategy be brought to the Board

IMPACT OF COVID 19 ON UNEMPLOYMENT, INCLUDING YOUNG PEOPLE AND CARE LEAVERS.

The Overview and Scrutiny Board received and considered an update on the impact of Covid 19, which had been a hugely significant economic event, alongside the clearly evident impact on the health and wellbeing of many citizens. The report was a position statement which reviewed the latest data relating to

economic inactivity and proposed programmes to address these issues, with a review of the impact upon youth unemployment. However, it was noted that this was likely to change over the coming months, as local and national restrictions were implemented. The dynamic of the Government policy had been shaped by a quick recovery phase in Quarter 2 and 3 during 2020 with the economy moving back to business as usual. This was looking increasingly unlikely, as cases of Covid-19 increased

The Board was informed there were three key aspects which needed to be considered in terms of Covid related employment concerns, the first being the rise in unemployment, the second was the impact of the furlough scheme and consequences of this scheme ending in October 2020, and finally the confidence in companies to create new opportunities.

The Board noted that the Oldham economic function had been significantly impacted by the effects of Covid 19 lockdown.

- 32,000 Oldham employees on the Job Retention Scheme
- 8,900 claims made for Self-Employment Income Support Scheme
- 13,985 citizens claiming unemployment benefits.
- Since the beginning of Covid-19, Oldham's monthly Claimant Count had increased by **108.7%**, a similar rate to GM (**109.6%**) but lower than English levels (**128.1%**).
- Over the same period Oldham's monthly Youth Claimant Count had increased by **136.5%**, faster than GM (**125.5%**) and slightly lower than England (**139%**).
- In July 2020 c. 55% of citizens were economically inactive.
- Modelling suggested that unemployment in Oldham would reach c.22,000 by end of November.

GMCA and HM Government had invested in services to support citizens back into employment. The Autumn Statement could see investment in key infrastructure schemes and ensuring that this activity supported Oldham's citizens and young people was paramount.

Members requested and received clarification on the following:

- Support in finding jobs for care leavers – there were two schemes and pathways in place for care leavers and people with disabilities. The facilities of the Kickstart programme were being reflected to offer support and the Council was working closely with employers and Job Centre Plus. Work was underway with care leavers to identify their ambitions and to prepare them for the application process so they were ready to apply for opportunities.
- The increase in modelling figure to 22,000 from 14,000 current claimants – Greater Manchester was lobbying to

get early access to information on redundancies. As government support for business reduced, it was expected that the number of claimants would increase in November and December, when businesses could not afford to pay staff and people could not live off reduced pay. There were many variables, including the impact of local lockdown on the ability of businesses to compete for national contracts. Business support had been increased by over £50M in six months.

- Support for people becoming self-employed – there was government funding for this. An increase in start-ups had been evident, though some new businesses would wait until the situation improved. The Council was also securing income for social enterprises and maximising inward investment.
- The success of grant applications - GMCA had launched the AEB Local Authority (LA) Grant Programme on the 6th July 2020 to enable each LA to submit proposals for work towards alleviating barriers and constraints faced by residents around Adult Skills. The Council had submitted applications to a value of £150k and these had all been successful.

RESOLVED that:

1. The update be noted.
2. The update on the Covid-19 recovery plan be brought to the Board at the earliest opportunity.

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COMMUNITY SAFETY AND COHESION PARTNERSHIP

The Board received an update on the Community Safety and Cohesion Partnership

- The Community Safety and Cohesion Partnership commenced activity at the start of the year to refresh the local CSCP Plan
- A partnership workshop was held which clearly identified:
 - the need to focus upon behaviours causing the most threat, risk and harm and work to strengthen communities, with consideration of all factors which affected cohesion.
 - new CSCP Plan would need to be reflective of the changing world in relation to protecting the most vulnerable, with inclusion of the response to serious and organised, crime, modern slavery, complex safeguarding and serious violence as key priorities
 - a number of themes which impacted on community safety and cohesion were cross cutting with other work areas, for example poverty. It was agreed that some thematic areas would not necessarily be led in the CSCP Plan but that there would be connectivity and reference to these as ongoing in other work streams.



- the new Plan would need to be aligned with the developing work around the Place-Based working arrangements.
- In addition to the work around the CSCP Plan it was also agreed that the Partnership itself needed to be reviewed, with a refresh of the terms of reference and the membership to ensure the best value from the Partnership was achieved from across all sectors.
- The work on Covid had continued to take up a significant amount of time and this had resulted in this work not being progressed in the timeline originally planned.
- The underlying work of the existing Plan continued, with a commitment to protecting individuals and communities from harm. The operational work had not been impacted and the response to Covid had provided opportunities to work much closer with communities and the voluntary/community/faith sector area, and reinforced how important it was that they were recognised and the contributions they could make, as key stakeholders in the Plan going forward.

Members requested and received clarification on the following:

- The correlation between poverty and inequalities and serious crime – poverty made individuals more susceptible to the criminal world eg loan-sharking. It made families easier to exploit and the Council was working with vulnerable families to find alternative opportunities.
- The enhancement of the ability to support by working in partnership – there was a very strong partnership ethos in Oldham, with a huge benefit from it. Services were able to mobilise quickly because of the excellent working relationships and strong work with communities.
- Social isolation and keeping safe online – there was awareness that isolation could put vulnerable adults at risk, but no specific projects.
- Voluntary and community sector training and resources – the Council was working closely with Action Together and there were funding pots that groups could apply to. Volunteers had to be carefully risk-managed during the pandemic.
- Consultation on the draft Plan - once the draft had been put together, it would be circulated for comments.

RESOLVED that:

1. The update be noted.
2. Once the draft Plan had been put together, it would be circulated to Board Members for their comments.

AMENDMENT TO UNITED NATIONS - SUSTAINABLE DEVELOPMENT GOALS REPORT TO COUNCIL

The Board gave consideration to a report which asked them to consider to an Amendment, as proposed by Liberal Democrat Councillors at Full Council on 9 September 2020, to the report

submitted in response to 'Making a Commitment to the UN Sustainable Development Goals' Motion.



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The Board were reminded that consideration was given to a report by the Overview and Scrutiny Board on 3 March 2020 and by the Health Scrutiny Committee on 7 July 2020 in response to a motion that requested the committees identify the work that was already being done by the Council and its partners, what more could be done and to present a report to full Council with its findings and recommendations.

Both Overview and Scrutiny Board and Health Scrutiny commended a report which detailed work being done in support at a local level. At the full Council meeting on 9 December, an Amendment was proposed which including information which had not been provided to the Overview and Scrutiny Board nor the Health Scrutiny Committee following the commendation to Council of the original report. It was agreed that the original report as submitted to Council be agreed, but that the Amendment would be referred to Overview and Scrutiny for their consideration.

RESOLVED that the inclusion of the Amendment to the report be not agreed or commended to Council.

15

UPDATE ON NORTHERN ROOTS

The Board gave consideration to an update on the Northern Roots project.

The Board were reminded that they had received an update in in June 2019, which was followed by a visit to the Northern Roots site in September 2019. In February 2020, the Board held a workshop to help decide the best legal and governance structure for the establishment of the Northern Roots Company. On the basis of the guidance provided at this workshop, Cabinet approved a proposal in March 2020 that the Northern Roots company be established as a Charitable Company, Limited by Guarantee, with an initial board of nine members comprising four Council nominees and five independent Directors.

The Board were informed of the progress in meeting objectives:

- The Northern Roots trademark and wordmark had been registered
- Community, partner and stakeholder engagement took place throughout 2019. A programme of pilot projects and consultations was planned for and initiated in 2020. Much of this programme had to be paused due to Covid 19, but all initiatives that could safely continue had taken place.
- Over the course of 2019, ownership of the land within the Northern Roots site boundary was confirmed and, where necessary, registered. A register of easements, covenants or other constraints in place over the land had also been identified and recorded. The Charity Commission had approved the broadening of the terms of

a charitable covenant which limited the usage of one plot of land.

- Over the past six months a number of reports had been completed and the initial site Masterplan has been updated. A planning application was now being developed and was on schedule to be submitted before the end of the current financial year.
- Additional external funding had been secured to supplement the current revenue funding. This funding will cover the costs of developing and submitting the planning application. In parallel the project has been developing a pipeline of external capital and revenue funding to facilitate the development and operation of the site. No OMBC funding for the project, either capital or revenue, had been approved beyond March 2021.
- The Northern Roots company had been established as a Charitable Company, limited by guarantee. The company board comprised six Directors – four nominated by Oldham Council (Cllrs Jabbar, Brownridge and Chauhan and Rebekah Sutcliffe) and two independents (Anne Selby and Jonathan Bland). Two Board meetings had taken place. A further three independent Directors will be recruited in the coming months from the local community. An application to register the Northern Roots company as a charity was being prepared for submission to the Charity Commission.

RESOLVED that

1. The appointment of further independent Directors be noted
2. The appointment of an independent Director as Chair be recommended
3. An update be provided the Board when charitable status was established
4. The update be noted.

16

SALARY SACRIFICE CYCLE TO WORK SCHEME

Consideration was given to a report updating the Board on the scheme.

Following the report to the Overview & Scrutiny Committee on 8th September regarding 'Tax Relief for Public Transport Travel', the Board asked for a follow-up brief on the Council's Cycle to Work scheme and on the future intentions for this Salary Sacrifice initiative.

The Board was informed that the employee hired the bicycle to undertake some/all of their work commute and/or work business on and, at the end of the loan period of twelve months, the employee would either return their bicycle, or discuss with the provider the options for "transfer of ownership". In addition to the purchase of a bike, the voucher provided by the Council could include spend on some cycling accessories, mostly associated with road safety, e.g. helmets and lights, plus locks. In June 2020, the eligibility for accessories had been increased, and

could now include items such as pedals, saddles and tyres. The scheme could only be used for the benefit of the employee and was not transferable to their family or friends.



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The Board noted that the scheme had not operated every year and had last been offered in December 2018. The Council was looking to offer the scheme again, along with re-establishing its Give As You Earn scheme (GAYE) and considering the offer of Salary Sacrifice Share Cost AVC's for employees to top up their pension.

Members requested and received clarification on the following:

- The delay around the implementation of the new payroll system – the Council wanted to be in a position to exploit the full potential of the new system to develop the best offer and attract the best people to come and work for Oldham. When the full benefits offer had been developed, this would be communicated to Councillors as well as staff.
- Timeline for the payroll system – this request would be passed on to Julia Veall, who would provide information to be circulated to the Board.

RESOLVED that:

1. The update be noted.
2. Julia Veall be requested to provide information on the timeline for the payroll system, to be circulated to the Board.

17

COUNCIL MOTIONS

The Board gave consideration to a briefing note received in relation to a motion which had been referred to Overview and Scrutiny by Full Council.

The Board noted that, at the Council meeting on 9th September 2020, the 'Let's All Do Our Bit to Tackle Litter' motion was debated.

The first resolution of the motion, as amended, was as follows:

- Ask the Overview and Scrutiny Board to examine the merits of becoming a local authority member of the Keep Britain Tidy Network and identify which of the campaign's initiatives, including Love Parks and Charity Bins could be introduced in the Borough.

RESOLVED that:

1. The information contained in the report be noted.
2. The update as provided in the report be included in the next Council action update.
3. An update be received when available from Environmental Services related to Charity Bins.

18

KEY DECISION DOCUMENT

The Board gave consideration to the latest published Key Decision Document.



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RESOLVED that the latest published Key Decision Document be noted.

19 **GENERAL EXCEPTION OR SPECIAL URGENCY DECISIONS**

There were no decisions taken under authorisations granted under Access to Information Procedure Rule 13 (General Exception) and Rule 14 (Special Urgency) to be considered.

20 **OVERVIEW AND SCRUTINY BOARD WORK PROGRAMME**

RESOLVED that the update be noted.

The meeting started at 6.00 pm and ended at 7.45 pm.

Public Document Pack
OVERVIEW AND SCRUTINY BOARD
05/11/2020 at 6.00 pm



Present: Councillor McLaren (Chair)
Councillors Taylor, Toor, Jacques, Curley, Price (Vice-Chair),
Surjan and Williamson

Also in Attendance:

Councillor Roberts	Cabinet Member for Housing
Emma Barton	Director of Economy
Joanne Betts	Principal Transport and Highways Policy Officer
Elizabeth Dryden-Stuart	Team Leader, Strategic Planning and Information
Lori Hughes	Constitutional Services
Sian Walter-Browne	Constitutional Services

1 **APOLOGIES FOR ABSENCE**

There were no apologies for absence received.

2 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

3 **URGENT BUSINESS**

There were no items of urgent business received.

4 **PUBLIC QUESTION TIME**

No public questions were received.

5 **GREATER MANCHESTER'S PLAN FOR HOMES, JOBS
AND THE ENVIRONMENT (GMSF)**

The Board gave consideration to a report which asked them to consider recommending to the Cabinet that the Greater Manchester Spatial Framework be approved for publication and submission to the Secretary of State for Housing, Communities and Local Government.

The Board was informed that the Association of Greater Manchester Authorities (AGMA) Executive Board on 30th October 2020 had resolved to note the GMSF: Publication Draft 2020 and supporting background documents and had recommended the documents to the districts with the intention that the districts approve:

- a) Publication of the GMSF: Publication Draft 2020 pursuant to Regulation 19 of the Town and Country Planning (Local Planning) (England) Regulations 2012 for representations between 1 December 2020 and 26 January 2021; and
- b) Submission of the GMSF: Publication Draft 2020 to the Secretary of State for examination following the period for representations.

Following approval by the ten districts, it was intended that consultation on the Publication Draft 2020 would commence 1st December 2020 and last until 26th January 2021.

When adopted, the GMSF would become part of Oldham's development plan. It would replace parts of Oldham's Core Strategy and change the Proposals Map. A list of Core Strategy policies that would be replaced was attached at Appendix 1 of the report. The Proposals Map would be changed through the addition of allocations for housing and employment development, and changes to Green Belt boundaries.

The GMSF: Publication Draft 2020 and supporting documents could be viewed at <https://www.greatermanchester-ca.gov.uk/what-we-do/housing/gmsf2020/>.

The full AGMA Executive Board Report, which included a list of the supporting documents available, was attached at Appendix 2 of the report.

The Board noted the report summarised the main components of the GMSF: Publication Draft 2020 and what it meant for Oldham. It also set out the implications for the review of Oldham's Local Plan.

The Board was informed that the 'Publication stage' was a formal consultation on the draft joint DPD pursuant to Regulation 19 of the Town and Country Planning (Local Planning) (England) Regulations 2012 ("the Regulations"). It was a statutory stage that provided an opportunity for organisations and individuals to submit their final views on the content of the plan. The decision to 'Publish' the draft joint DPD was an Executive decision for the Greater Manchester (GM) local authorities.

Following consultation on the Publication Plan, the draft joint DPD and the representations made at the Publication stage would be sent to the Secretary of State – this was the 'Submission stage' under Regulation 22 of the Local Planning Regulations. Submission required approval of each of the 10 Full Councils of the GM local authorities. Upon completion of the consultation on the Publication draft in January 2021, a post-consultation report would be prepared and the plan would be submitted to the Secretary of State for Examination in mid-2021. Whilst anyone could make a representation on any point, only those pertaining to the 4 tests of soundness would be taken into account by the Inspector(s). If major new issues arose at the Publication consultation stage, there would need to be further consultation.

An Examination in Public would take place after which a Planning Inspector would consider the joint DPD and representations made in respect of it and determine whether the joint DPD was capable of being adopted, either with or without amendments.

Assuming that the document was capable of adoption, whether with or without amendments, the ultimate decision to adopt must be taken by each of the 10 Full Councils.

Members asked for and received clarification on the following:

- How would the Plan be affected by Covid – it was not possible to be definitive at this time. The Council was very focussed on providing ongoing support for local businesses. The policies would be monitored in the context of what was occurring at the time.
- Was there flexibility, particularly around housing and business accommodation – there would be opportunities to review and the policies would be monitored.
- Flexibility across all strands beyond 2023 – this was the final opportunity to comment on the publication draft before it moved forward for adoption. The Local Plan would be monitored and reviewed regularly. Flexibility would come from the availability of land at any particular time and whether brownfield sites could be made attractive to developers. GMSF would provide a framework to assist Councils bidding for funding and would help Councils be active participants in shaping development.
- Helping to tackle inequalities – GMSF and the Local Plan were formulated to meet the needs to address inequalities. They would provide a structure to enable Councils to require such matters as quality homes and meaningful employment.
- Distil to ward level so the public could easily see what was happening in their neighbourhood – the Local Plan would translate the high-level framework to the community level. The policies would help with neighbourhood planning.
- Set out simply how the policies integrated with each other – this would be sought from GMCA colleagues to make the links clear to the public.
- Develop a Scrutiny framework – the Local Plan was expected to come to the Board at its next meeting. A forward plan would be put together for consideration and specific elements could be brought as required.

RESOLVED that:

The following be recommended to the Cabinet:

1. That the GMSF: Publication Draft 2020, including strategic site allocations and green belt boundary amendments, and reference to the potential use of compulsory purchase powers to assist with site assembly, and the supporting background documents, for publication pursuant to Regulation 19 of the Town and Country Planning (Local Planning) (England) Regulations 2012 for a period for representations between 1 December 2020 and 26 January 2021 be approved.

2. That the GMSF: Publication Draft 2020 be approved for submission to the Secretary of State for examination following the period for representations.
3. That delegation to Director of Economy authority to approve the relevant Statement of Common Ground(s) required pursuant to the National Planning Policy Framework 2019 be approved.
4. That delegation to the Greater Manchester Lead Chief Executive, Housing, Homelessness and Infrastructure, in consultation with Salford City Mayor, Paul Dennett the Portfolio Leader for Housing, Homelessness and Infrastructure to make minor or non-material amendments to the GMSF: Publication Draft 2020 and background documents prior to their publication be approved.

The Cabinet be requested to recommend the following to the Council:

1. That the GMSF: Publication Draft 2020 and supporting background documents be submitted to the Secretary of State for examination pursuant to Regulation 19 of the Town and Country Planning (Local Planning) (England) Regulations 2012 following the period for representations between 1st December 2020 and 26 January 2021 be approved.
2. That delegation to the Greater Manchester Lead Chief Executive, Housing, Homelessness and Infrastructure, in consultation with Salford City Mayor, Paul Dennett the Portfolio Leader for Housing, Homelessness and Infrastructure to make minor or non-material amendments to the GMSF: Publication Draft 2020 and background documents prior to their publication be approved.

6

GREATER MANCHESTER TRANSPORT STRATEGY 2040, OUR FIVE-YEAR DELIVERY PLAN (2020-2025) AND OLDHAM LOCAL IMPLEMENTATION PLAN

The Board gave consideration to a report which provided details of new, and updated, transport strategy documents that had been prepared by Transport for Greater Manchester (TfGM), working with the Greater Manchester Combined Authority (GMCA), the ten Greater Manchester councils and the Greater Manchester Mayor, to cover the entire city-region.

This work included a refreshed version of the long-term, statutory local transport plan – the Greater Manchester Transport Strategy 2040 - and a final version of Our Five-Year Delivery Plan (2020-2025) which set out the practical actions planned to deliver the Strategy over the next 5 years. In addition, ten new Local Implementation Plans had been prepared (one for each Greater Manchester council), including Oldham.

Draft versions of the documents were published as part of the GMSF Transport Evidence Base for the Association of Greater Manchester Authorities (AGMA) Executive Board on 30th

October, which noted the GMSF: Publication Draft 2020 and supporting background documents and recommended the documents to the GM local authorities. The GMSF 2020 and supporting documents could be viewed at <https://www.greatermanchester-ca.gov.uk/what-we-do/housing/gmsf2020/>.

The Greater Manchester Transport Strategy 2040 was first published in February 2017 and had undergone a 'light touch' policy refresh to reflect work undertaken and the changed context since 2017, including, for example, the adoption of the "Right-Mix" ambition for at least 50% of all journeys to be made by active travel and public transport by 2040 and further development of the Greater Manchester Spatial Framework. The refreshed 2040 Transport Strategy would be published in December 2020 alongside the GMSF consultation, as part of the GMSF evidence base.

The long-term approach to planning Greater Manchester's transport network, set out in the 2040 Transport Strategy, was underpinned by a series of five-year Delivery Plans. The first Delivery Plan (2016-2017 to 2021-2022) was published in 2017, alongside the 2040 Transport Strategy. An updated, draft Delivery Plan was published for consultation – alongside the first version of the GMSF - in January 2019. A final version of this document had now been prepared.

Our Five-Year Delivery Plan sets out the practical actions planned, over the next 5 years, to deliver the 2040 Transport Strategy and achieve the transport ambitions of the GMCA and the Mayor, in parallel with the development of the GMSF. The Delivery Plan included a mapped summary of proposed place-specific schemes as well as a range of GM-wide interventions ranging from Emergency Active Travel measures to support social distancing as part of the Covid-19 recovery, to a GM-wide reformed bus network and associated infrastructure, clean air plan, and integrated fares and ticketing standards. Our Five-Year Delivery Plan would be published in support of the GMSF consultation and as part of the GMSF evidence base in December 2020. The report included details of the interventions that could result in direct investment in Oldham or were particularly relevant to Oldham. The Delivery Plan also contained details of the strategic transport interventions associated with GMSF allocations that may be brought forward. This report included details of the GMSF interventions associated with Oldham's GMSF allocations.

Our Five-Year Delivery Plan was supported by ten Local Implementation Plans (LIPs) covering the period 2020 to 2025. Each of the ten councils that made up Greater Manchester had its own LIP, including Oldham. LIPs were a new feature of the GM2040 Transport Strategy suite of documents and provided more detail on each Council area. LIPs would be included in an appendix to the final version of Our Five-Year Delivery Plan. They would be 'live' documents for a period of time and would

be updated as councils developed and published transport plans and strategies, or as new schemes were developed or delivered.



Oldham
Council

Members asked for and received clarification on the following:

- Flexibility as priorities developed – there was a high degree of control at local level with delivery plans. The strategy was based on GMSF and was flexible enough to accommodate change. The Council had control over its own implementation plan and how often it was reviewed.
- Effect of Covid on funding – the Plan was largely related to capital investment and capital funding was still being allocated. Revenue funding was reduced by fewer passengers and the impact of that could not be assessed at this time.
- Rationalisation of bus services across Greater Manchester – GM was developing a franchising scheme, which had been out for consultation. No decisions had yet been made and the impact of Covid would need to be understood before proceeding.
- Balancing different needs in regenerating the town centre – the aim was to make the town centre attractive and easy to access for all. Major projects had been delivered and funding had been secured for further schemes. Many households did not have a car and it was therefore important to improve cycling and walking routes as well as public transport.
- Strategies to reduce short journeys eg school journeys – various projects had been undertaken. Some were school-specific and some more general. The service was working with schools on a 1:1 basis to develop school travel plans.
- Availability of a ward-level version – the Local Implementation Plan would provide that level of detail.
- Greenfield station – work had not yet progressed to provide a fully-accessible station. As electrification would not happen soon, discussion continued to find an alternative solution and any available opportunities would be exploited.

RESOLVED that:

1. It be noted that, on the 9th November 2020, the Cabinet would be recommended to endorse the refreshed Greater Manchester Transport Strategy and the final version of Our Five-Year Delivery Plan for approval by GMCA and publication in December 2020, alongside Greater Manchester's Plan for Homes, Jobs and the Environment (GMSF), subject to the correction of a small number of errors identified in Appendix D.
2. It be noted that, on the 9th November 2020, the Cabinet would be recommended to approve the Oldham Local Implementation Plan for publication as an appendix to Our Five-Year Delivery Plan, acknowledging that this was a 'live' document and would be subject to regular review and update as appropriate.

3. It be noted that, on the 9th November 2020, the Cabinet would be recommended to delegate authority to the Leader and the Cabinet Member for Neighbourhoods and Culture to approve future updates of the Oldham Local Implementation Plan.
4. An update be brought to the Board in six months.



The meeting started at 6.00 pm and ended at 7.40 pm

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**MINUTES OF THE MEETING OF THE GREATER MANCHESTER COMBINED AUTHORITY
CORPORATE ISSUES AND REFORM OVERVIEW & SCRUTINY COMMITTEE, HELD ON TUESDAY
6 OCTOBER 2020, AS A VIRTUAL MEETING VIA MICROSOFT TEAMS**

PRESENT:

Councillor Tom Pickstone	Bury (Chair)
Councillor Akhtar Zaman	Bolton (Substitute)
Councillor Paula Appleby	Manchester
Councillor Sam Al-Hamdani	Oldham (Substitute)
Councillor Colin McLaren	Oldham
Councillor Kallum Nolan	Rochdale
Councillor Tanya Burch	Salford
Councillor Karen Garrido	Salford (Substitute)
Councillor David Jolley	Salford
Councillor Teresa Smith	Tameside (Substitute)
Councillor Sean Anstee	Trafford (Substitute)
Councillor Joanne Marshall	Wigan

OFFICERS IN ATTENDANCE:

John Wrathmell	Director Strategy, Research and Economy, GMCA
Joanne Heron	Statutory Scrutiny Officer, GMCA
Matt Berry	Senior Governor & Scrutiny Officer, GMCA
Jenny Hollamby	Senior Governor & Scrutiny Officer, GMCA
Kris Jones	Service Operations Officer, GMCA

CI&R/21/20 APOLOGIES

Apologies for absence were received from Councillors Anne Duffield (Trafford), Beverley Fletcher (Bolton), John McGahan (Stockport), Dave Morgan (Trafford) and Dena Ryness (Stockport).

Officers: Alison McKenzie-Folan, Chief Executive, Wigan Council and Steve Wilson, GMCA

CI&R/22/20 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

The Chair extended a welcome to those participating on the call.

Members noted that the three Scrutiny Chairs had recently met with the Mayor to discuss future agenda themes. At this meeting, the Mayor also indicated that a review of the current scrutiny arrangements was to take place and that Scrutiny members contributions to this review will be sought in due course.

The Chair also explained that the Mayor will be attending the next meeting of this Committee and thought will be given as to the agenda for that meeting.

CI&R/23/20 DECLARATIONS OF INTEREST

There were no declarations of interest made by any Member of the Committee.

CI&R/24/20 MINUTES

The minutes of the previous meeting of the Committee, held on 8 September 2020 were submitted.

RESOLVED/-

That the minutes of the Committee meeting held on 8 September 2020 be approved as a correct record.

CI&R/25/20 COVID-19 GMCA FINANCIAL IMPACT AND RESERVES ANALYSIS

John Wrathmell, Director of Strategy, Research and Economy, GMCA, provided an overview of the Living with Covid Plan, a one year plan that has been developed in response to the changing requirements of the coronavirus pandemic and sought comments from Members to further shape and inform the development and delivery of the Plan as it evolves.

Members noted that the Plan seeks to capture early issues that have been made apparent because of Covid and identifies a response to build the resilience of the city region over the upcoming 12 months. The Plan also provides a link between the current Greater Manchester Strategy, which was due to finish this year, and the next version which will now be updated in June 2021.

Comments from Members were also sought in relation to the proposed mechanisms to drive system wide change to tackle those inequalities that have been highlighted and exacerbated by Covid. Members noted that the successful implementation of this Plan will build resilience to respond to any further outbreaks or emergencies and will provide a foundation for Greater Manchester to build back better.

The following questions and comments were made: -

- A member referred to section 2.1 to the report which identified that the Recovery Coordination Group (RCG) would now be meeting on a quarterly basis and enquired if this will be reviewed given the probability of further Covid restrictions being introduced in Greater Manchester. In response, officers noted that the move to quarterly meetings was done so once the Plan was in place. RCG would oversee the work of the Plan, however, a discussion on whether there is now a need for RCG to meet more frequently is to take place.

- A Member asked if there will be a review of the full fibre broadband contract to allow for digitalisation. In response, officers noted that the roll out of full fibre was agreed before the corona virus hit and any acceleration of the programme would need to identify additional resources. Members noted that work was undertaken to support children during lockdown with the provision of essential equipment and internet access. Work was continuing to this end to ensure that digital exclusion matters are addressed.
- A Member asked if a local approach to support hospitality workers affected by the impact of Covid restrictions is to be developed. In response officers noted that foundational Economy section of the local industrial strategy picks up challenges for the hospitality sector. It was also noted the Good Employer Charter has been developed and has a focus on those Covid associated employment challenges. Work is also taking place in relation to support training and re-training opportunities. An action plan is being developed with Marketing Manchester. Where restrictions are in place support is needed from Central Government.
- A Members sought details on the timeframes for the delivery of the Plan. He highlighted that local conflicting priorities may compromise delivery. In response, officers noted that there is potential risk where local resources are required as the financial impact of the crisis increases.
- A Member highlighted digitalisation issues. The Member also asked if there were details of associated costs, capacity and timescales within the Plan. Officers were also asked if GM has the ability and resilience to react quickly to matters as they arise. In response, officers noted that work is taking place to ensure full-fibre is in place and there is access to relevant technology. In terms of resources to act quickly, it was also noted that the partnership approach to respond can help with resilience.
- A Member asked if any thought had been given that the impact of Covid is greater in GM than elsewhere in the country due to existing inequalities. In response, officers noted that work was continuing to understand how and why the virus spreads greater in some areas when compared to others. Socio-economic factors of housing, health inequality and higher levels of poverty were being explored by the Independent Inequalities Commission. Further details of their work will be brought to a future meeting of the committee.

RESOLVED/-

1. That the Living with Covid Plan and observations made by Members be noted and the implementation of the Plan as a system wide driver for change and improvement, be supported.
2. That the proposed approach whereby all GMCA reports include recommendations that assess and identify the impact of the proposal on inequalities, environmental and financial issues in relation to the topic. This would be supported by a commitment to collect, analyse and report on data, including community intelligence, to understand that impact, be noted.
3. That in building on the recommendation (2) above, the development of a mechanism to utilise the established and developing partnership governance for the Age-friendly and

Equalities Portfolio to support system wide responses. This would include actions to address equalities issues identified and unresolved through the above assessment process, be noted.

4. That consideration of adopting minimum targets or standards for each locality or neighbourhood would support the effective targeting of resources across all GMCA activity, as set out in the report, be noted and to also note that this will ensure that there is an ongoing recognition that address inequalities in all communities is fundamental to the whole of Greater Manchester being able to achieve its collective ambitions.
5. That the report of the Independent Inequalities Commission be shared with Committee Members.

CI&R/26/20 GREATER MANCHESTER'S AUTUMN SUBMISSION: COMPREHENSIVE SPENDING REVIEW AND LOCAL RECOVERY & ENGLISH DEVOLUTION WHITE PAPER

John Wrathmell, Director of Strategy, Research and Economy, GMCA introduced a report which provided members with an overview of Greater Manchester's submission to Government for the upcoming Comprehensive Spending Review (CSR) and Local Recovery & English Devolution White Paper (Devolution White Paper).

The report explained that the GM submission sets out a series of ambitious proposals to transform our city region. Members noted that these transformation proposals are grouped together under four key themes and include:-

- a. **The Foundation.** Levelling up requires a focus on our people and the services they rely on. COVID-19 has had a drastic financial impact on Greater Manchester Authorities, estimated at c. £754m in 2020/21 alone. Government funding for the various areas of financial pressures has totaled £320m so far, leaving a net impact of £434m. A sustainable financial settlement to support our public services - and by extension, our communities - is therefore essential, and a prerequisite for the other ambitions in our submission.
- b. **A Levelled-up Economy.** A set of proposals to support our economic recovery and renewal following the shock of the pandemic, including:-
 - **Innovation GM;** our plan for achieving a significant uplift in investment in innovation and R&D (especially translational R&D) which would bring Greater Manchester up to the level of the 'golden triangle'.
 - **A GM Learning and Work Budget:** a distinctive new approach to work and skills, which improves value-for-money, aligns disjointed Government initiatives and helps people get into, and on in, work.

- Action to deliver a **Young Person's Guarantee**, with greater GM oversight of support for young people, so we can give every young person in GM a clear line of sight into local education, training and employment.
 - **Investment in a digitally enabled and empowered GM**, and wider investment in GM's economic development and competitiveness, funded through a devolved UK Shared Prosperity Fund.
- c. **Improved public service outcomes.** A set of proposals to go further and faster on our Unified Model of Public Services and improve outcomes and efficiency, including:-
- Our '**Living Well at Home**' model for social care reform; which could be the basis of a new national settlement and which delivers true integration with the NHS and a 'new deal' for users and staff.
 - **An enhanced 'Reform and Innovation Partnership'** that brings together local and national investment in public service reform to support innovation in services for children and families, ensures we continue to bear down on rough sleeping, and supports healthy ageing.
- d. **Improved connectivity and low carbon infrastructure.** A set of proposals that align investment with further devolution and place-based appraisal, to deliver substantial improvements in infrastructure and connectivity, including:-
- **Delivering a London-style transport system** in Greater Manchester within this Parliament, including radically improved bus services, investment to support our Clean Air plans, and devolution over key areas of the transport system (inc. local control of rail stations).
 - **A GM Infrastructure Programme (GMIP)** which uses a devolved multi-year infrastructure settlement for GM to deliver an extensive pipeline of transport, housing, digital and low-carbon infrastructure which will create liveable, sustainable and well-connected places.
 - **A GM Smart Energy Transition Region** that takes a systemic approach to achieving net zero by 2038, investing in transport, retrofitting, innovation and skills and retraining.

The following questions and comments were made: -

- A Member sought clarification on timescales associated with the Comprehensive Spending Review settlement. The Member identified the existing significant funding challenges facing local authorities and if the settlement does not meet these challenges the levelling up agenda may be compromised. In terms of Infrastructure and Employment, the Member highlighted the importance of Port Salford and noted the lack of investment for this project. In response, officers explained that given the wider national context the timescales for the

settlement response were unclear. It is anticipated that a settlement of kind will be presented in early December to enable local councils and Government departments set budgets for the upcoming financial year.

Officers noted that GM is in a good position to receive investment. It was suggested that capital investment funding for projects will be for more than one year to allow for delivery.

- In terms of the London style transport system for GM, a Member asked if there is a pipeline of GM transport infrastructure projects, should Government seek to fund schemes quickly. In response, officers noted that there is a pipeline of projects. Transport projects are set out in the Transport Plan 2040. The potential investment for research and development was highlighted. Innovation work undertaken by university partners has developed an integrated group of projects.

RESOLVED/-

That the update on Greater Manchester's autumn submission to Government be received with thanks and noted.

CI&R/27/20 WORK PROGRAMME FOR THE 2020/21 MUNICIPAL YEAR

Members considered the committee work programme for 2020/21.

It was noted that the GM Mayor was to be attending the next meeting of the Committee. In light of this, the Chair indicated that he would liaise with Committee Members for their views on how best the committee can scrutinise the work of the Mayor.

RESOLVED/-

That the Committee Work Programme be noted.

CI&R/28/20 GMCA REGISTER OF KEY DECISIONS

RESOLVED/-

That the GMCA Register of Key Decisions be noted.

CI&R/29/20 DATES AND TIMES OF FUTURE MEETINGS

All meetings would be held virtually on:

- 10 November 2020
- 8 December 2020
- 19 January 2021

- 9 February 2021
- 16 March 2021

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**GREATER MANCHESTER HOUSING PLANNING AND ENVIRONMENT OVERVIEW & SCRUTINY HELD
ON 8 OCTOBER 2020, AT 18:00 VIA MICROSOFT TEAMS**

PRESENT:

Councillor John Walsh (Chair)	Bolton
Councillor Martin Hayes	Bury
Councillor Paul Copper	Bury
Councillor Mandie Shilton Godwin	Manchester
Councillor Linda Robinson	Rochdale
Councillor Liam Billington	Tameside
Councillor Mike Glover	Tameside
Councillor Sharmina August	Salford
Councillor Charles Gibson	Stockport
Councillor Kevin Procter	Trafford
Councillor Amy Whyte	Trafford
Councillor Fred Walker	Wigan
Councillor Karen Garrido (Substitute)	Salford

OFFICERS IN ATTENDANCE:

Mayor Paul Dennett	Salford City Council
Joanne Heron	GMCA
Julie Connor	GMCA
Andrew McIntosh	GMCA
Sarah Mellor	GMCA
Matt Berry	GMCA
Simon Warburton	TfGM
Nicola Kane	TfGM

HPE 225/20 APOLOGIES

Apologies for absence were received from Councillor Janet Mobbs (Stockport) and Councillor Jill Lovecy (Manchester)

HPE 226/20 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

There were no announcements or urgent business

RESOLVED/-

- That the item be noted.

HPE 227/20 DECLARATIONS OF INTEREST

RESOLVED/-

- No declarations were received.

HPE 228/20 MINUTES OF THE LAST MEETING HELD 10 SEPTEMBER 2020

RESOLVED/-

- Correction: Councillor Sharmina August home district to be corrected to Salford.
- That with the above amendment, the minutes of the meeting held 29 July 2020 be agreed as an accurate record.

HPE 229/20 GM BROWNFIELD HOUSING FUND ("BHF") TRANCHE 1 SPEND

Paul Dennett, Salford City Mayor outlined the report to Members which highlighted the background and approach to identifying sites to be allocated Grant Funding as part of early Tranche 1 spend under the Brownfield Housing Fund.

Members were given background to this fund such as the initial proposed housing deal which did not come to fruition, and the recent push from current Government in June 2020 to encourage the building of affordable homes. Members heard that Greater Manchester had received £81.1 million through the Brownfield Housing Fund.

Members heard that more funding of this nature would be required in Greater Manchester in the future to address challenges with viability in the GM City Region due to property and land values. It was highlighted that Greater Manchester would need to prove to Government it could deliver to secure more funding of this nature, and that it was key for districts to come forward with proposals which met criteria set by Government and collectively agreed by the Combined Authority.

Following Member questions, it was clarified that allocation would be distributed to districts based on the criteria agreed collectively, and that the detail of the breakdown of the 24 specific schemes in the districts would be reported to the CA on 31st October, and made available to Members once publically published for the Combined Authority on 22nd October. It was clarified that this item had been taken to this Scrutiny for Members to note the prioritisation process used to select schemes.

In terms of the links to the Stockport Mayoral Development Corporation, it was explained that the fund should be considered as one of several initiatives which could progress delivery. Members heard that in terms of the completion of an equality assessment, this would be checked, but it was thought that the proposal to allocate money to schemes and districts did not trigger this, as it would not have had an impact at this stage.

Members heard that in terms of planning permission, strong assurances had been sought for schemes that they would be deliverable, and that they would be monitored, and if there were concerns that schemes would not happen, funding could be recycled and redistributed / reallocated.

It was clarified that Bury had no current sites that could meet Government deadlines for deliverability, and it was likely that a site would be proposed in the next tranche of funding.

Members heard that regarding challenges in timescales of spend and deliverability, in addition to over-provision, work was ongoing to accelerate schemes and to also speed up the next tranche. It was highlighted that districts would need to work with the Combined Authority and appreciate their role in deliverability and accelerating the progress of schemes.

Following Member questions regarding the challenges of the limited nature of brownfield land, it was noted that this was an acknowledged challenge with remediation assembly costs and additional infrastructure affecting viability.

It was clarified that all 10 districts had been fully engaged with the Combined Authority on the Brownfield Land Fund.

RESOLVED/-

1. That the proposals in the report be noted and supported by this Scrutiny Committee.
2. That the detail of the proposed 24 specific schemes be provided to this Scrutiny Committee after they are published publically on 22nd October.

HPE 230/20 GREEN SUMMIT 2020 - DIVERSITY REVIEW

Sarah Mellor Head of Sustainable Consumption and Production, GMCA updated Members on the background to the delivery of the Green Summit 2020, reflecting on the lack of diversity in the live panels and key note speakers. It was highlighted that the environment sector in general had been acknowledged to lack in diversity, and that measures to rectify this had been undertaken, such as using targeted social media to promote environmental employment positions to encourage better take up from a stronger multi-ethnic representation.

Members highlighted that fellow district Councillors had noted the lack of diversity and over representation of white males as main speakers, and that that there was an urgent need to incorporate a better representation which could encourage more engagement on the environmental agenda from a stronger cross section of GM communities. It was explained that the sudden change in the Green Summit from a 1- day live event, to a 4 day virtual event had resulted in a rapidly changing line up of panellists which had been challenging to monitor and have oversight of.

Members highlighted that meeting diversity standards included representation from a greater breadth of other minority groups such as LGBT, those with disabilities and be age inclusive.

Members commented that they sought stronger recommendations in the conclusions of the report that would include specific targets with timescales to ensure improvements in diversity engagement, such as including restrictions on speakers to incorporate a broader spectrum. It was also enquired as to whether GMCA officers had undertaken unconscious bias training, and what the diversity of the GMCA was itself.

Following Members querying whether the GMSF had influenced participation from certain GM areas engaging with the Green Summit, it was clarified that analytics and analysis was still being studied and that GMSF wasn't mentioned within the Green Summit.

RESOLVED/-

1. That the proposals the report be noted.
2. That it be agreed that Members would receive a breakdown of staff diversity at the GMCA
3. That the full report from the 2020 Green Summit be brought to this Scrutiny Committee when available

HPE 231/20 GREATER MANCHESTER TRANSPORT STRATEGY 2040

Simon Warburton, Transport Strategy Director, TfGM, introduced a report, which outlined the 2040 Transport Strategy documents.

Members heard that the 2040 Transport Strategy was the GM city-region's statutory transport plan, and was first published in February 2017. The Five-Year Delivery Plan was highlighted as setting out the practical actions planned to deliver the Strategy and achieve the transport ambitions of the GMCA and the Mayor, in parallel with the development of the Greater Manchester Spatial Framework (GMSF). Members heard that each of the 10 GM districts would have Local Implementation Plan covering the period 2020 to 2025 and would support the Five-Year Delivery Plan.

Following Members questions, it was clarified that more detailed documents would be provided to the Committee at future meetings as they were signed off by local governance arrangements, and Members would be given the opportunity to review and scrutinise the local level documents such as their district Local Implementation Plan.

Members heard that sustainable transport targets had been broken down for various journeys, for example, the draft city centre transport strategy detailing targets of 90% by sustainable modes. It was also highlighted that there were separate targets for local neighbourhoods, with allocation for short trips under 2km being by foot and bike. Members heard that the breakdown had been published and could be shared.

Members were updated on the progress of GM Bus Reform. Following the outcome of the consultation report that this Committee had reviewed and considered by the Combined Authority at its meeting in June. It was noted that there had been change conditions due to the Coronavirus pandemic, and it was necessary to undertake further work to review the assessment prior to it being brought back to the Combined Authority with recommendations for review by the Mayor. It was hoped that this would take place before the end of the calendar year, but could not be confirmed at this stage.

Members commented that they felt that more detail would be required in associated reports on the Strategy in order to properly scrutinise the approach taken, and that it was difficult to provide helpful critique without being provided with more information. It was commented that if information could not be shared publically with Members before Council leaders overview, that

this should be considered privately as a Part B for this Scrutiny, or be brought after district leader sign off. This point was acknowledged, and that TfGM and GMCA would review how the involvement of Scrutiny could be improved.

***Councillor Walsh left the meeting, Councillor Gibson took over Chair of this meeting**

Members enquired around how planning was being undertaken for the new developing forms and trends of transport such as electric scooters, which could influence the infrastructure needs of the GM City Region. It was explained that an innovation team at TfGM were assessing new modes and innovations to understand incoming trends and their impacts. Members heard that an E scooter trial would be piloted in Salford in the near future, which would assist in understanding both the benefits and impacts of this mode, and assist in developing the right framework to manage this.

Members highlighted that mobility difficulties needed be taken into account when planning for the use of public transport. It was confirmed that a community based communications plan had been developed through the Coronavirus pandemic to learn more about specific needs and provide additional support to transport passengers where it was needed. Members were also reassured that the transport strategy was fully linked into the GM Clean Air Plan addressing emission and local pollution issues, and that the consultation for this plan had been very recently launched and would be running for 8 weeks.

Members enquired around the targets in relation to 50% of all journeys to be made via walking and cycling, noting that job commuter journeys were among the biggest need for transport, and that many journeys required vehicles for those travelling excessive distance and topography from the satellite boroughs to urban parts of GM. It was acknowledged that this was a challenge, and it was recognised that some journeys, such as long work commutes, would continue to rely on different modes of transport. Developing a relationship with spatial planning would be key to bring other aspects closer to individuals such as shops, schools and leisure facilities. It was noted that there was a need to understand the relationship between development, regeneration and transport to help to achieve targets which were accepted as challenging, but thought to be achievable.

Members concerns around any delays to the GMSF not influencing the delivery of the transport strategy were noted. It was clarified that achieving Net zero carbon was the target by 2038 for Greater Manchester.

Members enquired around road safety during Covid lockdown, with reduced traffic resulting in an increase in speeding across the GM City Region. It was highlighted that in order to make progress in increasing the take-up of cycling, reckless driving would need to be tackled, and more severe consequences for speeding introduced to improve the perception of road safety. It was acknowledged that these were concerns that TfGM also shared, and that the reducing trend of RTC incidents had recently begun to curtail. Members heard that there were partnership arrangements in place to manage, enforce and maintain a strong message around road safety behaviour, however some partners had limited resource.

In terms of Key Point Indicators for cycling, it was explained that TfGM had a limited number of cycle counting equipment which had resulted in a stretched interpretation of data. Members heard that through the Mayors Cycling and walking Board, there were resources being invested in to conduct monitoring and evaluation, and that data would start to improve. The Travel Diaries

survey were also highlighted as being vital to understand the variety of trips that were made, for what purpose and by what means.

In terms of providing means for residents to raise concerns and getting interventions to improve traffic safety in certain local hot spots, it was explained that a community led approach had been developed for the Beelines Network, with live online opportunities for community groups to add concerns and proposals for neighbourhood schemes. It was also noted that by working with officers feeding into the district, Local Implementation Plans would give opportunities to set out local ambitions and priorities, and that this could give better opportunities for funding measures.

Members heard that there had been a strong focus on safeguarding connectivity to health facilities and that this would be brought back to a future meeting of this Committee.

RESOLVED/-

1. That the proposals in the report be noted and supported by this Scrutiny Committee.
2. That reports submitted to future scrutiny meetings be shared in advance and contain sufficient detail to allow for full scrutiny, contributing to improvements within the scrutiny process.

HPE 232/20 REGISTER OF KEY DECISIONS

RESOLVED/-

- That the Register of Key Decisions be noted.

HPE 233/20 WORK PROGRAMME

Julie Connor, Assistant Director, Governance and Scrutiny GMCA reflected on comments that Members had made in relation to the work programme and on the wider scrutiny process, and proposed that an informal session be arranged to properly respond to what Members would like to focus on, with a more Member-led approach, incorporating key decisions as they arise. Members requested that potential items be provided in advance of this session for pre consideration.

In terms of Members receiving more detail on items coming to this Scrutiny, it was noted that officers at this meeting agreed with the comments made and would ensure that detailed, timely reports would be provided where possible.

It was reiterated that the Mayor would be in attendance at the next meeting in November and members were asked to give thought to areas they would like to question.

RESOLVED/-

1. That the work programme be noted
2. That the proposal to hold an informal work programme session be agreed.

DATE AND TIME OF NEXT MEETING

Thursday 12th November 18:00, Microsoft Teams Live

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**MINUTES OF THE MEETING OF THE GREATER MANCHESTER COMBINED AUTHORITY
ECONOMY, BUSINESS GROWTH AND SKILLS OVERVIEW AND SCRUTINY COMMITTEE
FRIDAY 9 OCTOBER 2020 AT 10.30 AM VIA MICROSOFT TEAMS LIVE EVENT**

Present:

Rochdale:	Councillor Michael Holly (in the Chair)
Bolton:	Councillor Samantha Connor
	Councillor Susan Haworth
Bury:	Councillor Mary Whitby
Manchester:	Councillor Basat Sheikh
Oldham:	Councillor George Hulme
	Councillor Sam Al-Hamdani (Substitute)
Rochdale	Councillor Daniel Meredith
Salford:	Councillor Jim King
Trafford:	Councillor Barry Brotherton
Wigan:	Councillor Charles Rigby
	Councillor Michael Winstanley

In attendance:

Stockport:	Councillor Elise Wilson, Portfolio Lead for Economy
The Growth Company:	Mark Hughes, Chief Executive
Marketing Manchester:	Sheona Southern, Managing Director
Midas:	Tim Newns, Chief Executive
GMCA:	Amy Foots, Strategy, GMCA
	Joanne Heron, Statutory Scrutiny Officer
	Jenny Hollamby, Senior Governance & Scrutiny Officer
	John Wrathmell, Director of Strategy, Research & Economy

E32/20 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Ray Dutton (Substitute Rochdale), Karen Garrido (Salford), Hazel Gloster (Substitute Oldham), Stephen Homer (Tameside), Becky Senior (Stockport), Patricia Sullivan (Substitute Rochdale), Greg Stanton (Manchester) and Kerry Watters (Stockport).

A further apology was received from Simon Nokes (GMCA).

E33/20 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

There were no items of urgent business reported.

E34/20 DECLARATIONS OF INTEREST

There were no declarations of interest received.

E35/20 MINUTES OF THE MEETING HELD ON 11 SEPTEMBER 2020

The minutes of the meeting held on 11 September 2020 were submitted for approval as a correct record subject to several minor typographical errors being corrected.

RESOLVED/-

That the minutes of meeting of the Economy, Business Growth and Skills Overview and Scrutiny Committee, held on 11 September 2020 be approved as a correct record subject to several minor typographical errors being corrected.

The Vice-Chair took over as Chair, whilst the Chair's audio problem was addressed.

It was suggested and Members agreed to rearrange the agenda to allow presenting Officers more time to access the meeting due to technical issues.

**E36/20 GREATER MANCHESTER'S AUTUMN SUBMISSION: COMPREHENSIVE
SPENDING REVIEW AND LOCAL RECOVERY & ENGLISH DEVOLUTION
WHITE PAPER**

The GMCA's Director of Strategy, Research & Economy, presented a report that provided an overview of Greater Manchester's submission to Government for the upcoming Comprehensive Spending Review (CSR) and Local Recovery and English Devolution White Paper (Devolution White Paper).

The Chair rejoined the meeting at this point. The Portfolio Lead for Economy, Cllr Elise Wilson, joined the meeting to set the scene and answer Members questions.

The main points referred:

- A Member asked about the timeline for levelling up in Greater Manchester. It was reported that as soon as Government had made a decision, a plan and timeline would be developed. It was envisaged that the spending review would take place in mid-November 2020, which would allow Greater Manchester to respond and set its timeline.
- A discussion took place about research and development and the levelling up agenda. It was explained that Local Government, Government and universities needed to work together to develop ideas and take them to market.
- Another Member asked if Greater Manchester was capitalising on institutions such as the Graphene. Again, this was about working in partnership to create the right conditions to develop ideas and get them to market. This remained a frontier sector and the Local Enterprise Partnership (LEP) was also very keen to see this happen. The Independent Prosperity Review highlighted the importance of this work.

- A question was raised about Manchester Airport and the plans to link up HS2. Could a London style transport system could be delivered without an underground system? It was explained that the Manchester Airport crisis was unique to the moment and whilst aviation would recover in the long term, Government would need to think about support. More confidence was needed around HS2 and when it would happen. An integrated transport system in Greater Manchester was needed urgently to link up to HS2. If and when HS2 was delivered then an underground system would be explored.
- A Member asked if wind energy should be included in the programme Build Back Better. Greater Manchester was ambitious about being greener as it was a frontier sector for the economy and would provide jobs for the future. It was about making Greater Manchester better in terms of people's lives, education, skills options, life-long learning, making sure people were resilient and fundamentally to protect the planet.
- Members discussed small local communities often on the edge of towns with poor bus or rail links. Bus reform was the quickest and most affordable way to deliver better public transport and connectivity between different boroughs. However, more would be needed and this came back to the GMSF and the need to ensure sufficient reach across the City Region. Levelling up and investment would need to reach all corners of Greater Manchester.
- A discussion took place about Greater Manchester having a centre for research and excellence and if this was challenged enough in the submission. A concern was raised about expenditure in research and development being focused in the same regions. Greater Manchester had excellent Universities and research. Further work with businesses would help to develop ideas and take these forward. This would result in Greater Manchester bringing back investment and making the UK a strong international partner. The Chair suggested that tax incentives for companies could be the way forward. Greater Manchester was the only City Region outside the golden triangle that could deliver investment.
- The Chair asked for more detail about the relationship with Government. It was about working in partnership with Government, Local Government, businesses and universities not just in research and development but in creating sustainable quality jobs. There was a responsibility on all politicians to represent the people and find a way to deliver, support and make sure they were set up for success.

RESOLVED/-

That Members noted and commented on (minute E36/20 refers) the report.

E37/20 GROWTH COMPANY BUSINESS SUPPORT ACTIVITY

The Growth Company's Chief Executive supported by Marketing Manchester's Managing Director, presented a report that provided an update on the Growth Company's business support activity in response to Covid-19.

The main points referred:

- A Member referred to the hospitality sector and the rumours that it would be closed down on 19 October 2020 and asked what support would be put in place for the industry. Whilst Government schemes were still available, the Chancellor was currently outlining further furlough type support for those sectors which had been closed down in restricted areas.
- The Member asked a further question around small sports clubs and what support was available in Greater Manchester. It was reported that a direct support package had not been developed, however, owners and managers could access mainstream support and were encouraged to speak to The Growth Company.
- A discussion took place around Greater Manchester's diverse company base and how The Growth Company had organised itself compared to other Cities. Members questioned where Covid-19 had been harder on some sectors, had resources been rearranged to do the extra work or had The Growth Company undergone more extensive change? The main change to the company, had been about understanding what businesses needed and flexing services to their needs. There was a substantial amount of work taking place within Local Authority business support Officers, backfilling capacity. Social media and digital outreach activity and had been massively increased as this was the new way of working.
- A Member enquired about European Regional Development (ERDF) funding and if this would be replaced following Brexit. It was confirmed that funding would end in June 2021 but there was an opportunity to secure a further 24 months of funding beyond that. However, match funding would be required and further discussions were taking place within GMCA. Subsequent to that, the major expectation was around the growth fund announced by Government but as yet, little detail was available. Support in business support was also part of the GMCA's CSR submission. An announcement from Government on the UK Shared Prosperity Fund was awaited. This was intended to replace European structural funds and Northern local growth funding and had been included in the submission emphasising its necessity in supporting a wide range of programmes in Greater Manchester and for driving local growth.
- Reference was made to the commercially available business information provided by Redflag/Begbies. The insolvency risk data highlighted that 15% of firms were reported as having one or more red flags and signs of financial stress compared to an average of 13% in the UK and 14% in the North West. Members questioned why the figure was higher in Greater Manchester and were informed that given that the percentages were so close, there was not a specific answer. Considering the interaction of the sectors and the types of businesses that had been adversely affected by Covid-19, it was suggested there was a greater marginal incidence of those in Greater Manchester.
- The Chair provided feedback from the Rochdale Development Agency and Rochdale Council's Economic Directorate about how The Growth Company had been helpful in terms of advising businesses and providing the Council with expert and detailed knowledge and identifying companies to speak to about discretionary expenditure. It was acknowledged that the work with Local Authorities was excellent and the Chair thanked The Growth Company.

- A discussion took place about the long term future of businesses that had been affected by changing consumer preferences and Government decisions. Members questioned if the areas identified for support were the correct ones and if banks were being helpful to the companies experiencing cash flow difficulties? Bank feedback was about bounce bank loans and the larger loan to deal with cash flow problems. There was a lot of investment and it was suggested the North West was getting its share. Banks were very nervous about the exercise even though the loans were backed by Government. Banks were withdrawing from the market and only five remained active in the bounce bank area. Banks had also stopped registering new businesses. The Growth Company offered a service to guide a business through the process. It was suggested that Government should have put more effort into developing more specific schemes that supported the growth agenda and were more compensatory for the activities Government was closing down.
- Start-up companies and the support available was discussed. The GMCA had commissioned additional start-up support and representations were being made to Government. An open letter had been penned as a collective and had been issued to Government setting out key points around the compensatory measures, working from home, Covid-19 secure office environments paying particular attention to the aviation and hospitality sectors. It was agreed that the letter would be shared with the Committee.
- Members referred to banks and their reluctance to lend and the articles in the media relating to fraudulent claims. It was suggested that 25% of claims were fraudulent or not paid back and Government had missed the opportunity earlier in the year to change its approach to try and curtail the extent. The Growth Company, with backing from the GMCA, would soon be able to offer a bounce back loan, specifically targeting businesses who were not able to get a loan from the banks because they were closing down entry to the scheme. The Growth Company had extensive checks and balances and felt they were not experiencing fraudulent attempts or an extensive level of defaults. Robust process and checks to combat fraud could also adversely affect the legitimate claimant.

RESOLVED/-

That the report be received and noted.

E38/20 UPDATE ON THE DEVELOPMENT OF GREATER MANCHESTER WOMEN & GIRL'S EQUALITY PANEL

Members considered a report that provided an update on the establishment of Greater Manchester Women and Girls' Equality Panel and provided the findings of research undertaken by ComRes research on the attitudes and experiences of Greater Manchester women during the coronavirus pandemic.

The main points referred:

- A discussion took place about digital exclusion and how that could distort the data. The company used to undertake the research did everything it could to ensure accessibility and that the people interviewed and the information received was balanced and reflective of the community. The survey, under the circumstances, was a fair representation of that moment

in time. Hopefully, a different approach would be used next time. Digital accessibility was raised within the survey results, which would be fed into the wider Greater Manchester approach around digital exclusion. Members suggested alternative options such as telephone calls and post.

- A Member requested that the Committee had site of Quality Impact Assessment and the digital strategy to ensure access was given to all residents.
- It was recognised that Male buy in was also important. A Member welcomed contributory speeches from men on these issues, such as the fact that most care workers were women and access to products women need. Men needed to be on board to achieve ambitions on justice and equality matters. This was about a positive improvement and ensuring all people had an opportunity.
- Regarding wellbeing and mental health services, it was asked if these services were available to young women and girls. It was important for the research to connect with what was already in place and plug into the infrastructure. This included young women and older women as issues occurred. It was important for evidence to influence mainstream thinking.
- The ability to compare the issues with same issues within the general population would have been beneficial. The survey was specifically designed for women and could not be transferred. Members were reassured that the panel would identify gender disparities and address them in the wider context.
- Women in lower paid jobs and levelling up was discussed. It was suggested that this was a reflection of personal and household wealth and not necessarily a gender factor; it was a much wider issue.
- The data sets that sat behind the summary slide deck, particularly around domestic abuse would be shared with the Committee.

Resolved/-

1. That the Committee considered and commented on (minute E38/20 refers) the establishment of early priorities for the Greater Manchester and Women and Girl's Equality Panel.
2. The findings of the research undertaken of the experience of Greater Manchester women during the coronavirus pandemic was received and noted.

E39/20 REGISTER OF KEY DECISIONS

Members considered the register of GMCA Key Decisions for the period 1 September 2020 to 30 November 2020 that was published on 24 September 2020.

RESOLVED/-

That the register of GMCA Key Decisions be noted.

E40/20 COMMITTEE WORK PROGRAMME 2020/2021

Members considered the draft Committee Work Programme for 2020/21 which set out those topics and items that would provide a focus of the Committee's work for the 2020/2021 municipal year.

The main points referred:

- It was agreed that the culture recovery plan item would be brought forward before it was considered by the GMCA.
- It was suggested that Credit Unions, interest free loans and joint work on welfare were added to the Work Programme. The Statutory Scrutiny Officer would check if this was within the Committee's remit.
- A Member asked if the Good Employer Charter could be considered at a local level rather than a GM level.

RESOLVED/-

That Committee Work Programme and comments made by Members, be actioned and noted.

E41/20 PROGRAMME OF FUTURE MEETINGS

The following dates of future meetings were presented to Members. It was noted that all meetings would commence at 10.30 am and would be held via Microsoft Teams Live Events unless otherwise stated.

- Friday 13 November 2020
- Friday 4 December 2020
- Friday 15 January 2021
- Friday 5 February 2021
- Friday 12 March 2021

RESOLVED/-

That the dates and times of future meetings be noted.

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Report to OVERVIEW AND SCRUTINY BOARD

Youth Offer

Portfolio Holder:

Councillor Moores, Cabinet Member for Children and young people]

Officer Contact: Neil Consterdine – Assistant Director – Youth, Leisure and Communities

Report Author: Jodie Barber- Head of Youth service]

Ext. [Insert no.]

1 December 2020

Purpose of the Report

To provide an update from the previous report (October 2019) regarding the District youth work offer and provide information and update on the current youth offer

Recommendations

The Board is requested to note the update to the Youth Offer.

The Oldham Youth Offer

1 Background

- 1.1 Following a motion regarding knife crime from Oldham Youth Council (July 2019) a resolution was passed to undertake scrutiny of the current youth offer in Oldham. To ensure there was a broad range of high-quality activities available to all young people that are accessible regardless of where they live in the borough. Following this resolution, the council announced that there would be additional investment into the youth services to develop a district youth offer. An update regarding the district youth offer was presented to the Overview and Scrutiny Board in October 2019, that provided an overview of the current Oldham approach to weapon related youth violence and the development a district youth work team.

The Youth Service received funding from the Community Safety Funds and from Oldham Council to invest into the creation of District youth teams.

2 Current Position

- 2.1 The District Youth Team is now established and operational. The team were appointed between January and April 2020. The aim of the team is to deliver additional and targeted youth work sessions and interventions across the districts of Oldham. The overarching objectives of the team are:

- To map and promote the youth work offer across Oldham – working in partnership with organisations and services from across the youth sector in Oldham to ensure a diverse, accessible and well communicated youth offer.
- To deliver a range of targeted youth work programs across the Oldham districts that will improve outcomes for young people and address key issues
- To undertake consistent engagement work with young people and youth work providers to identify and report on key themes and issues facing young people within Oldham.

The District youth work team are currently fix term funded until December 2021 with plans to extend for at further year subject to funding approvals.

- 2.2 Alongside the District Youth team the Youth service also includes:

- The Detached/response team. A team of 2 full time and 4 part time youth workers who deliver community-based work with a particular focus on response work.
- The Empowerment and participation team – a team of 2 full time and 3 part time workers who deliver the Youth Voice family work, as well as specialist programmes such as Children's champions scheme, Cohesion projects and external funded projects.

- 2.3 Impact of Covid - Oldham Youth Service – the impact of the current Covid 19 Pandemic from April 2020 on the Youth offer has been significant. In the first Lock down staffing from the youth service were redeployed to support the wider emergency response work in Oldham – leaving reduced staffing to undertake youth work using online platforms as well as some limited outreach work in the communities which aimed at supporting young people to be safe. As the restrictions changed, we adapted and increased the offer – this included outreach and

detached youth work across the Oldham Districts, a comprehensive online offer as well as welfare and support visits to young people, in particular those deemed most vulnerable.

2.4 The delivery of our Covid safe youth work offer is informed by guidance from the National Youth Agency who provide comprehensive guidelines and what can be delivered in line with the Government restrictions and guidelines.

2.5 Despite the impact on Covid on how youth work can be delivered, as a youth service, we have continued to deliver a comprehensive youth offer. Including:

- An intensive and varied summer programme.
- We are currently delivering approx. 45 youth work sessions per week across Oldham and online.
- Engagement with some schools to deliver targeted work
- Supporting the wider system to help with Covid 19 engagement – in particular with young people.
- Consistent delivery of the Youth Voice Family activities and meetings.
- Wellbeing and welfare support to vulnerable young people

2.6 Impact of Covid – wider youth offer. The wider youth providers have also been impacted by the current pandemic. Many have had to close venues and adapt their offer to online and outreach methods. Some smaller organisations have been unable to continue to deliver their youth offer and have adapted what they do to include outreach and other forms of community support.

2.7 We are in the process of developing Youth partnerships (One strategic partnership and one placed based in each district). The Partnerships will form the basis for a strategic and district approach to the planning and delivery of youth work/activity in Oldham, that contributes to shared aims for young people. They will provide a collaborative network that works to ensure the provision of effective youth work and youth activity work in Oldham by voluntary and statutory sector partners that increases young people's opportunities to thrive, achieve and have positive outcomes. The Partnerships will be launched by the end of this year.

2.8 We will continue to engage and consult with young people across Oldham to inform the youth work offer. Mark Your Mark 2020 is now live. This is a large-scale consultation ballot with young people across Oldham (and is part of a UK wide Ballot of young people). The ballot provides us with the top priority issues identified by young people and informs and shapes the annual work programme for the service and the Youth Council. Make your Mark also informs the content of our Over to Youth Summit – (the report from 2020 is attached.) We are currently running the Make Your Mark ballot and are in the process of planning the Over to Youth Summit for 2021.

2.8 The Youth service will continue to flex and adapt to navigate the changing situation to ensure a continued youth work offer to Oldham's young people.

3 Key Issues for Overview and Scrutiny to Discuss

3.1 How will the Covid 19 Pandemic have a longer-term impact on the Youth Offer in Oldham and how can we support youth work providers to ensure the offer is resilient and sustained as we recover from the impacts of the pandemic.

4 Key Questions for Overview and Scrutiny to Consider

4.1 How can the board support and contribute to the mapping and development of the Youth offer and support a longer-term solution to securing a consistent, accessible and high-quality youth offer.

5. **Links to Corporate Outcomes**

5.1 The Youth Offer supports all the Corporate Objectives:

- An inclusive economy: youth work supports young people to develop and gain skills and participate in opportunities that help them to be work ready, social mobile and thrive economically.
- Thriving communities: The Youth Offer provides young people with opportunities to be empowered and active members of their communities, and works with young people to support their holistic health and wellbeing, providing support at the right time in the right places so young people can thrive. The work also supports our ambitions to have safe and strong communities providing trusted adults to support young people, positive activities and interventions that address community issues.
- Co-operative services: providing structured and supported opportunities for young people to have a voice and influence to help us shape the delivery of public services, supporting us to ensure we have the right outcomes for young people

6 **Additional Supporting Information**

6.1 N/A

7 **Consultation**

7.1 [N/A]

8 **Appendices**

8.1 attached – Make your Mark report for 2019 and the Over to Youth Summit report 2020

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OLDHAM YOUTH COUNCIL



**Make
Your Mark**

The world's
largest youth
consultation

2019

OLDHAM RESULTS REPORT

**Make
Your Mark**

The world's
largest youth
consultation

Coordinated by

**OLDHAM
YOUTH COUNCIL**



2019 Oldham Results Summary

33,970 votes cast



UK WIDE
11,465 Votes

Top Issue:
**Protect the
Environment**



DEVOLVED
11,438 Votes

Top Issue:
**Put an End
to Knife Crime**



LOCAL
11,067 Votes

Top Issue:
**Public
Transport**

Top 3 Schools

 **The Oldham Academy North 2663 votes**

 **Waterhead Academy 3588 votes**

 **Oldham 6th Form 2651 votes**



**Make
Your Mark**

The world's
largest youth
consultation

2013 - 2019

113,292 votes cast

10,443
votes

Curriculum for life (x7)

10,421
votes

Mental Health (x6)

10,347
votes

Transport (x5)

9,081
votes

Votes at 16 (x6)

7,135
votes

Work Experience (x4)

6,366
votes

Put an End to Knife Crime (x2)

4,288
votes

Living Wage (x3)

3,460
votes

Support Youth Services (x7)



RECURRING ISSUES



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Oldham YC



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INTRODUCTION

Every year the United Kingdom Youth Parliament (UKYP) holds a UK-wide ballot called 'Make Your Mark', where all young people, 11 – 18, can vote on what they feel is important in their lives and what they think Members of the Youth Parliament should campaign on for the year ahead. The UK Youth Parliament is managed by the British Youth Council (BYC), a youth-led charity which aims to empower young people across the UK to have a say and be heard. On the 8th November 2019 Members of Youth Parliament (MYPs) came together, at the UKYP House of Commons sitting, to debate and decide the issues to campaign on for the year ahead. This report details the results of 'Make Your Mark' from the Oldham borough down to a school level and includes both the regional and national results.

CHANGES FOR 2019

Due to the devolved nature of the UK democracy, not all campaigns run in England can be done so in the same manner in Wales, Scotland or Northern Ireland. In the past young people have been given a list of 10 issues and have been asked to choose the one issue that is most important in their lives. These 10 issues included both devolved and UK wide topics, with the top 2 UK wide issues and top 3 Devolved issues been debated at the House of Commons. This has meant that it is not necessarily the top 5 issues being debated (Votes at 16 while being the 2nd highest UK wide issue came 6th overall in 2018) and caused confusion.

To try and rectify this, the UK Youth Parliament split to ballot into two categories, UK wide topics and devolved topics. Each category had 5 issues and those that go forward to be debated were the top 2 UK wide and the top 3 devolved issues. The ballot also allowed the opportunity for those co-ordinating the ballot to add a local issue box. Rather than leaving this open ended, which would be an issue in collating the results, Oldham Youth Council added 5 local issues for young people to choose. This meant that when voting each young person voted 3 times once in each category.

BALLOTING

Oldham's young people had three ways to get involved and have their say.

- Fill in an individual ballot paper, placing a cross in a box as they would in an election.
- Take part in a discussion group with a group leader, such as a teacher, then noting how many voted for each topic and completing a tally sheet to record the results.
- Fill in an online ballot form.

This year all three options were co-ordinated by Oldham Youth Council. Youth Councillors and support staff contacted the schools and asked them to complete the tally sheets in form time or assemblies. The Youth Councillors then took the individual ballot papers to youth groups and organisations to capture those young people not educated in Oldham or whose school did not participate. The online option was used to capture Oldham College students.

MAKE YOUR MARK ISSUES

As with previous years, the UK wide and devolved topics were shortlisted by the MYPs from the UKYP manifesto. The local topics were decided by Oldham Youth Councillors that they felt were important to young people from the work they had carried out over the year.

UK Topics

Protect the Environment - We believe that we have a responsibility to protect the environment from the effects of climate change for the next generation; and that the Government should look towards carbon neutral alternatives.

Votes at 16 - Give 16 and 17 year olds the right to vote in all elections/referendums.

Tackling Hate Crime - We should be educated on how to report hate crime. We believe the Government should invest in creating safe spaces that promote unity in communities.

Make the United Nations Convention on the Right of the Child (UNCRC) Statutory Law – This is important for children's rights. The UK government agrees with it but they don't currently have to follow it; we believe they should and make sure our voices are heard in all decisions that affect us.

Welcome Refugees - Everyone deserves the right to live without fear of death and persecution so we believe that refugees should be welcomed into communities in the UK.

Devolved Topics

Curriculum to Prepare Us for Life - Schools should cover topics like finance, sex and relationship education and politics

Tackle Child Poverty - No-one should have a disadvantaged start in life just because of their financial position; the Government should do more to put an end to child poverty.

Mental health - Services should be improved with young people's help and should be available in schools.

Stop street harassment - We think it needs to be recognised more. It could be stopped through investment in local strategies; and by both consulting young people and educating young people.

Put an end to knife crime - Too many young people's lives are lost to knife crime; the Government need to do more to help end the knife crime epidemic.

Local Topics

Apprenticeships and work experience need to have a greater variety and be more accessible for those with additional needs.

Stop Barbeques burning our moors

Better Street Lighting for Oldham's Streets

Remove the stigma for those in or leaving the care system

Public transport needs to be more often, more reliable, safer and better value for money

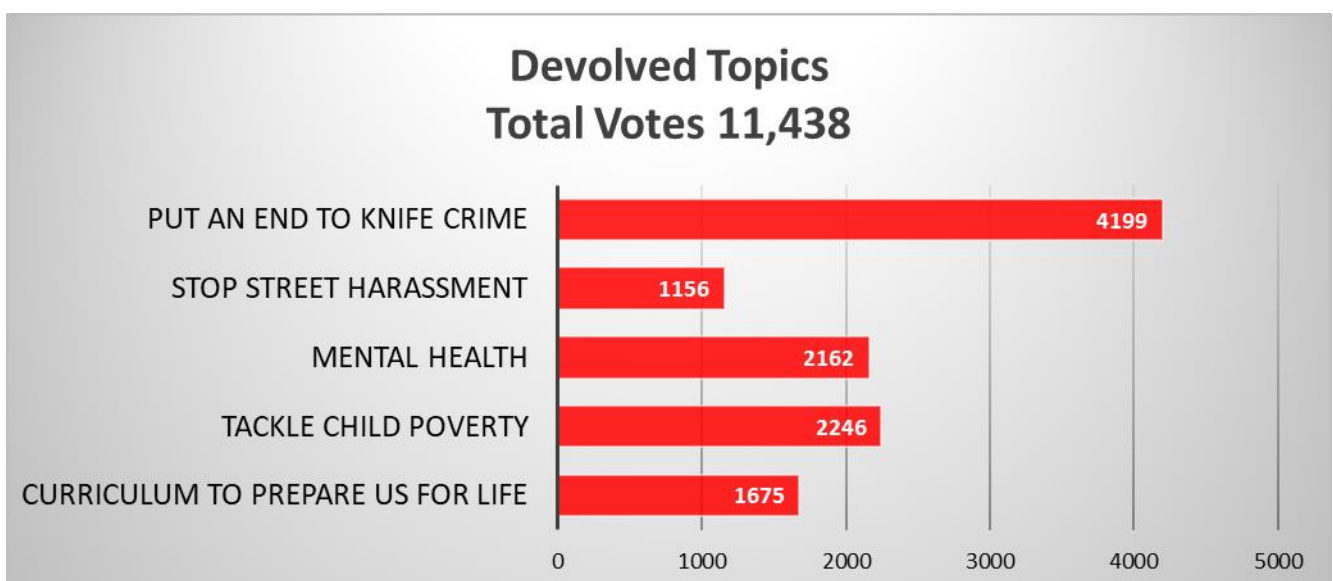
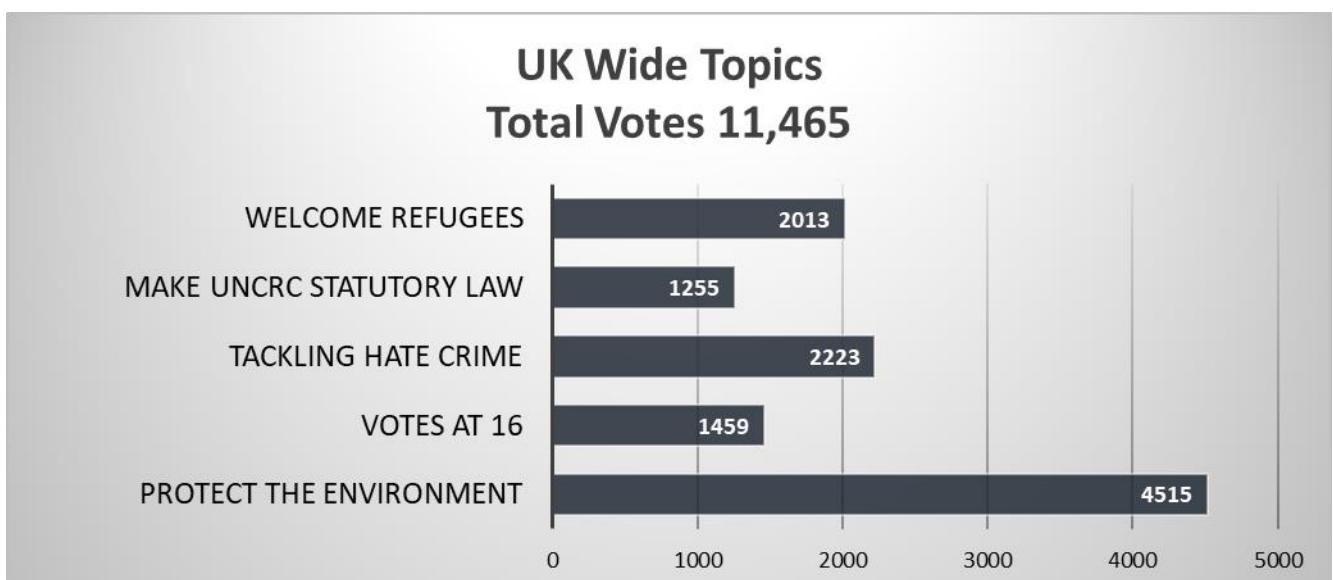
OLDHAM RESULTS

Due to the changes to the balloting it has been difficult to get an exact figure of how many young people took part. As Oldham predominantly used the tally sheets method to get young people to vote, it was obvious that some young people didn't vote in every category. The minimum number of young people taking in 2019 was:

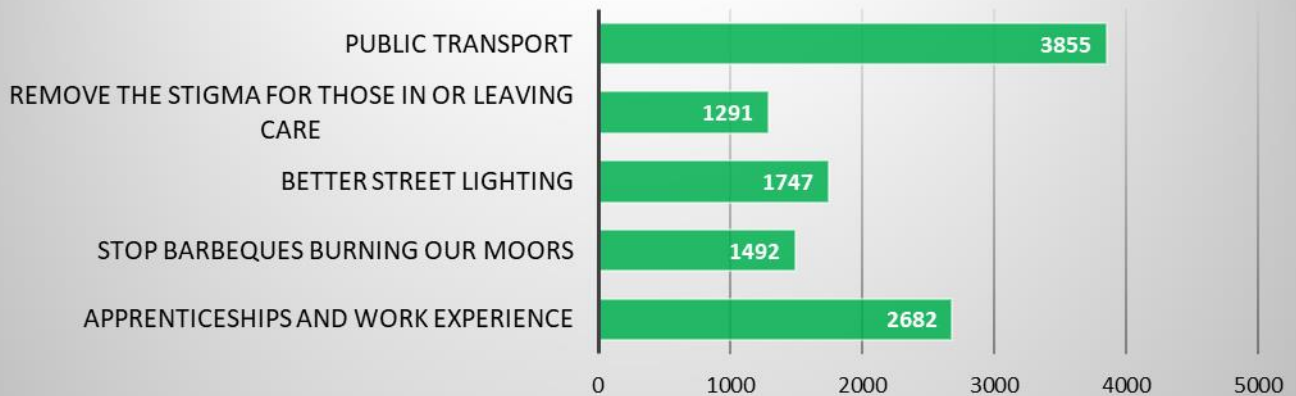
11,465

This represents a 45.6% voter turnout

Looking at the average class sizes of the schools that took part it is felt that this figure could be as much as 10% lower than the actual numbers of young people who took part.



Local Topics Total Votes 11,067



Top 5 issues for Oldham

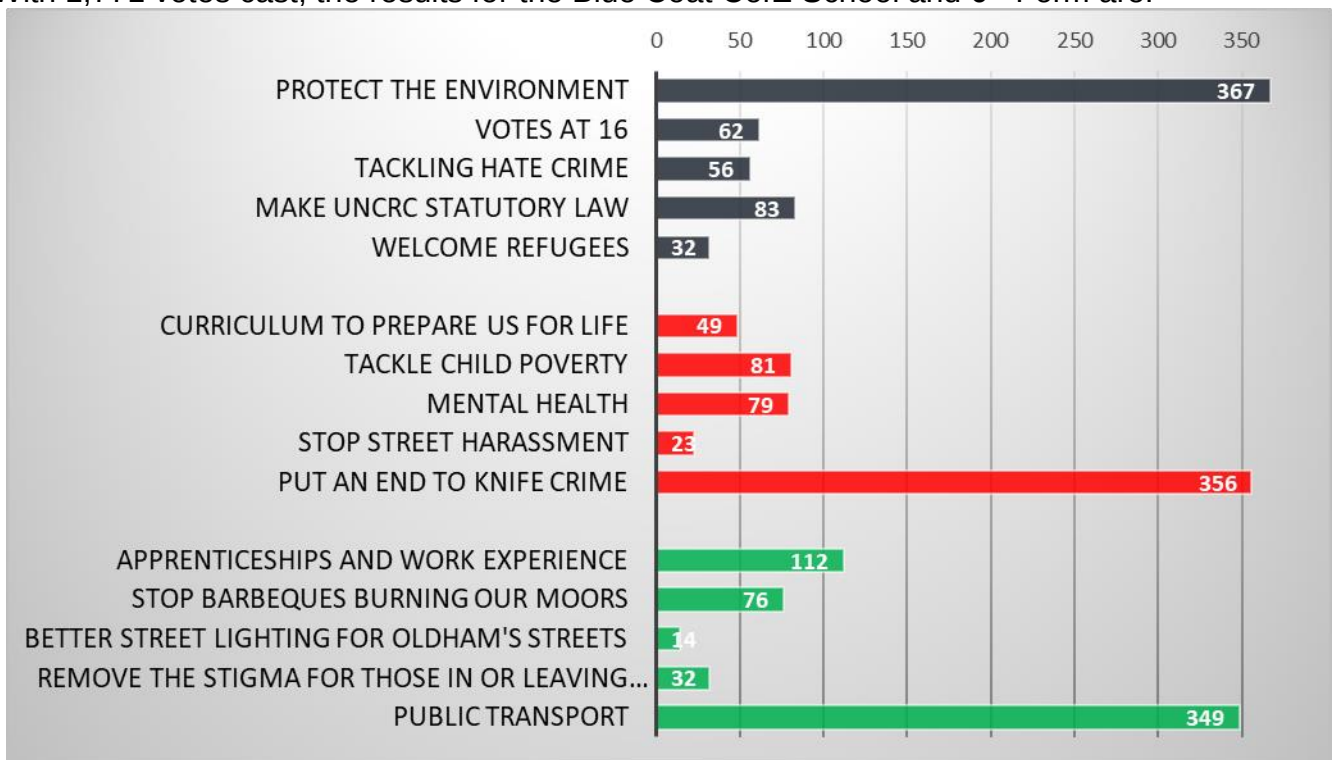


SCHOOL BREAKDOWN

From page 9 to page 16 we have broken down the results further to show how individual schools and colleges voted. Other schools not in this list did take part but we cannot differentiate their results from others handed in by young people so it would not give a true reflection of the area or school / college.

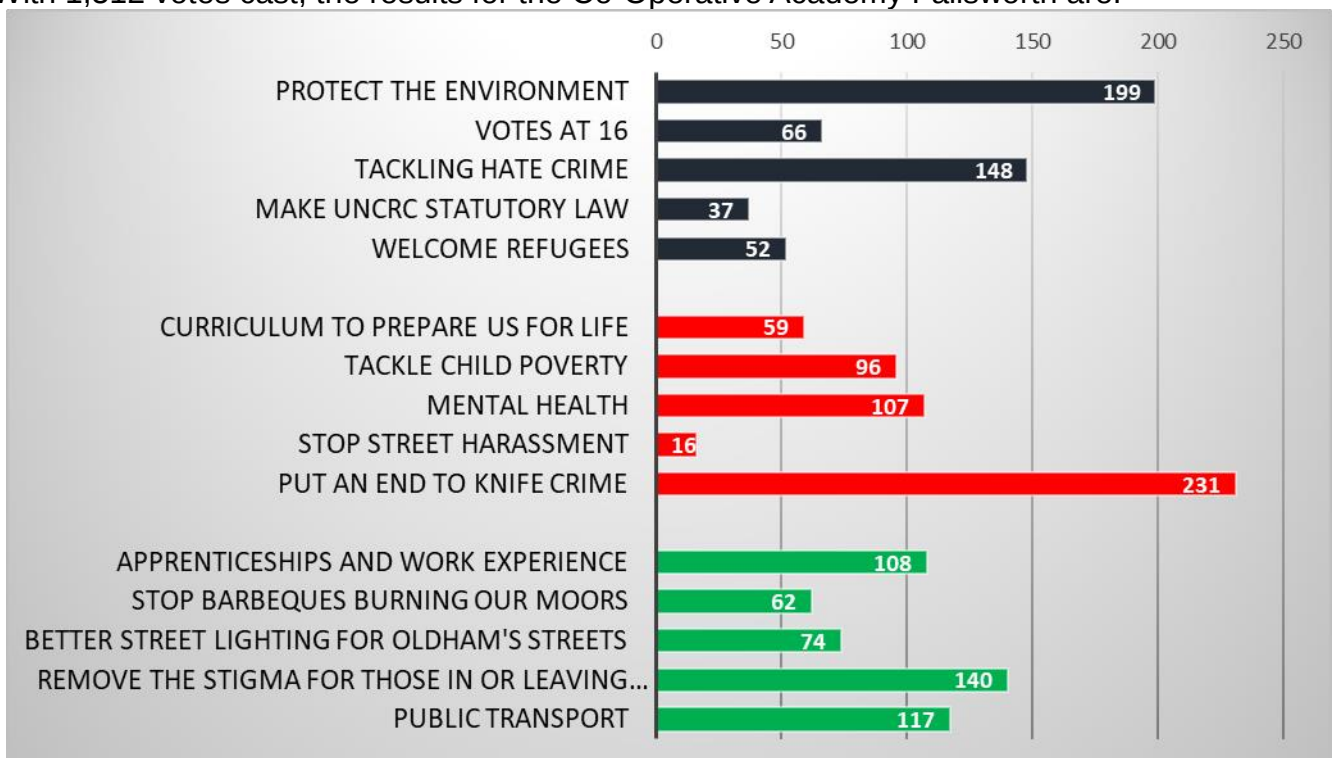
The Blue Coat CofE School and 6th Form

With 1,771 votes cast, the results for the Blue Coat CofE School and 6th Form are:



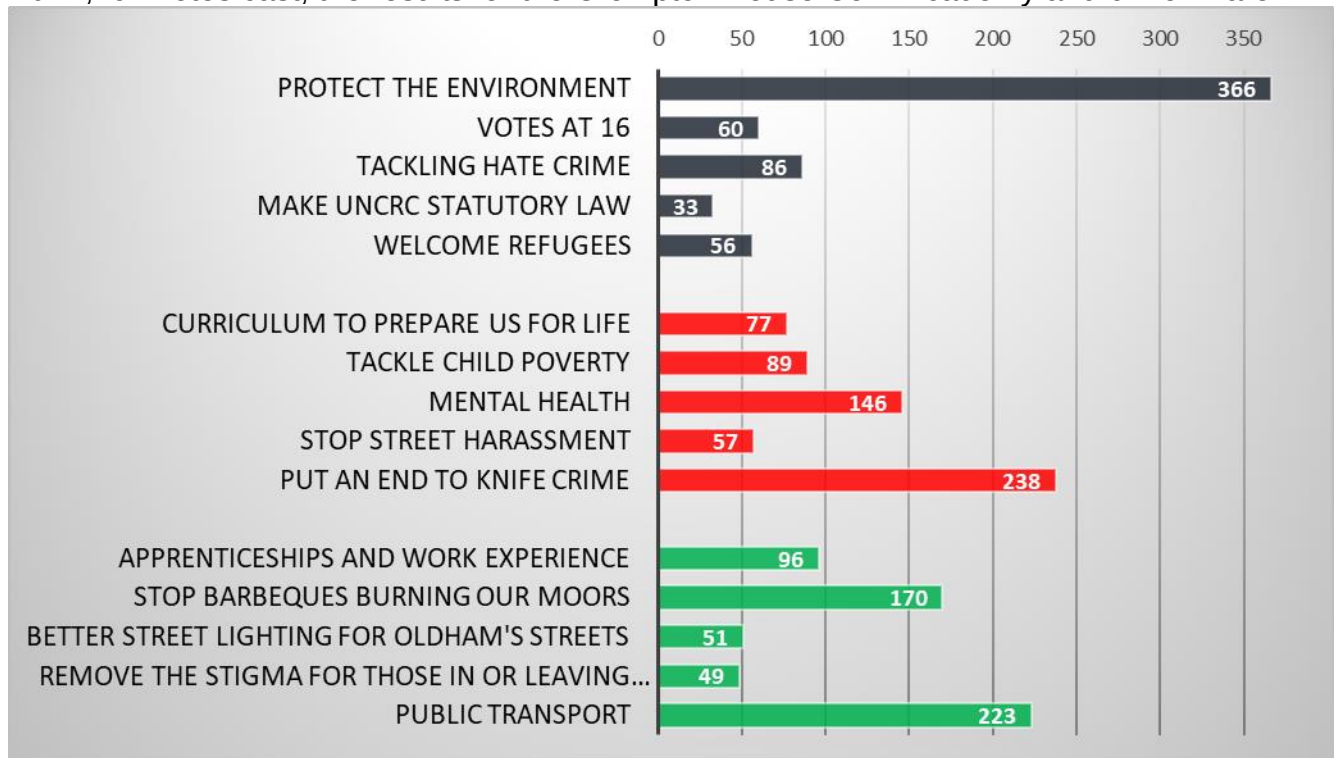
The Co-Operative Academy Failsworth

With 1,512 votes cast, the results for the Co-Operative Academy Failsworth are:



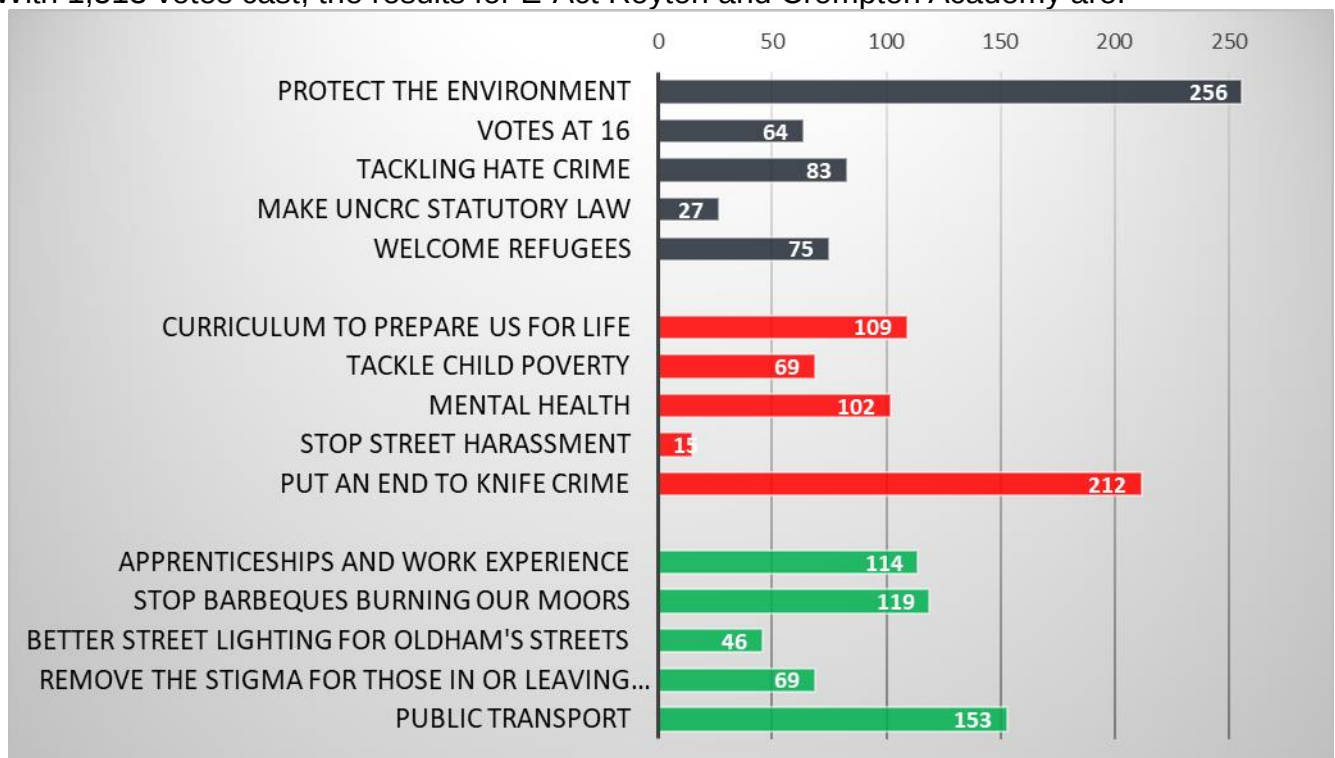
The Crompton House CofE Academy and 6th Form

With 1,797 votes cast, the results for the Crompton House CofE Academy and 6th form are:



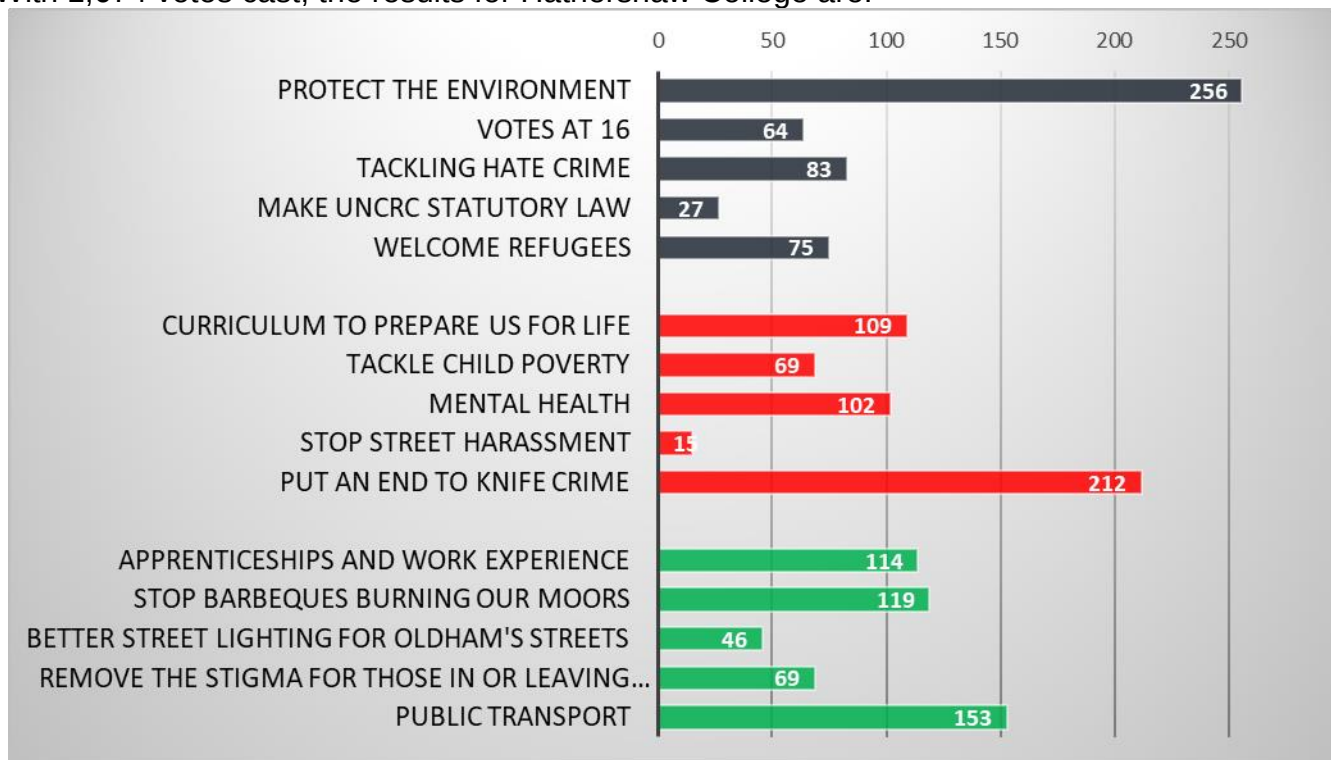
E-Act Royton and Crompton Academy

With 1,513 votes cast, the results for E-Act Royton and Crompton Academy are:



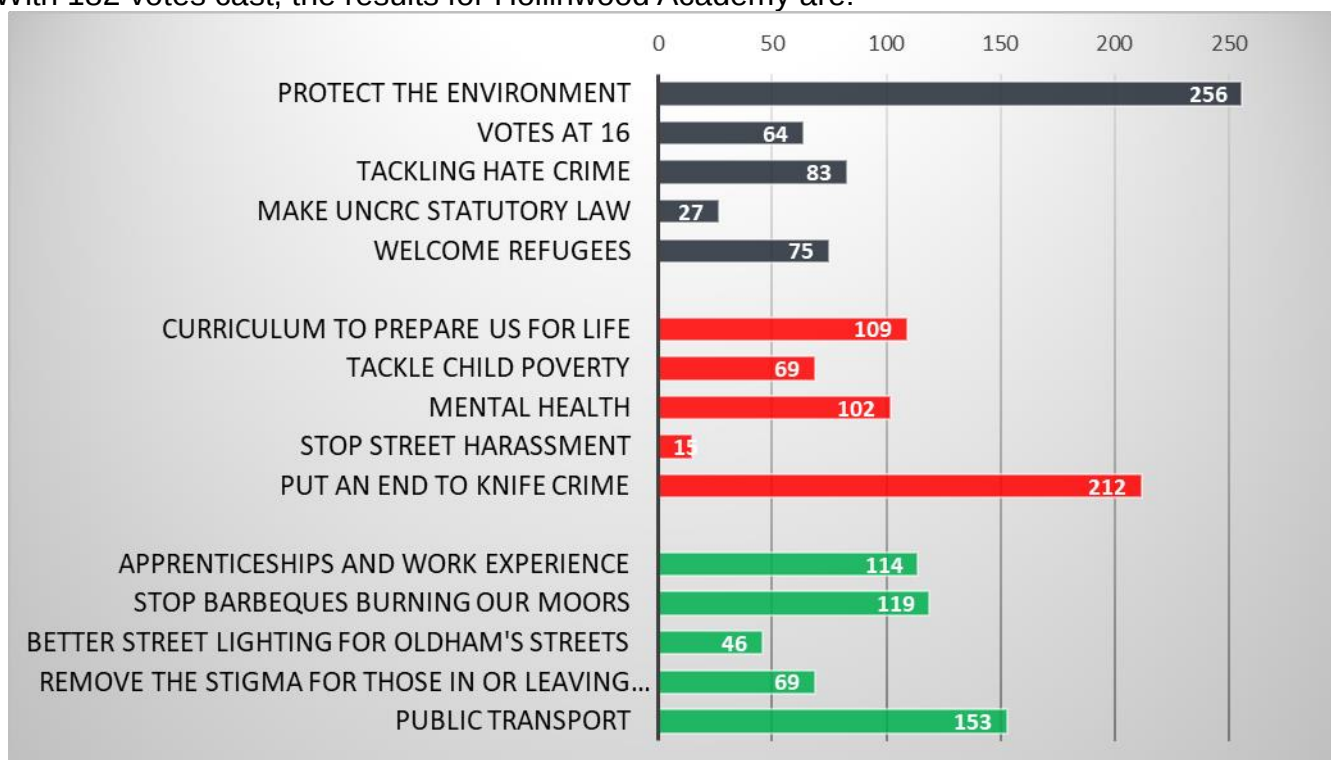
The Hathershaw College

With 1,674 votes cast, the results for Hathershaw College are:



Hollinwood Academy

With 182 votes cast, the results for Hollinwood Academy are:



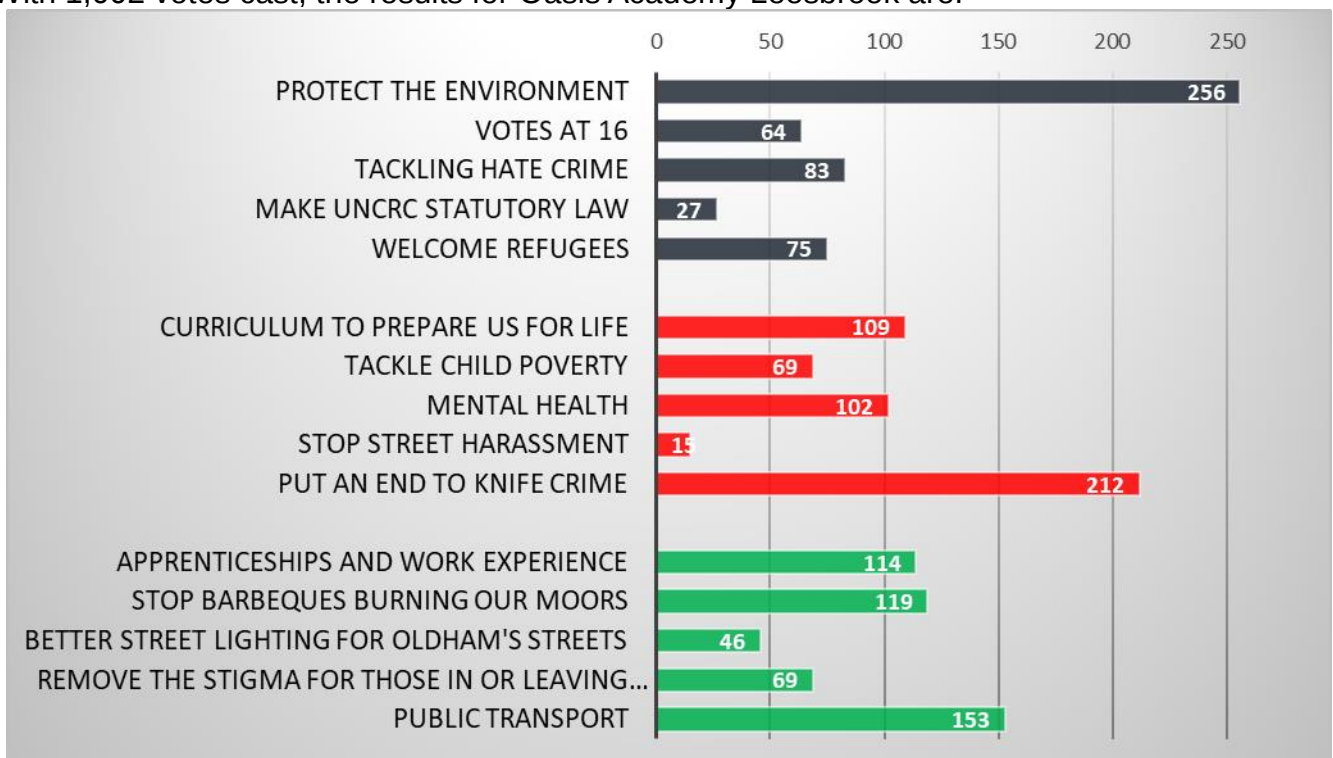
North Chadderton School and 6th Form

With 523 votes cast, the results for North Chadderton School and 6th Form are:



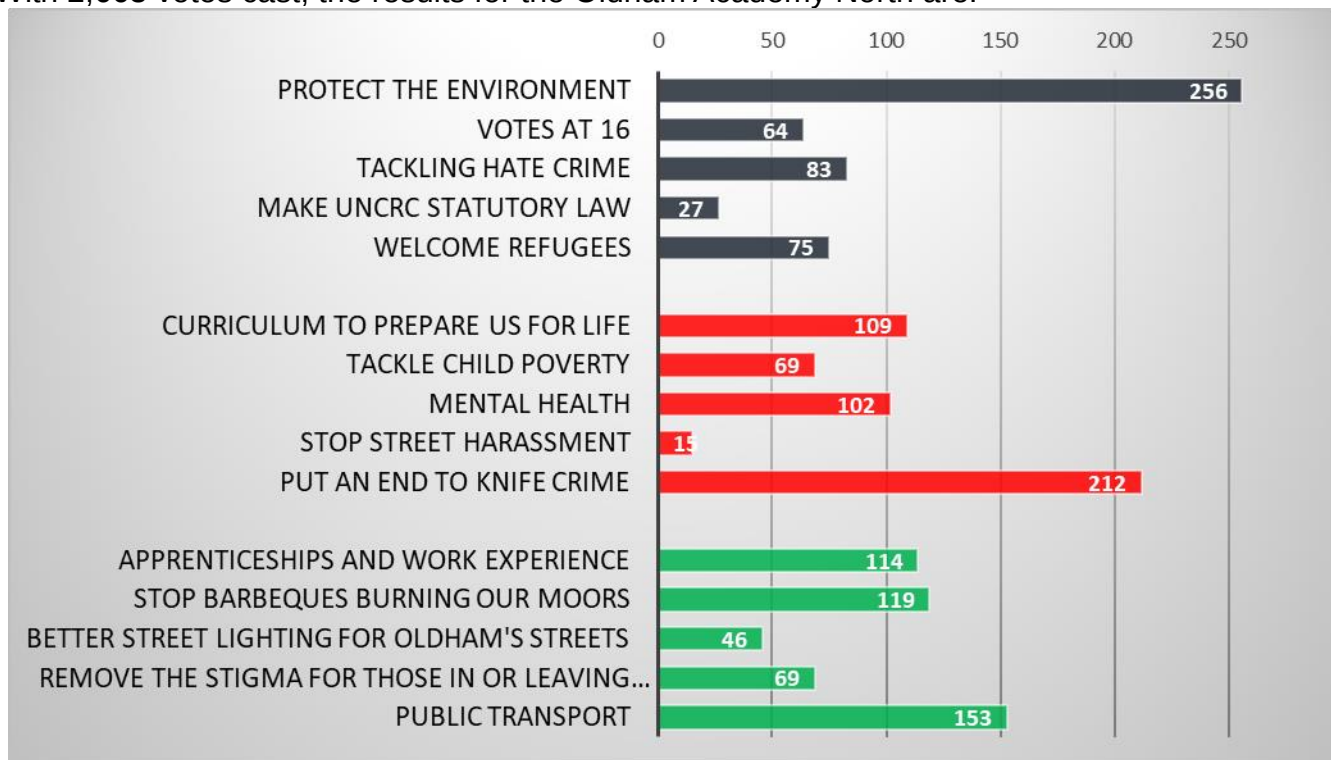
Oasis Academy Leesbrook

With 1,002 votes cast, the results for Oasis Academy Leesbrook are:



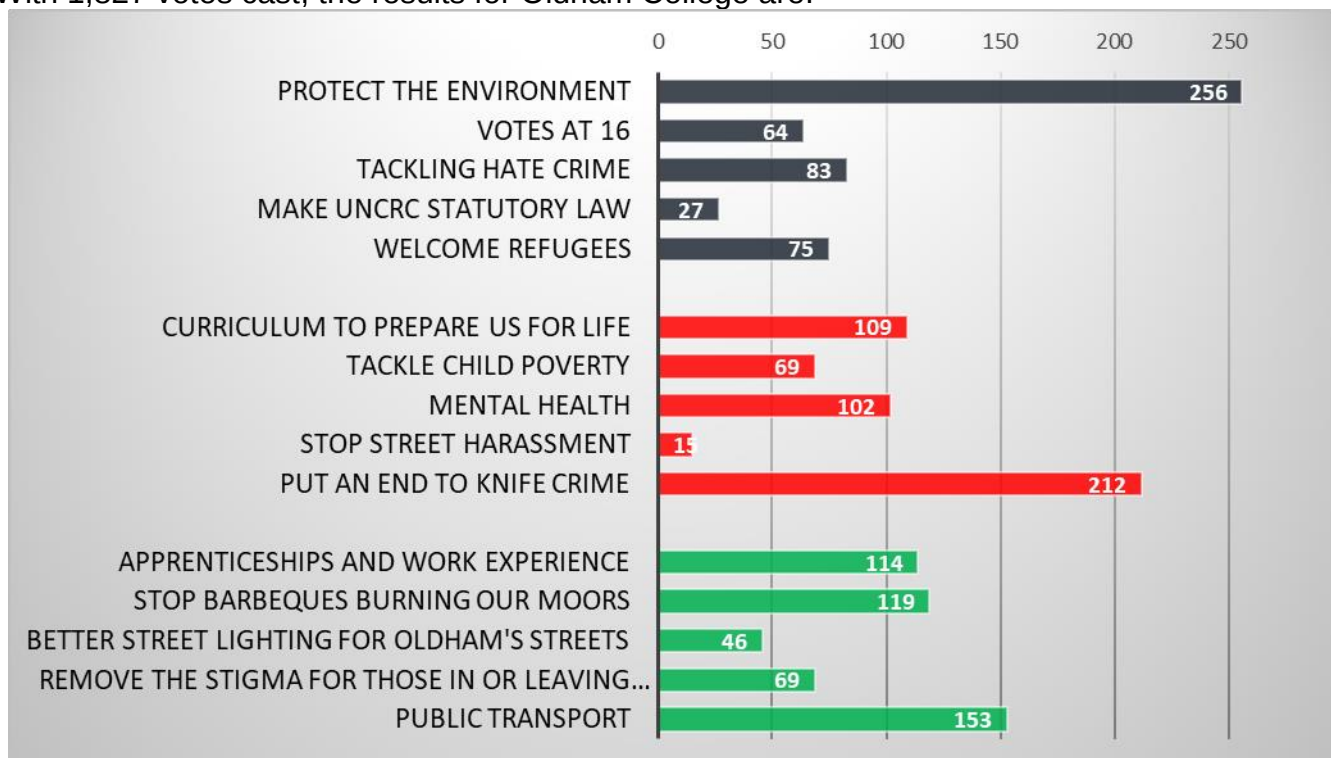
The Oldham Academy North

With 2,663 votes cast, the results for the Oldham Academy North are:



Oldham College

With 1,827 votes cast, the results for Oldham College are:



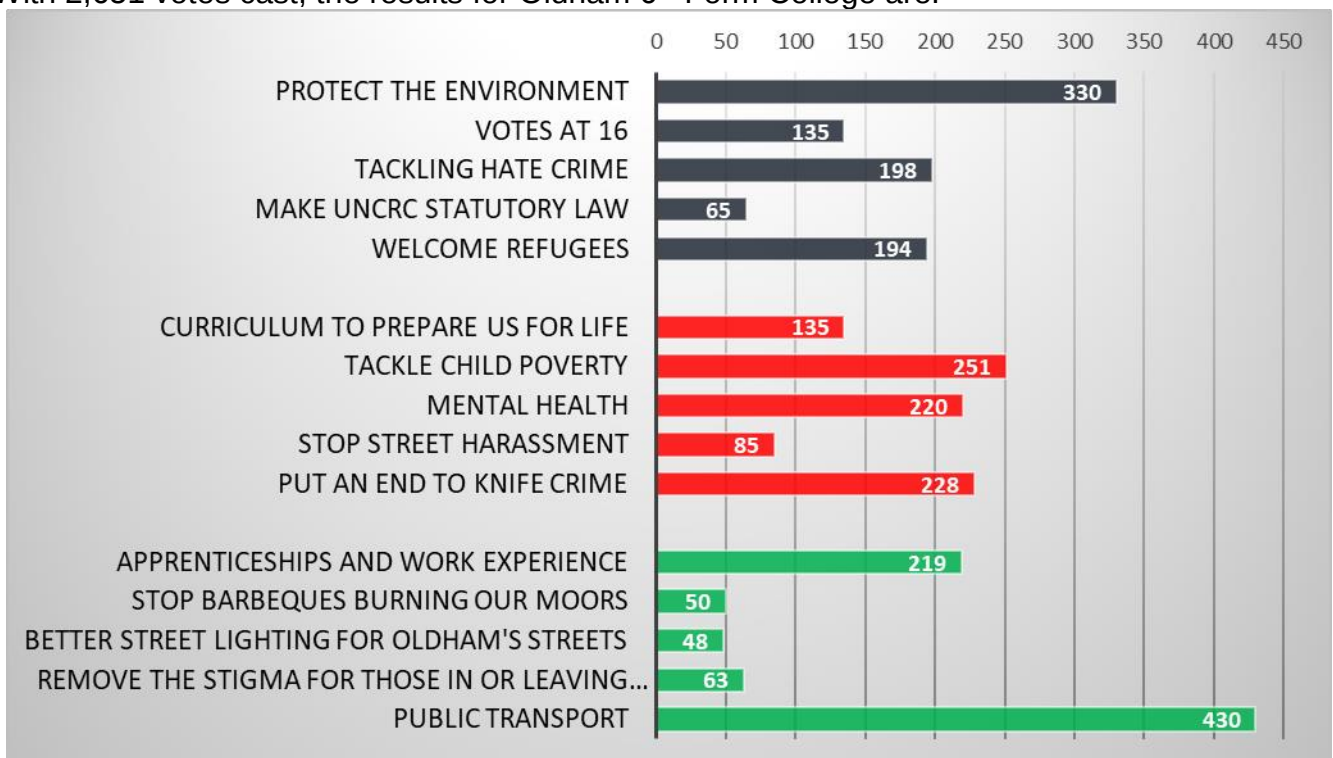
Oldham Hulme Grammar School and 6th Form

With 1,014 votes cast, the results for Oldham Hulme Grammar School and 6th Form are:



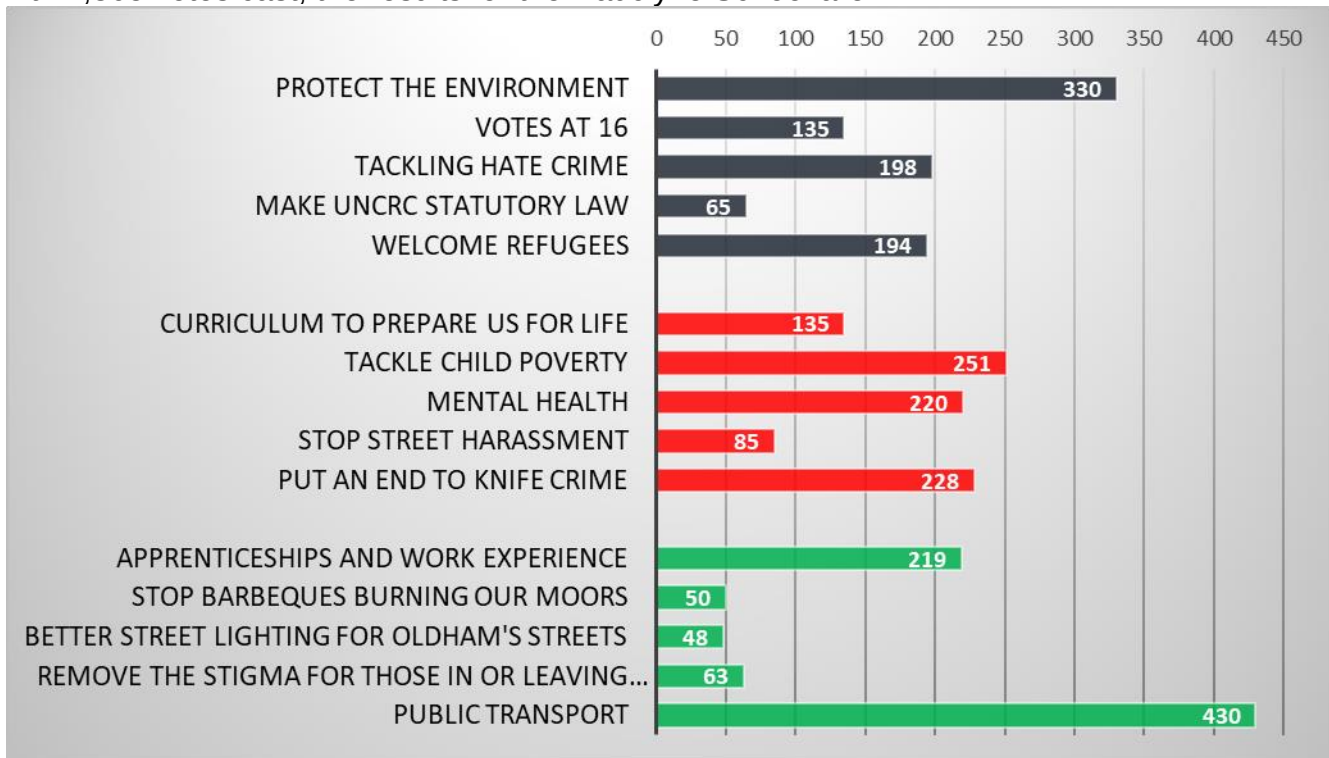
Oldham 6th Form College

With 2,651 votes cast, the results for Oldham 6th Form College are:



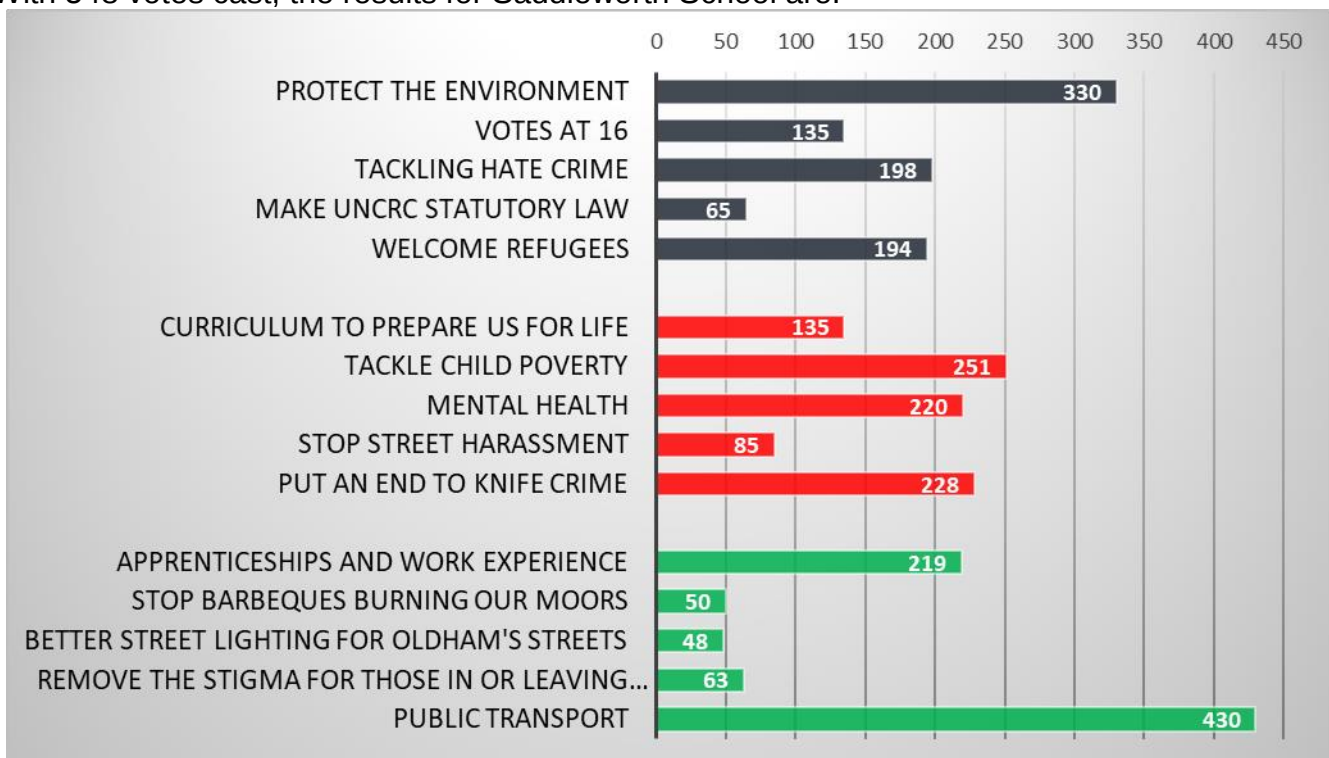
The Radclyffe School

With 1,365 votes cast, the results for the Radclyffe School are:



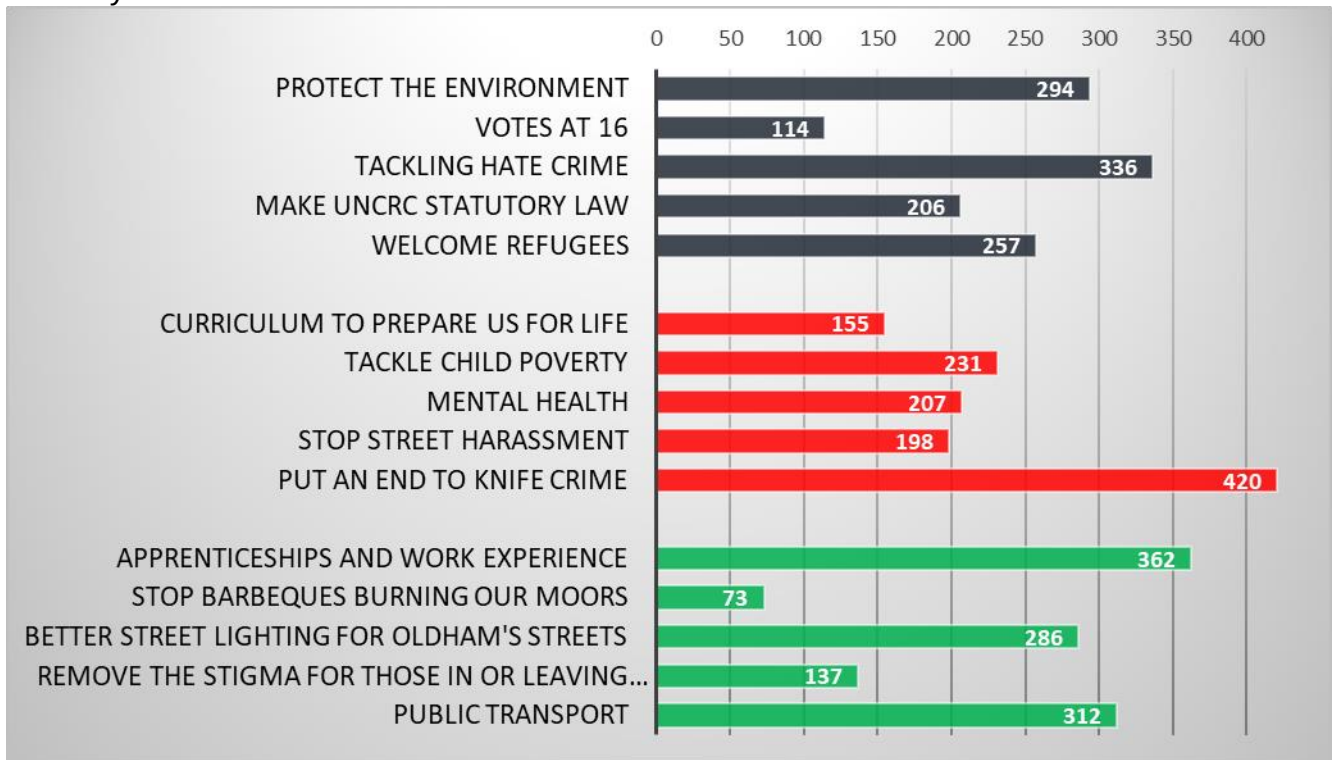
Saddleworth School

With 548 votes cast, the results for Saddleworth School are:



Waterhead Academy

With 3,588 votes cast (*the most by any one school in Oldham*), the results for Waterhead Academy are:



REGIONAL RESULTS

Regionally and Nationally, the local topics were not collated so only UK wide and Devolved topics were reported on. Once again, the North West were able to get the highest numbers of young people engaged in Make Your Mark across the UK regions.

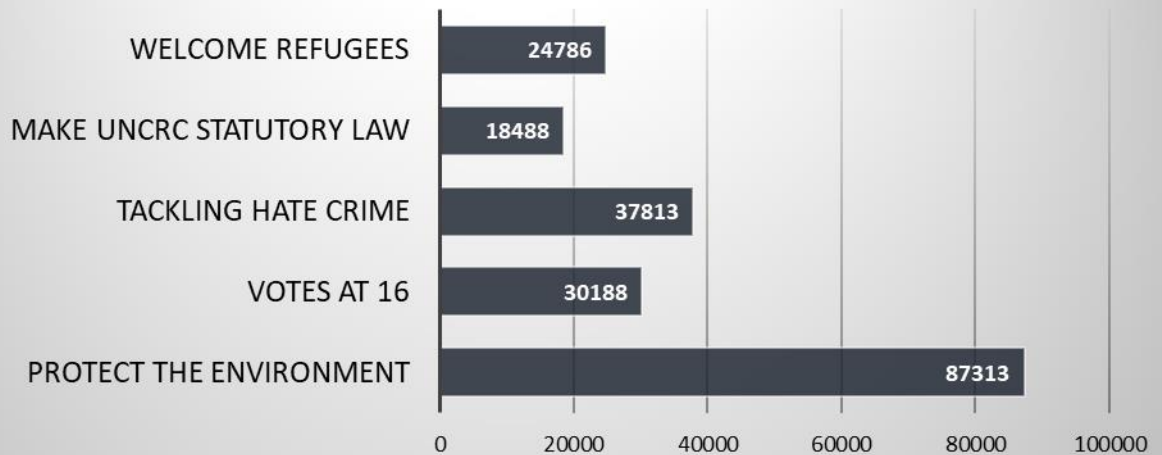
UK Wide topics - 198,588 votes
(turnout of 30.23%)

Devolved topics - 198,531 votes for
(turnout of 30.2%)

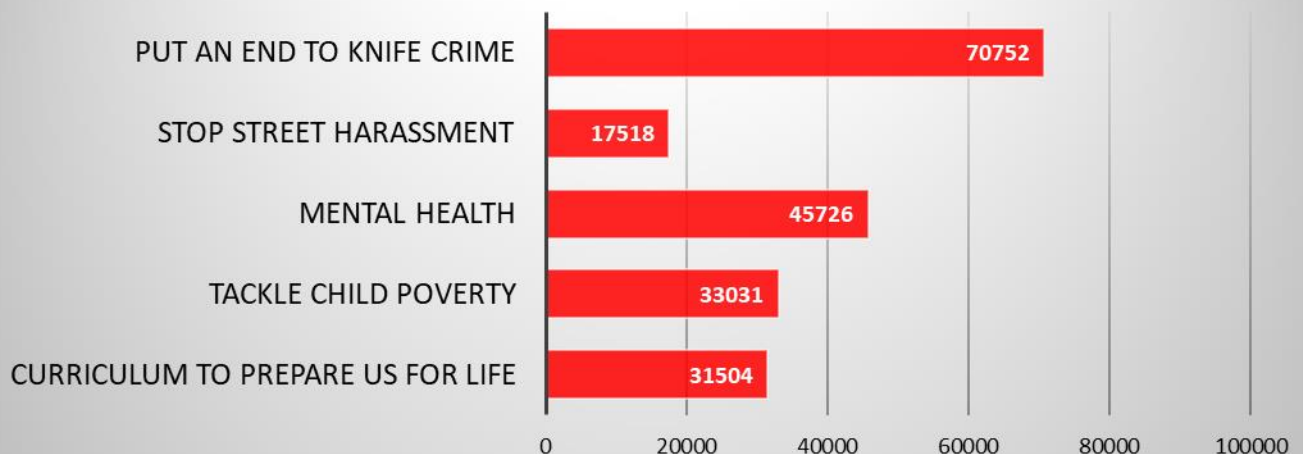
A total of

397,119 votes

UK Wide Topic Results (North West)



Devolved Topic Results (North West)



Oldham was once again a high performer in the region gaining the 5th highest number of votes in both UK wide and Devolved categories. Oldham also had the 5th highest turnout from the 23 North West local authorities.

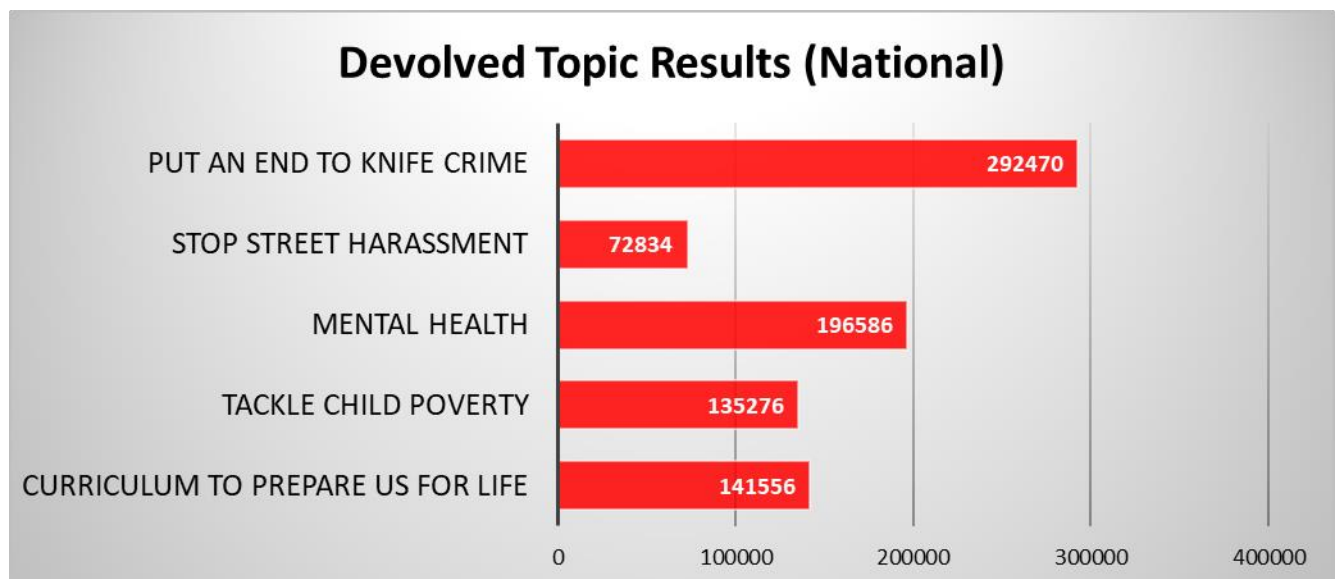
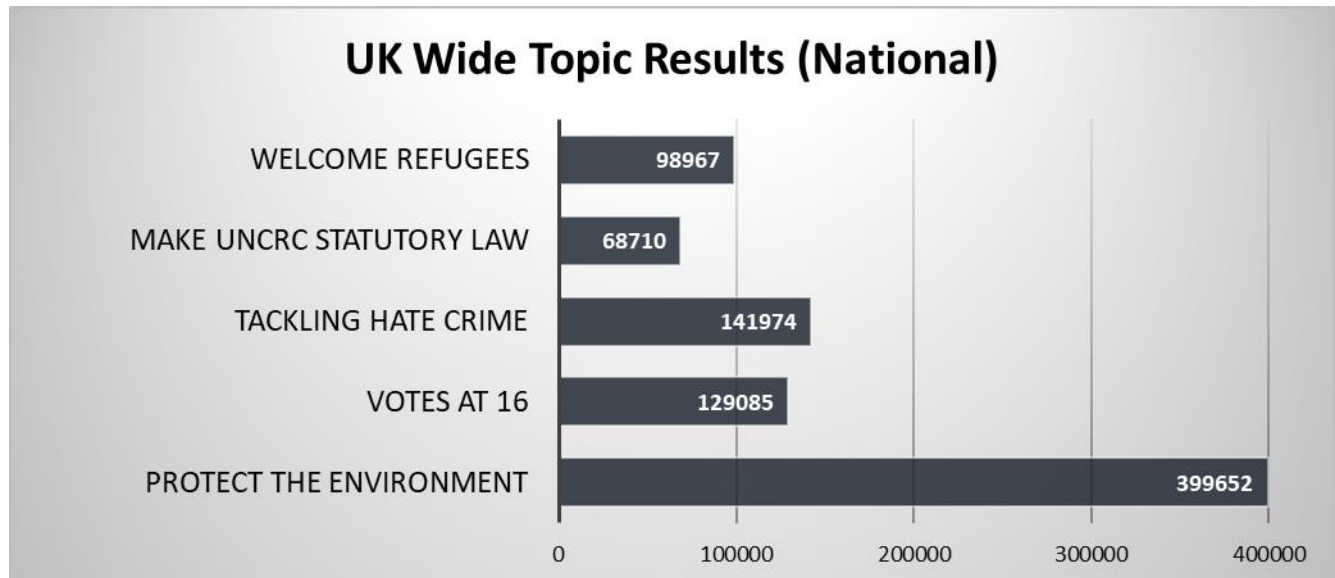
NATIONAL RESULTS

UK Wide topics - 838,288 votes

Devolved topics - 840,322 votes

A total of

1,678,610 votes



Oldham was also a high performer nationally coming 14th highest out of the 224 Authorities nationally for number of votes for both UK wide and devolved topics. Oldham also similar results for turnout coming 14th and 13th for UK wide topics and devolved topics respectively.

To download a copy of the UKYP Make Your Mark 2019 report or for more information please go to <http://www.ukyouthparliament.org.uk/makeyourmark/>

HOUSE OF COMMONS SITTING

On 8th November 2019 Liam Harris and Isabelle Anastasiou, as Members of Youth Parliament (MYPs) for Oldham, joined the other UK representatives at the House of Commons to debate the top 5 issues. The 5 topics chosen from Make Your Mark were the top 2 UK Wide topics and top 3 devolved issues. These topics were:

- 1. Protect the environment** (UK Wide)
- 2. Put an end to knife crime** (Devolved)
- 3. Mental health** (Devolved)
- 4. Tackling hate crime** (UK Wide)
- 5. Curriculum to prepare us for life** (Devolved)

After a full day of lively debates, presided over by the newly elected Speaker of the House Sir Lindsay Hoyle and his deputy Dame Eleanor Laing, the MYPs voted on which of the issues would form their UK-wide campaign for 2020 and also choose which issue would become the devolved campaign for 2020. Official footage from the debate can be seen on BBC iPlayer, search for UK Youth Parliament debates.

As a result of the debate and subsequent vote, the United Kingdom Youth Parliament, UK wide campaign for 2020 will be **Protect the environment** and devolved campaign for 2020 will be **Put an end to knife crime**.

RECOMMENDED ACTIONS

Oldham Youth Council are currently looking into how they can make a difference for the young people of Oldham with regard to the top 3 issues from the Make Your Mark Ballot – Protect the environment, put an end to knife crime and public transport. Recommendations for these issues will be:

- 1. Motion to full Council** – At the next Full Council meeting (8th January 2020) Youth Councillors to put forward the results of Make Your Mark and to ask for a task and finish group with the relevant cabinet members to explore what is being done in Oldham to address these issues.
- 2. Investigate the public health method role in preventing knife crime** – From the knife crime report, and subsequent motion to Full Council, Oldham Youth Council had started to investigate the public health model and how this might be applied in Oldham. This work should continue with help through the task and finish group mentioned in recommendation 1.
- 3. Youth Summit** – In February 2020 Oldham Youth Council to host a Youth Summit. This should include a question and answer session with influential decision makers from the Council, GMP and MPs to discuss youth violence and find solutions to reduce fears of as well as actual knife crime. The Youth Summit should also tackle environmental issues by hosting a festival to disseminate information about how young people, and their families, can reduce their energy usage and live more environmentally sustainable lives. This festival will also give young people the opportunity to have their say to Government through an organised parade.

4. **Continue the work of POSH (Pioneers of Sustainable Hope) Ambassadors** – Oldham Youth Councillors are already involved in this project and continued work will help towards the Protect the environment priority. Work in the coming months will include the development of a Youth Charter of environmental rights, production of resources (that could be handed out at the festival) and work with Oldham Council's Cross-Party environmental group.
5. **Public Transport Consultation** – Oldham Youth Council need to dig deeper into the reason why nearly 4,000 young people chose this local issue. The consultation should investigate if it is the reliability, the cost or the safety of public transport that young people want changing or is it a combination of all 3. Once this has been considered Oldham Youth Council will have a better understanding of how to take this forward.
6. **Promotion of Our Pass** – The majority of students from Oldham 6th Form and Oldham College (37.7% of those who voted for local topics) chose public transport as the main issue. Our Pass provides free bus travel across Greater Manchester for all in years 12 and 13 as well as discounts in stores and to events. Promotion of this pass may reduce the numbers of young people who struggle with public transport.

THANK YOU

Oldham Youth Council would officially like to thank all organisations for getting involved and helping their pupils to have a voice, not only on what happens in Oldham but also the UK. Once again, the schools and colleges of Oldham have shown that their students' voice is valued and important to them. We would also like to thank the teaching staff that took time to coordinate the ballots in school and do everything in the power to make sure everyone had an equal chance of participating in this year's ballot.

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YOUNG PEOPLE MET OVER 1 WEEK

Discussions and workshops
on the environment, mental
health and knife crime.



OVER TO YOUTH

*Summit to
talk about*



ALL TO INFORM DECISION MAKERS
AND CELEBBRATE YOUNG PEOPLE

OVER TO YOUTH SUMMIT 2020



- 52** Young People
- 3** Decision Makers
- 5** Climate change speeches
- 1** Town centre protest march



- 177** Young People
- 17** Schools
- 12** Workshops
- 1** Ex-Rugby League player



- 55** Young People
- 16** Decision Makers
- 4** Discussion tables
- 1** Goal to end knife crime



VALENTINE'S DAY 2020

Over 320 guests of the Youth Mayor
came together to celebrate young people

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Introduction

Every year Oldham Youth Service and Oldham Youth Council deliver the annual ‘Make Your Mark’ ballot, that enables young people aged 11 – 18 to vote on issues they feel are the highest priority for young people in Oldham. The results of this ballot inform the work plans of the Youth Council for the following year, as well as contributing to the national priorities of the United Kingdom Youth Parliament.

The priority issues identified for Oldham young people via Make Your Mark 2019 are:

- Protect the environment
- Put an end to knife crime

The Youth Service, Youth Council and other partners also identified via a series of consultations, a third priority

- Mental health

To ensure that Decision Makers are responding to the issues identified, further engagement work with children and young people was planned. The Youth Service, in consultation and partnership with the Youth Voice Family (Oldham Youth Council, Barrier Breakers and Children in Care Council) developed and delivered Over to Youth. This was the next stage of that conversation and provided a platform for delving deeper into the causes of these issues.

Over to Youth - Summit to Talk About was a week of youth voice action through four events and public messaging, highlighting Oldham young people’s priority issues to Decision Makers and having meaningful dialogue. It was supported with funding from Oldham Council and the Oldham Opportunity Area.

The events included:

- Climate Change – The Environment Festival
- Mental Health – Schools Mental Health conferences
- Knife Crime – Say No to Knives event – a partnership workshop
- Oldham Youth Mayor’s Ball – the concluding event and an inspirational evening of celebrating Oldham’s young people

This summit was an opportunity for the Youth Service to provide a range of opportunities for young people to have a voice, and for our Youth Councillors to deliver on their remit of representation given the edict by young people to work on two major topics and try to deliver change on their behalf.

The following recommendations, where made as part of last year’s Make Your Mark report:

“Youth Council to host a Youth Summit. This should include a question and answer session with influential decision makers from the Council, GMP and MPs to discuss youth violence and find solutions to reduce fears of as well as actual knife crime. The

Youth Summit should also tackle environmental issues by hosting a festival to disseminate information about how young people, and their families, can reduce their energy usage and live more environmentally sustainable lives. This festival will also give young people the opportunity to have their say to Government through an organised parade.” ([Make Your Mark Report, 2019](#))

Aim and Objectives of Over to Youth

- To provide an opportunity for key Decision Makers and children and young people to engage in meaningful dialogue.
- To provide a platform for all children and young people to explore their priority issues.
- As part of the Council’s commitment to Voice of the Child, these events provide a voice for children and young people who don’t engage with the Oldham Youth Voice Family.
- To deliver a programme of solution focused youth engagement to help shape and influence policies, plans and services in Oldham and influence nationally.
- To celebrate inspirational young people and their contributions to Oldham.



Key Messages

The following key messages underpinned the Youth Summit:

- Oldham’s young people are making their voices heard and shouting out about what’s important to them.
- In Oldham, the voices of children and young people are integral in how services are improved now, and in the future.
- We must put children and young people at the heart of everything we do to enable them to thrive in Oldham.



CLIMATE CHANGE

Summit to talk about

Environment Festival

8th FEBRUARY 2020

Aim

The environment has become an increasing issue of concern to young people over the past few years with role models, such as Greta Thunberg, in the media and with others protesting in the climate strikes. Young people are becoming more and more engaged in the work to protect the environment. In the Make Your Mark - Oldham ballot, this was the top priority receiving 4515 votes. The Youth Council, as part of the Pioneers of Sustainable Hope (POSH) project, decided to host a festival to raise awareness of what is being done in Oldham and what more can be done to reduce, and ultimately reverse climate change.

Objectives for the event were:

- For children and young people to come together to understand how they can contribute to saving the planet.
- For children and young people's voices to be heard around their issues relating to climate change, through banners and pledge cards.
- To raise awareness of tips and tricks for families to be more environmentally friendly.
- Feedback to be collated and disseminated locally and nationally to inform policy.

Method

Youth Councillors wanted a festival vibe rather than protest rally, offering a positive outlook of young people involved in social change. The plan for the event was to host the festival in Parliament Square, Oldham Town Centre on Saturday 8th February between 10am and 1pm to capture the most foot traffic. There would be fun, interactive activities interspersed with stalls offering information on four themes;

- reducing energy usage,
- reducing water usage,
- reducing food waste,
- reducing plastic use.

Organisations, including Northern Roots, Oldham Community Power, Oldham Council and Dovestone Hydro-station, were invited to host a stall to offer information about who they are and what they do in Oldham.

There was an overall theme of recycling which was driven home by bringing in youth organisations, such as Mahdlo and the Incredible Plastic Band, to run the fun activities and promote the green projects that they were delivering. The Incredible Plastic Band provided music from their recycled plastic instruments. The event would also see speeches, from selected guest speakers, to inform and inspire attendees.

Finally, the festival would close with a protest march around the town centre's shopping area, allowing young people to show that they wanted change, and they wanted it now! The hope was that it would be this that would be media coverage of the day and would allow residents of Oldham to know that young people wanted a different future than the one they are facing, as well as raising awareness of the issues and inspiring others into positive action.

Implementation

The event was opened by the Worshipful, the Mayor of Oldham; followed by key note speeches from Samah Khalil, Youth Mayor of Oldham, who talked about the youth movement and the environment; Cllr Jabbar, as Cabinet Lead for the environment, who talked about Oldham's New Green Deal; YCllr Heather Price gave her TED Talk on how commercialism is preventing us reversing climate change; and Alan Price talked about the work already happening in Oldham that supports the town to be more eco-friendly.

The Youth Council ran the banner making activity and the Incredible Plastic Band ran the recycled plastic instruments activity.

All young people then took to the streets and marched around the town centre to get their message across to Oldham's residents. The front of the procession included a large banner of key messages, whilst those behind displayed the banners they had made, all chanting positive messages to inspire change. The Incredible Plastic Band played music in the march to get as much attention as possible.

All banners created at the festival were either kept and taken home by young people or used by a local community group in their vegetable patches for suppressing weeds.

Outcomes

- 52 Young people attended the festival
- 22 Young people received at least one AQA
- 3 Decision Makers showed their support and contributed to the event and dialogue
- Young people were inspired to make positive actions and make a change in their own lives, their communities and wider society
- Awareness and education of how to be more environmentally friendly was shared with young people and adults within Oldham
- Social Media impact – from 7 tweets to the @OldhamYC twitter on the day of the festival:
 - Total Impressions (times that people saw the tweets) – 8,891
 - Total Engagement (time people interacted with tweets) - 429

Evaluation

Overall, the festival was a success. In feedback from young people, the weather forecast played a huge part in low attendance and lack of attendance from other youth organisations. However, for the young people that did attend, the five speeches were positively received and welcomed. Feedback was that it was 'good' to hear the views of young people not just the Decision Makers of Oldham, and that what was said was 'not just the same arguments about climate change'. With a range of perspectives, ideas and views being shared.

Youth Councillors were disappointed that they were unable to consult on their charter and distribute information and the resources that had developed. Youth Councillors have decided that this will be picked up at future events.

The march around the town centre was well received by the public, taking photos and video footage of the event and lots of positive comments from the public on the day.

We would like to thank all Councillors and Council staff who supported the event. We would also like to thank the Incredible Plastic Band who were able to run workshops in Parliament Square and created an almost carnival feel with their music during the march.

Recommendations

1. To encourage other organisations to deliver more town centre based open access events that address climate change.
2. POSH Ambassadors to host further events to hand out information that could not be distributed due to the weather.
3. To work with schools and other youth organisations to consult and develop the Environmental Youth Charter.
4. Schools / colleges should be further encouraged to support students into positive action around climate change and environmental issues.
5. Youth Council to continue work with key Decision Makers in Oldham and the North West to address the environment, in particular, the Green Conference with the GM Youth Combined Authority.
6. To continue to work with the POSH Ambassador programme across the North West and share the work widely across Oldham.



MENTAL HEALTH

Summit to talk about

Mental Health Conference

11th FEBRUARY 2020

Aim

Year on year young people tell the Youth Council, through the Make Your Mark ballot, that mental health is still an issue of concern. This is echoed in engagements and interactions with a range of youth organisations, providers and services. The Our Minds, Our Voices consultation, delivered as part of the Oldham Opportunity Area programme, has also evidenced this and has taken a deeper dive into the issues young people face within school and educational settings. This is also a priority issue for engagement identified by the Oldham Children's Safeguarding Partnership.

The aim of the conference was to allow children and young people to discuss the consultation, to share good practice already embedded in Oldham schools, and to provide a platform for children and young people to share ideas and solutions around improving mental health and wellbeing.

The objectives for the event were:

- For children, young people and teachers to hear the outcomes of the Opportunity Area consultation undertaken in 2019
- To participate in a series of interactive workshops exploring mental health and wellbeing
- For children and young people to feedback on what is working and what the gaps are to support them around their mental health / emotional wellbeing in schools
- To raise awareness of mental health support available in Oldham for schools
- To provide networking opportunities and enable the sharing of good practice across Oldham schools

Method

The Mental Health conference took place on Tuesday 11th February 2020, in the Chadderton Suite of the Civic Centre and the main room in the QE Hall. To facilitate the wide age range, the conference was split into two (2½ hour sessions). The morning session was for primary school pupils and the afternoon session for secondary school pupils. To engage the young people the whole day was facilitated by Luke Ambler, a former professional rugby player, award-winning mental health campaigner and motivational speaker.

Each session was opened by the Youth Mayor, Samah Khalil, who then handed over to Luke Ambler. Luke energised the group with movement and mental health exercises and then disseminated the findings of the Our Minds, Our Voices consultation in the form of a quiz to make it more engaging. After this, using table discussions, pupils looked at the recommendations to see if they agree with the ideas or not and if they already do them in their school.

For the morning session, after the discussions young people were split into groups with pupils from different schools and moved into the QE Hall. In the hall were nine workstations looking at various aspects of mental health and what can be done to improve it. The workshops ran as a carousel with young people rotating after 20 minutes and were able to complete four of the nine workshops. The workstations were:

Workshop	Content
Kooth.com	Interactive quiz about Mental Health and information regarding the Kooth.com Service
Luke Ambler	To learn about documenting how you feel. Each young person who attended received a Bee You Journal from Luke, which they could take back to their school to use and make their own.
Mahdlo	Creating Chatter Boxes around emotions. Activity was around mindfulness and opening conversations through arts.
Oldham Libraries	Storytelling workshop through puppetry and props
Oldham Sports Development	Mini active challenges in teams.
Oldham Youth Service	Bill of Rights – to create Bill of Rights with young people based on their needs in their schools
Oldham Youth Service	Creative Writing – using visual prompts and an alternative method than just ‘writing’
Oldham Youth Service	Drama workshop – using storytelling and drama games
St Mary’s Wellbeing Ambassadors	Using the 5 ways to wellbeing, the young ambassadors hosted a range of creative activities (questionnaires, jigsaws, flag making) linked to mental health.

The afternoon session varied slightly as after the discussions, Luke talked about his background and the struggles that he faced as a young person, how his own mental health impacted his career and why he set up Andy’s Man Club after his brother-in-law took his own life. After this the pupils moved on to the workshops as in the morning but only completing two of the nine stations.

During registration and breaks delegates could also raise their awareness of the services involved with the workshops as well as other organisations including Healthy Young Minds, Oldham Athletic Community Trust, Healthwatch Oldham, Bridgewater NHS School Nursing Team and the Oldham Pledge.

While young people were in the workshop carousel, the teachers supporting them also had workshops. These included a review of the Opportunity Area findings and training on looking after their own mental health.

To close both sessions the groups came back together for the closing plenary and were asked to write a pledge on a post card about what they could do to improve their own mental health or the mental health of their school friends. These post cards would be sent to the schools at a later date to see if they had been able to fulfil their pledge.

Implementation

The schools that attended were:

- Morning session - Higher Failsworth Primary School; Knowsley Junior School; Littlemoor Primary School; Oasis Academy Clarksfield; Oasis Academy Limeside; Royton Hall Primary School; St Edward's RC Primary School; St Margaret's Primary School; St. Mary's Primary School, Failsworth; Woodlands Primary School; Willowpark Primary School.
- Afternoon session - Crompton House CofE School; Oldham Hulme Grammar School; Spring Brook Upper School; The Hathershaw College; The Oldham Academy North; Waterhead Academy.

Young people participated in the workshops outlined above.

Outcomes

- 177 young people attended the conference: 122 primary pupils and 55 secondary pupils.
- 17 schools represented: 11 primary schools and 6 secondary schools.
- 10 organisations represented to deliver workshop and raise awareness.

Evaluation

The conference was well received by pupils, teachers and organisations involved in the day. Feedback from how the event ran was very positive, with young people enjoying the delivery from Luke Ambler and how he had been open and honest about his own mental health.

All young people enjoyed the workshops, and everyone took part. The mixing of schools within the groups seemed to work well and the smaller groups allowed for young people to add their views.

There didn't seem to be too many pupils or teachers surprised by the findings of the Our Mind, Our Voice consultation. During the teachers workshop they often agreed with the recommendations but were worried that there wasn't the time or opportunity to implement them effectively. Some teachers discussed how their school had already implemented some and had used the Wellbeing Ambassadors programme to do this. Those teachers networked with others to pass on information and share good practice.

What children and young people told us (overarching findings from the conference)

Children and young people said:

- Mental health and wellbeing IS an important issue and is something that they feel is a priority and a concern.
- They want to use creative ways to explore and learn about positive mental health and wellbeing, including using drama, storytelling, creative art and creative writing to provide accessible opportunities to talk about feelings and positive emotions.
- They are open to and willing to talk about mental health and wellbeing and want more opportunities to explore, learn and gain knowledge of this issue.

- That teachers and adults don't always know how to talk about mental health and that they need to engage more with young people to develop their approach to this.
- There should be more extra-curricular clubs available at lunch times and after school to support mental health and wellbeing through creativity and physical activity.
- That there should be designated and protected spaces in school, accessible at all times, for young people to use when struggling with mental and emotional wellbeing.
- Bullying has a huge impact on emotional wellbeing and there is more work to be done to ensure bullying is dealt with in a timely and effective manner.
- They want to be listened to and have a say on how mental health and wellbeing is dealt with in schools. They have ideas and they want to share them with school leaders.
- They want to know what help is available, who can help them and how to access help. Many young people knew they could talk to someone in school about worries but were unaware if there was a designated mental health lead and they were unaware of services specifically aimed at supporting their mental health and emotional wellbeing.
- They want to learn more about mental health and wellbeing – they would like to know how to support their own wellbeing but would also like to know how they can best support others when they are struggling.
- They understand the link with physical activity and mental health but would like a wider variety of physical activity opportunities – not just the 'usual' sports.
- That want to be able to feel a range of emotions without being judged and feel that it is ok to be upset – many young people articulated that they were scared to tell people how they were feeling in case they were judged or laughed at.

Recommendations

1. To launch a School's Mental Health and Wellbeing 'Bill of Rights' based on the work undertaken at the conference – this will provide an accessible set of expectations that support young people's mental health and wellbeing, consistently across all education settings in Oldham. All schools and educational settings should be encouraged to sign up to the Bill of Rights. (The Bill of rights created can be found in Appendix 1.)
2. To build on the work of the Opportunity Area - Wellbeing Ambassadors programme, to develop resources for extra-curricular clubs that can be shared with all schools.
3. That schools are supported to develop creative ways of using drama and physical activity within a classroom setting to help young people's mental health in school.
4. That schools ensure young people are at the heart of developing strategies and policies supporting children and young people's mental health and wellbeing.
5. That there are more opportunities for schools to come together and share good practice around supporting children and young people's mental health and wellbeing.

Tackling
KNIFE CRIME
Summit to talk about

Tackling Knife Crime Discussion Event

13th FEBRUARY 2020

Aim

Thousands of young people in Oldham have spoken in the national Make Your Mark ballot, where 'putting an end to knife crime' came out on top as a priority issue both nationally and in the borough, with 4,199 votes.

During the summer of 2019, Oldham Youth Council produced a Knife Crime 10 Forward report. The youth Service in partnership with the Youth Voice Family Oldham Youth Voice Family wanted to dig deeper into the issue by consulting with young people to find out why they feel knife crime is an issue and what can be done to reduce it. The aim of this workshop was to provide meaningful dialogue with a range of Decision Makers and a diverse group of young people from across Oldham - identifying key concerns from young people and an opportunity for them to engage with Decision Makers across Oldham about creating solutions and have meaningful conversations.

The objectives for the event were:

- To identify key concerns from young people with decision makers around the table.
- To strengthen young people's perception of safety.
- For young people, across Oldham, to have meaningful dialogue with decision makers in Oldham who can potentially influence local, regional and national policy.
- As part of Oldham's Voice of the Child commitment, young people will be at the heart of everything we do and are not only listened to, but positive action is taken with them.

Method

For this event, to try and put young people at ease, we wanted to create discussion groups facilitated by young people. We felt that this would allow the young people, who are perhaps not used to talking with Decision Makers, to have the confidence to give their opinions. It was decided that we would use four table discussions with four different conversation themes. The young people facilitating the conversations and the Decision Makers would stay with the table and theme, while participants would move round the room visiting each theme.

The event was not opened to the public, but instead invitations were sent to youth organisations, such as Mahdlo, Positive Steps and Oldham College, who may have worked with those involved with weapon related crime. Invitations were also sent to bodies and Council teams that deal with violent and weapon related crime as well Councillors and Cabinet Members with remit for working with young people and community safety.

The four themes chosen were:

- Being safe in our communities.
- Things to do and places to go.
- Working with the Police.
- Raising awareness and education.

For each theme young people were asked:

- What is already working well in Oldham?
- What more needs to be done?
- What impact does this have on weapon related crime?

Implementation

The invitations were taken up by a diverse group of young people, with groups coming from Mahdlo and Positive Steps, as well as young people identified by Oldham Youth Service's Detached and Empowerment teams. Adults in the room represented various stakeholders and organisations:

- PC Damien Hartley Pickles -GMP
- PC Zid Iqbal – GMP
- Lorraine Kenny – Oldham Council – Violence Reduction Unit
- Phil Bonsworth – Oldham Council - Community Safety Team
- Cllr Arooj Shah – Oldham Council – Deputy Leader Oldham Council
- Claire, Suzanne and Harley – Positive Steps, Youth Justice Team
- Leo and Lucy – Mahdlo Youth Zone
- Kate Shethwood – GM Violence Reduction Unit
- Paul Axon – Positive Steps Oldham
- Katrina Stephens – Oldham Council – Director of Public Health
- Neil Consterdine – Oldham Council – Assistant Director Youth, Leisure and Communities
- Cllr Amanda Chadderton – Oldham Council – Cabinet Member for children and young people
- Cllr S Williams – Oldham Council – Elected Member

All the young people had the opportunity to participate and contribute in each of the four tabletop discussions. Their views, comments and suggestions were recorded and are collated into the findings attached to this report.

Outcomes

- 55 Young people attended the event and had their voices heard
- Relationships were developed between Decision Makers and young people
- Adult stakeholders and Decision Makers were able to hear first-hand accounts from young people
- Young people felt valued and reported increased trust and confidence in adults
- Valuable learning and insight from young people were captured to help us inform future policies, plans and activities around reducing youth violence
- 16 Decision Makers showed their support and joined the conversations
- Social Media impact – from tweets to the @OldhamYC twitter on the day of the event:
 - Total Impressions (times that people saw the tweets) – 4,796
 - Total Engagement (time people interacted with tweets) – 175

Findings

Raising Awareness and Education

What is working well?

Young people agreed that the work in schools such as assemblies, PHSE lesson and Police visits are working. They felt that being told the consequences and the risks involved is a deterrent. Many had seen videos and watched performances that tackle the theme of knife crime which they said questioned their understanding of safety. Those young people who accessed youth provision also had experience of awareness courses but over a period of six weeks rather than one off sessions in schools. These were better as they got to explore the topic.

What more can be done?

Young people felt the education they had experienced on knife crime seemed too reactionary, only attending places where incidents had already taken place, and was aimed at the individual rather than changing a culture. The education received by young people was felt to be a 'one size fits all' delivery style. Participants felt that education should be more personal to the audience. They wanted a less 'talking at' delivery style with suggestions made such as sessions being more interactive, using videos or performance to show what happens and employing a better mix of facts and figures alongside testimonies and real-life stories. Young people wanted to see the effects knife crime can have on victims, families, as well as perpetrators.

To make sessions more relatable, and more personal, it was suggested that delivery of the session should be by people of similar ages to the audience or people from the same communities. Young people also would like to see reformed knife carriers delivering training but only if the focus was on their reformation. Also, rather than classroom sessions, those at greater risk could receive mentoring opportunities. With these changes it was felt that it could make the education more supportive rather than disciplinary which may not work on those more likely to be involved in weapon related crime.

Young people wanted a more proactive response to the education they receive. They would like sessions to be delivered to younger age groups from year 7 onwards or even primary school aged children. These sessions should tackle the stereotypes and image of people acting 'big' or creating fear in others. Young people would like to see the sessions talk about how not everyone carries a knife and to create 'opposing stereotypes' that you are more powerful not to carry knives. They would also like to see more powerful messaging about not carrying knives, that challenges what can be seen on social media, and in music. Participants also felt the training should be delivered to teachers and parents not just young people.

What impacts on weapon related crime?

For some, raising awareness and educating has no effect or the opposite effect as it can make young people feel less safe. The awareness scares young people and perpetuates the use of knives with more young people arming themselves to protect them from those already carrying bladed weapons. Youth culture was thought to have the biggest potential impact on knife crime with many suggesting social

media, music, celebrities and video games normalise the use of weapons. Weapons were also suggested to be image, reputation and confidence boosters, helping young people to look 'hard' while also used to protect them from a perceived lack of feeling safe in some communities.

Working with the Police

What is working well?

Young people talked about breaking down barriers with Police Officers. Being able to see Officers out of uniform, attending youth work sessions or residentials, or taking part in football sessions allows them to build relationships. Combined with attending school sessions and having 'natural conversations' it was felt there was more respect between young people and the Police and allowed Officers to offer advice and share information.

Young people felt that this change made officers less intimidating, more friendly which allowed them to be able to confide in them and even report crime. They also felt that Police were starting to treat them equally and Officers are now less likely to assume a large group of young people equals trouble.

What more can be done?

While the young people felt advances had been made with building relationships with the Police, they wanted more consistency. Not all Police Officers have been friendly or respectful when dealing with young people and they have felt unfairly targeted. They wanted better communication especially around explaining stop and search and felt there needed to be an improved response when young people report crimes.

To build positive relationships young people want to get to know the Officers in their area and have a 'familiar face' they can trust and work with. To build these relationships there needs to be more opportunities such as the cadets and more places to go to engage in activities with the Police. Young people also suggested running training and shadowing opportunities to better understand the Police roles and perspectives.

What impacts on weapon related crime?

Over the conversation two main areas were considered to impact on knife crime. Firstly, it is felt there is a lack of understanding around youth culture and what that means for young people in their communities. Secondly, young people perceive that the Police are talking about knife crime all the time which may increase fear of knife crime taking place in the town.

Things to do and places to go

What is working well?

Young people felt that they did have some activities in their communities citing Oldham's Youth Service, Mahdlo and community spaces that 'keep people out of trouble'. They suggested that having youth work support, whether from Detached Youth Workers or Youth Workers delivering projects, was a good

way to bring people together positively. Using safe spaces was also considered effective places for young people to socialise.

What more can be done?

While there are some places to go it was felt more safe spaces were needed that appeal to all age groups. It was felt that youth centres can be territorial so more are needed, and young people don't just want youth centres as they can be for certain age groups and have a stigma attached to attending them. Other suggestions for facilities included more sports pitches and fun things to do such as a roller-skating place or a safe building with arcades, games and pool table all under one roof.

It was also considered that people need to feel safer to attend existing facilities available, such as going for food or to the cinema in Oldham town centre. To do this young people felt there needed to be a better understanding of why people fear going into the town centre especially in the evening.

Finally, better communication is needed to inform young people of what is already available. Youth facilities and provisions need to increase awareness of what they have on offer and advertise better. It was also felt that young people themselves need to help spread the word.

What impacts on weapon related crime?

Young people felt that feeling unsafe is the biggest impact, if communities or areas don't feel safe this will increase the likelihood of carrying a weapon, in particular, young people shared that the town centre does not feel like a safe space and may increase young people's likelihood to carry a weapon

Young people also explained that having positive things to do and places to go – reduces the likelihood of being involved in weapon related crime / activity as it provides different opportunities, and positive trusted adults in Youth Workers, who are role models, and help you make better choices.

Being safe in our communities

What is working well?

While mentioning aspects such as lighter nights and having a mobile phone, young people talked mainly about familiarity helping them to feel safe. Most agreed that where they lived, 'their own area', and having a sense of community help them to feel safe. They also discussed having trusted adults in those areas that they can access, citing Youth Workers, PCSOs. Police Officers and Community Leaders.

The young people also suggested that youth services are important as they give them a positive focus. They spoke of workshops around knife crime in Mahdlo, that while not for everyone, do help people to become less likely to carry knives, and the Dynamix project (working with new migrant communities) that brings together different people and breaks down stereotypes.

What more can be done?

Regarding the town centre. it was felt a reduction in people drinking and using drugs would make it feel much safer. Young people wanted to see more CCTV and better street lighting to create a more

welcoming environment that removes dark 'risky looking' areas such as alleyways. They would also like to see an increased Police presence on foot, in the town centre at night. Although they thought that more work around trust with the Police was needed as young people often feel targeted and as victims of crime feel that nothing gets done.

During conversations the need for more youth groups and centres came up again. They felt that organised activities give young people a focus and would help them to stop carrying weapons. They also felt that activities such as boxing clubs may help young people work out issues on 1 on 1 basis. Young people would also like to see schools used, provide activities in their communities and there was a request for more football pitches, multi-use games areas (MUGA) and teenage friendly parks with lighting so that they can be used at any time. As well as in local communities, young people would also like to see these facilities in the town centre.

It was felt there is a need for understanding and relationship building with young people from different areas as well as between young people and adults who may judge them. Young people wanted to see more community cohesion events to build on relationships within and between communities.

Finally, young people wanted more events like the summit to have their say and start discussions. They want more communication with 'change makers' like Councillors and high-ranking Police Officers to allow them to have their voices heard.

What impacts on weapon related crime?

Young people said that feeling safe is the biggest hurdle, and if people feel safe, they are less likely to carry knives. However, reports of knife crime incidents make people feel less safe; therefore, people are more likely to carry knives because they are scared; therefore, there are more chances of having knife crime incidents. Due to this cycle young people felt there is a perception that nothing can be done. It was felt that if people felt they would be caught carrying a knife by the Police they would be less likely to do so, however, young people knew of many ways to hide weapons so those using knives are more likely to do this.

Perception of safety and reassurances about how safe places are is a key factor.

Evaluation

Numbers at the event exceeded expectations which meant the room was slightly cramped. Not all young people wanted to evaluate the session but those that did felt that they had been listened to by the adults in the room and the majority felt positive that something might change to help lower incidents of weapon related crime. Some young people would have preferred to just speak with Council Officers rather than the Police, as they had had bad experiences with Officers who were in the room. However, support staff suggested letting them know who would be in the room prior to the events so they could prepare young people for who they will meet. As not all young people wanted to complete an evaluation, we sent an evaluation to all supporting staff and adults in attendance. This evaluation can be found in Appendix 2.

In verbal evaluations young people wanted more similar events like these and an opportunity to have their say in a safe environment. They liked the way that the table discussions worked, and that young people facilitated them. It was felt though that there were too many adults in the room and should be limited to two per table.

Recommendations

1. Oldham Council and its partners should continue to work around mapping what provision there is for young people in Oldham and how this can be better communicated to young people.
2. To work with Community Safety team, GMP and schools to review the education used in schools to explore how ideas put forward by the young people can be incorporated into future education activity.
3. To hold a joint workshop with local Police and Community Safety representatives to look at how improvements can be made regarding reporting of crimes for young people and to build confidence in young people to report crimes.
4. To work with GM Police and Oldham Council to see what work can be done to build positive relationships between Officers and young people, building trust and respect – including developing workshops co-facilitated by young people around positive work with youth.
5. To work with youth providers and police to look at how we can create more opportunities for Police Officers and young people to participate in shared positive activities to help build relationships – these need to be carried out in local districts.
6. Produce a report and visual media to show young people the outcomes of this event and what has come of their ideas, looking at future events to report back on what was achieved (you said, we did).
7. To continue to ensure young people are involved in the work with partners to develop Oldham town centre, looking at how to reduce the perceived danger of visiting it in the evening.
8. Deliver more planned cohesion events for young people to enable positive relationships across different geographical and community groups.



OLDHAM YOUTH MAYOR'S BALL

Summit to talk about

Inaugural Oldham Youth Mayor's Ball

14th FEBRUARY 2020

Aim

To deliver a high profile, aspirational and inspirational event, hosted by Youth Mayor, Samah Khalil, celebrating the inspirational achievements of children and young people and youth organisations in Oldham. The ball would round off the Over to Youth Summit and raise the messages of what's been done, showcasing the events and raising awareness of the priority issues again. The event was also used as a focus for the Youth Mayor's chosen charity, raising money for youth homelessness and charity fund, Real Change Oldham.

Method

The inaugural Youth Mayor's Ball took place on Friday 14th February 2020 at the Eastern Pavilion in Oldham. Guests enjoyed a 5-course meal chosen by the Youth Mayor and the event had a photo booth for young people to take picture memories. The ball was split into three strands: awarding inspirational young people, showcasing talented young people and fund raising for Real Change.

The ball, funded by Oldham Council, did not charge for entry so as not to discriminate any young people and be truly accessible to all. To raise funds for Real Change, local businesses and were asked to pledge donations. During the event there was a blind raffle where guests, rather than buying raffle tickets for a set amount, would place any amount of money in an envelope which was placed in a bucket and anyone's envelope drawn out would win a prize. Also, as it was St Valentine's Day, roses were sold.

The running order for the evening saw the programme alternate between a course in the meal, videos of the other Over to Youth Events, young people performing and awards giving. Acts on the night included 3Bless singing original material, Seb Lowe singing original material, Oldham Theatre Workshop performing songs from their shows and two dancers from the Natraj Dance Academy who showcased traditional Indian dance. The inspirational awards were divided into three categories: Under 11, 11-16 and over 16. The applications were shortlisted into three nominations and one winner by the Youth Mayor and young people from The Blue Coat School.

Outcomes

- 320 guests attended the event
- 17 young people performed on stage
- 9 young people recognised for their extraordinary achievements
- £1,477.26 raised for Real Change
- Young people felt valued and respected
- The event raised aspirations and demonstrated positive young role models
- Provided a platform for Oldham's young talent
- Provided opportunities for youth organisations to network and build positive relationships with other organisations

Evaluation

The Youth Mayor's Ball was a massive success, with over 320 guests, many of them young people, celebrating the achievements and talents of Oldham's young people. The event demonstrated Oldham's commitment to its young people.

Many young people attending the event had never been to a ball before and felt incredibly valued – raising their sense of worth and wellbeing.

The feedback was overwhelmingly positive, with many commenting on the overall feel good factor and how well the event was organised, delivered and how smoothly it ran

The Youth Mayor was able to raise much needed monies for the Real Change Fund and shine a spotlight on a worthy charity and important issue.

There is a strong appetite to see the event become an annual occurrence.

Some examples of social media feedback:



You Retweeted
youngwochangemakers @youngwochangem1 · Feb 14
 Congratulations @FabihaChowdhury5 ! You are such an inspiration! We are so proud of you and @jenna_harrison2 Thank you @Youth_Mayor @OldhamYC Amazing performances @OTWOldham Natraj Dance, Seb Lowe, 3Bless #overtoyouth celebrating young changemakers of Oldham ! ❤️



💬 5 ❤️ 20 📤

You Retweeted
Ishaa Asim @Ishaa_Asim · Feb 14
 At the #overtoyouth Oldham Youth Mayor's Ball tonight!
 Had a wonderful time celebrating the young people who have really made a difference in their community.

Thank you for inviting me! @Youth_Mayor @OldhamYC



Liam Joseph Harris

💬 1 🔄 5 ❤️ 21 📤

You Retweeted
Real Change Oldham @OldhamReal · Feb 15
 Replying to @OldhamCouncil
 Thankyou for inviting us, it was a wonderful evening. We are grateful for @Youth_Mayor @OldhamYC fundraising throughout the year and at the ball



Summary and Thanks

Overall, we are delighted with the outcomes and learning from the 2020 Summit.

We would like to thank ALL the young people who participated in our first ever Youth Summit – your contributions, as always were amazing and will help shape, influence and improve Oldham for all its communities

We would like to thank all the partners who have been involved in making this such a success. To the organisations who provided resources, time, effort and energy to make sure the summit took place, the individual staff members who gave their time and experience to plan, organise and deliver the Over to Youth Summit - in partnership with our young people.

APPENDICES

Appendix 1: Bill of Rights

BILL OF RIGHTS FOR MENTAL HEALTH AND WELLBEING FOR SCHOOLS AND COLLEGES

The young people of Oldham have...

A RIGHT TO BE SUPPORTED

To have friends, connect with others and our communities
To have access to help when WE need it and when things are tough
To ask for help and to know who we can go to and how to find help in and out of school
To have access to high quality professional help like counsellors, mental health specialists, GPs and others with similar experience and expertise



A RIGHT TO BE LISTENED TO

To be able to talk about how we feel and express our feelings when needed and to be heard
To be able to voice our opinions without judgement
To have our opinions respected and taken seriously
To make decisions about our own mental health and wellbeing without being patronised
To be involved in shaping and influencing the schools policies and actions around mental health and wellbeing

A RIGHT TO BE SAFE

Access to a safe space when needed. A place of calm, a place to reflect, a place specifically designed to help soothe young people
Access to a trusted adult who makes us feel welcome and supported to talk about how we feel
To know that when we talk to someone it will be confidential as long as no one is at risk of harm
To be safe from all forms of bullying



A RIGHT TO BE EMOTIONAL

To be HAPPY and to have FUN and be PASSIONATE and ENJOY life
To experience all of our feelings and to take notice of those feelings
To not feel scared to talk to someone about how we feel
To have our emotions taken seriously and not be mocked or judged

A RIGHT TO BE EDUCATED

To have a good quality educational experience
To learn at school/college and also to have opportunities to educate ourselves on a range of subjects
To learn about mental health and wellbeing
To be empowered to look after our own well being
To know how to support others who may be having a tough time



A RIGHT TO BE ACTIVE

To have access to and take part in a range of physical activities
To access healthy choices at meal times
To have access to and take part in a range of creative experiences
To have opportunities to play and have fun

This Bill of Rights was created in consultation with young people from across Oldham's primary and secondary schools. Final design created by Oldham Youth Council and Oldham Opportunity Area Young Ambassadors

Appendix 2: Staff Evaluation from the Tackling Knife Crime Discussion Event

1. Thinking about the design and implementation of the event – what do you think worked well?

Staff felt that the evening was well organised, and it was good to have so many organisations coming together, especially as the young people that were supported were very representative of Oldham. The rotation of young people from table to table provided an opportunity for a clearer understanding of what young people see as priorities and allowed partners to understand in greater detail the current cultures and needs of the youth. It also allowed Councillors and Senior Decision Makers to hear first-hand the issues facing young people

2. Thinking about the design and implementation of the event what do you think could be improved?

Physically the room needed to be bigger and some felt that there were too many professionals in the room. The room also meant there could be only four discussion tables which meant some didn't have the opportunity to have their say. At future events maybe have a larger room with more tables so we can have smaller groups and professionals become more diluted.

Evaluations felt that the young people should have been mixed up more to get different opinions and ideas on each table. It was felt this may have sparked a bit of debate rather than one group sharing their opinion. Young people that attend open access youth provision regularly may say it's great whereas other may not feel positive about what the borough has to offer young people in their leisure time.

Although there was a good cross section of Oldham's communities it was felt there needed to be wider integration of children from deprived areas and from more challenging communities may be considered.

As mentioned earlier knowing that Police Officers were going to be there was a real stumbling block for some young people, one left and one felt he couldn't be honest as one of the Officers there had previously arrested him - he felt quite conscious in the room, despite the fact he is remorseful / fully engaged in his order, he felt that he was being judged.

3. What impact has participating in the event had on you – what new learning, insight, awareness did you gain?

Responses for new learning included:

We know that young people feel safe whilst at Mahdlo, however we weren't aware just how much young people don't feel safe on their way home – young people said they pretend / use their mobile phones as a deterrent when walking home alone in the dark.

It gave me the opportunity to listen to young people without any devices interrupting a conversation (both parties), I also felt that although the current cultures are slightly different from many years ago the same or similar issues still exist - wants, needs and expectations are still evident, and boredom or lack of facilities still remain a concern for young people.

Really good to gain other young people's perspective, not just those who we work with. Particularly thinking about young victims of crime, these were some of the discussions on our table and how we can increase our offer.

4. *As a result of the event are you planning to do anything differently, or are you using the event to influence and shape the work you are involved in?*

Professionals felt that they had learnt a lot about young people's opinions and that would inform their work and future planning. This included considering views of young people in targeted knife crime interventions and considering places and spaces used in a new pilot scheme.

One professional also suggested that they would like to include young victims of crime in any future events through our Victim / Restorative Justice Co-ordinator.

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Briefing to Overview and Scrutiny Board

Date: 1st December 2020

Subject: Youth Justice Plan

For Discussion

**Report of: Paul Axon, Director –
Young People’s Services,
Positive Steps**

Summary of the issue:

The Board receives regular reports on the Youth Justice Plan as part of the Policy Framework. The Youth Justice Board had not requested an annual plan this year due to the Covid-19 situation and funding has been agreed on the basis of a ‘Covid-Recovery’ Plan.

Recommendations to Overview and Scrutiny Board:

The Overview and Scrutiny is requested the note the information related to the Youth Justice Plan.

1.0 Background

The summary presentation is presented with relevant information for the Board, alongside the COVID Recovery Plan document

2.0 Current Position

The COVID recovery Plan has received local sign off and approval from the Youth Justice Management Board, Chaired by Gerard Jones, Managing Director of Children & Young People (DCS) and nationally by the Youth Justice Board. Next year's plan will revert to the standard strategic plan format and governance.

COVID-19 Recovery Plan: Oldham Youth Justice Service 20/21

The following plan has been created in line with the template supplied by the Youth Justice Board and includes:

- 1 Recovery Plan; including high level overview and service specific areas**
- 2 Grant Allocation of Resource**
- 3 Service Priorities**
- 4 Pooled Budget**
- 5 Overview of value for money and spending plan**
- 6 Authorisation**

1. Recovery Plan

Introduction:

1. An overview of the impact on governance and service delivery including ongoing challenges and success.

Positive Steps is a charitable sector organisation which delivers the YJ service on behalf of the local authority. It is well established within partner arrangements including membership of the Oldham Children's Safeguarding Partnership and Community Safety Partnership. There is an active Youth Justice Management Board, chaired by the Managing Director (DCS) of Oldham Council. Within these arrangements Positive Steps were identified as key partners within COVID recovery plans and are active members of the Bronze planning group structure responding in real time to COVID challenges.

Oldham have worked pro-actively as a local authority and we have felt included and informed within arrangements. Bronze meetings are held twice a week (stepped down from daily meetings) and we have been active in raising concerns and developing plans for children and families affected by the youth justice system. We have developed a specific COVID risk assessment and action plan, approved by public health and commissioners.

Strategic and operational meetings have continued effectively, and IT infrastructure has been resilient. In some ways an unexpected strength has emerged relating to use of IT and developing innovative delivery in service delivery. Staff have used a range of web based and app support to deliver interventions and support remotely. Staffing levels were adversely affected early within the outbreak. This was exacerbated by a major refurbishment programme within the offices and recently departed managers. Tragically we have also lost a key member of the team, who was a subject expert in management information and performance during this period. This was indirectly related to COVID due to treatment access. This is a key concern of the service moving forward and we are prioritising solutions.

The pandemic placed strain on delivery mechanisms and staffing. In order to overcome this all staff were quickly equipped with laptops, smartphones and training in virtual delivery. All staff responded well and engaged quickly with children. A 'rag rating' system was set up and implemented by management, in collaboration with staff, and all young people continued to receive face to face

contact in line with PHE guidance. The frequency of face to face contact was determined by risk and safeguarding with the 'rag' rating document being a dynamic document subject to change throughout the pandemic. Most of the victim contact was completed virtually with some more sensitive cases/or those with safeguarding concerns taking place face to face in line with PHE guidance and risk assessment. All national standards remained compliant either through face to face or virtual contacts. Aside from delivery of Cautions due to Police Station closure and sentencing planning/review meetings for those in custody due to custodial restrictions. We have enhanced our contact with young people in prison and their families to support this.

Referral Order Panels, Risk management and safeguarding meetings were all maintained through virtual meetings and well attended by partnership organisations. The newly developed and implemented prevention and diversion panel also remained operational through virtual meetings and again has maintained partnership support. Our local Youth Court (Tameside Magistrates Court) closed during the pandemic and all young people appeared at Manchester and Salford Magistrates. We worked with our strategic ad operation colleagues across Greater Manchester to ensure we could offer the same service

Priorities remain focussed in line with national standards, reporting requirements (reduction of custody, First Time Entrants and Reoffending) and local priorities. These include additional focus on targeted groups (Children Looked After and BAME), improving the health offer within the service and a focus on supporting parents. Requirement to safeguard and protect young people underpin these aims. The service feels the priorities remain relevant to our aims, but additional focus will be placed on **domestic abuse, child to parent violence and mental health** due to the initial findings of COVID delivery. Staff briefings and training will be enhanced in these areas and managers asked to include them as standard items for supervision and appraisal.

We have completed a Covid-19 survey with young people and parents/carers who use our service. The respondents included both prevention and post court, different ethnicities, genders and varied in age. We are using the results of this to ensure we take what we have learnt from lockdown and how our young people and parents want us to deliver our service.



YJS Covid 19
feedback Aug 2020.

Delivery remains viable within existing funding arrangements. The service was well equipped with IT remote resources for staff prior to the pandemic and this hasn't created a significant additional cost. As part of our overall priority's health

provision remains a priority and this will need additional focus to accommodate any additional mental health needs presenting. Work is ongoing to review this area and identify either training or additional external capacity. The service has a detailed COVID recovery plan in place which sits within a wider Positive Steps plan. This has been approved by PHE officials within Oldham. Staffing requirements will comply with the requirements set out in the Crime and Disorder Act 1998, we have recently refilled vacancies on both GMP and NPS seconded officers. We also have access to a health professional through partnership with the CCG and a dedicated postholder responsible for education and resettlement.

Planned service reviews for 20/21 include:

- Health Review
- Serious Youth Violence Stocktake
- Problem Solving Court

The needs of staff (all sections)

- Up to date and accurate information on working practices and risk assessments.
- Access to support from line managers through good quality supervision, team meetings, discussions, debriefs
- Provision of PPE equipment as appropriate and in line with Public Health guidance.
- Recognition and support for BAME staff who are disproportionately affected by Covid-19 and support any additional anxiety this may bring.
- Access to specialist support including financial, health, emotional and mental health, stress, bereavement. All accessed confidentially through the employee assistance programme.
- Additional training around changes to ways of working. Specifically, digital working and safeguarding staff and young people.
- Support with flexible working for childcare, caring or other commitments due to Covid.
- For any new staff an enhanced covid-19 related induction. Likewise, for those returning from maternity or sick leave. Supported by HR.

At the Police Station:

The needs of children

- Custody as a last resort due to infection transmission and proximity to Police when under arrest and in the station.
- Parents to be fully informed by staff regarding the processes and safety measures in place.
- Young people can understand the processes with the addition of social distancing and face masks. Extra support will be given to those with impaired learning, SALT, learning disabilities, emotional and behavioural needs.

The needs of staff

- Staff will be briefed to understand the police covid risk assessment in custody
- Have access to young people in custody by phone, video or in person. This will support their ability to influence this decision based on safeguarding.
- Training/guidance on use of technology to access those in Police Custody.
- 2 newly appointed YJS PC's are familiarising themselves with the custody process and delivering cautions with support from YJS and Police colleagues.

Strategic Partnerships

- Continue to promote custody as a last resort for children and young people
- Work with commissioners on the provision of a local authority bed.
- Arrest for breach of lockdown or Covid-19 related offences being the last resort.
- Young people will still have access to an appropriate adult.
- Out of court decision making/notification process remains the same and Police continue to refer all children and young people to YJS including those NFA'd.

Recommendations and Actions:

- Police Officers to monitor all arrest and notify custody cases.

- Impact of COVID to be a standing item on YJMB
- Training/briefing session to be delivered on COVID protocols in custody for staff

Out of Court Disposals:

The needs of children

- Ethos of young people on prevention being seen at home or in their local community continues. Suitable buildings to be identified locally, and risk assessments gained.
- Same access to joint decision making around out of court disposal. Keeping these proportionate and challenging any inequalities.
- Referrals are still received and dealt with in a timely manner and the Prevention and Diversion Panel continues remotely to oversee decisions.

The needs of staff

As per all staff section

Strategic Partnerships

- YJS continue to be informed of all young people Police arrest including NFA's to offer opportunity to engage early where appropriate.
- Referrals to the service continue from across the partnership to continue early identification of young people.
- Diversion is still a focus and Mentally Vulnerable Offenders Partnership MVOP continues and is used for those that are suitable.

Recommendations and Actions:

- To continue monitoring of OOC cases through the diversion panel and management board
- Monitor local restrictions and deliver service in accordance with these
- Monitor referral levels through the diversion panel and review staffing responsibilities and levels throughout period of COVID
- Maintain provision to support outdoor activities through our social enterprise (Positive Cycles)

At Court:

The needs of children

- Understanding the virtual courts process and being able to participate in the hearing. Those children and young people with additional needs or disabilities are recognised as unsuitable for virtual courts.
- Understanding social distancing in the Court building, not hindered by covid restriction i.e. mask wearing/distancing, plastic barriers in court cells in understating the court process and safeguarding.
- Feeling safe from Covid in the cells, whilst being transported and throughout the building.
- Covid doesn't limit sentencing options available.

The needs of staff

- Continue to work with Greater Manchester YOTs on court rota and arrangements.
- See each Courts risk assessment and feel safe in this environment.
- Being well prepared for virtual courts, through training sessions, guidance and sharing experiences between practitioners.
- Limiting waiting times for all involved in the court building.

Strategic Partnerships

- Covid not having a detrimental impact on sentencing. All option still viewed as viable particularly ISS as an alternative to custody.
- Children/young people have access to appropriate placements where the family home isn't suitable, or they are CLA. Particularly to enable Bail recommendations to the court.
- Breach action is taken where appropriate to manage risk and protect the public. Recall and custody are supported by the courts when recommended by YJS - in the very few cases where it is our assessment there is no other option.

Recommendations and Actions:

- Monitor the number of court cases and COVID safe measures in court and adjust caseloads and service delivery as appropriate.

- Continual liaison with Greater Manchester colleagues to review and support court arrangements
- Manage lockdown restrictions impacting upon court delivery through use of technology or other control measures to ensure court users, families and court staff continue to receive an appropriate level of service.

In the Community:

The needs of children

- Knowledge around any changes in guidance, legislation or local lockdowns which is given in a suitable format for that child/young person.
- Access to face masks for use on YJS sessions and travelling to and from sessions.
- Access to activities face to face and virtually including mentoring, gym and giving back
- External funding from GMCA, Comic Relief is used to support programmes in communities (Contextual safeguarding, mentoring, girls and young women's project)
- Access to education, training and employment, support returning to education from staff.
- Access to support/and clear pathways for unmet or additional physical, emotional or mental health needs brought on due to covid-19. Including missed immunisations and bereavement.
- Staff recognise and enable access to any support for families. Including financial, bereavement, health, domestic abuse, child to parent violence through our service or referral on to other services.

The needs of staff

- Maintain specific support in place for project work. Monitor and review this provision in line with any changes to COVID response locally.

Strategic Partnerships

- Access to interventions including Restorative Justice remain available.
- Continue to access local community safety information and daily governance including 'hotspots'. This includes young people congregating, young people families receiving advice from Police or warnings to support local messages and prevention of arrests.

- Continue to be a valued member of the Complex Safeguarding HUB and respond to any changes in exploitation patterns or intelligence.
- Regular monitoring and analysis of services through YJMB structure

Recommendations and Actions:

- Actively engage in partnership support for vulnerable groups. This includes a campaign to encourage return to education which will have benefits for the YJ cohort
- Respond to feedback given by YP and families in COVID questionnaire
- Respond through YJMB structures to any challenges in resource or identified service gaps
- Promote key public health messages through all community contacts

Secure Settings:

The needs of children

- To keep in contact (telephone, video, letter and face to face) with family and support networks including social workers. Support families navigate these new systems and understand their child's lived experience of custody throughout the pandemic.
- To see and speak with their YJS Workers and Resettlement Worker regularly and PSR's are completed face to face where possible.
- Understand restrictions and why they are in place within the establishment and be prepared for those on release.
- Continued or enhanced access to education, healthcare, programmes, psychology and mental health support - YJS staff proactively advocating for this.
- Recognise that BAME young people are over-represented in Oldham's children in custody and the disproportional impact of COVID -19 on BAME people. This could cause additional anxiety/worry for these young people and their families.

The needs of staff

- Understand the custody risk assessment when visiting.
- Have access to young people in custody by phone, video or in person for the most vulnerable young people.
- Training/guidance on use of technology for those in custody where this is available.
- Understand the children and young peoples lived experience of custody throughout the pandemic.

Strategic Partnerships

- Remain actively engaged in the resettlement agenda at GM level. Oldham has the lead in this area.
- Maintain oversight of the GM and Oldham cohort through social work post reporting at Wetherby YOI

Recommendations and Actions:

- Please see transition and resettlement

On Transition and Resettlement

The needs of children

- Recognise and support reduction in loneliness and the emotional and mental health impact on this already disadvantaged group in and on release from custody.
- Placements being available on release are monitored throughout period.
- Resettlement is effective and not hindered by lack of access young people in custody by family, support networks and professionals.
- Education and training are available and ROTL returns to enable effective resettlement.
- Recognise and support any anxiety about and adjusting to the outside world and how this has changed on released.
- Transitions taking place and handovers not hindered by restrictions or changes to other services delivery. Including moving to a new house, school or health provision.

The needs of staff

- Attend training offered on returning to school focussed on the emotional impact to be effective support for children and young people during this transition.

Strategic Partnerships

- Children leaving custody get the best chance to succeed.
- YJS young people return to education successfully and transition between educational provisions/schools.
- Transitions are effective, successful and remain focused on young people's needs.

Recommendations and Actions:

- Increase support available to young people on release with a particular focus on transition into 'COVID' community and mental health
- Continue to provide key support in areas (education, family engagement, health and accommodation) whilst adapting to COVID context. This will include proactive use of technologies to support young people

2. Service Priorities For 2020/21

- a) Adapting to COVID 19 context, ensuring adapted and effective delivery alongside safe and well staff. This will include additional focus on domestic violence, parental support and mental health
- b) Development of locality-based working, supporting the wider strategy of Oldham Council
- c) Further reduction in first time entrants
- d) Reduction in re-offending
- f) Continued development of contextual safeguarding approach, in line with public health led youth violence strategy
- g) Improving the health offer for young people
- h) Developing effective approaches to support improvements in disproportionality
- i) Resettlement and Positive Progression
- j) Volunteers
- k) Continued focus on children looked after cohort – ensuring Restorative Justice is embedded within a partnership approach

3. Partner contributions to the youth offending partnership pooled budget 2020/21

*Welsh YOTs only

**For multi-authority YOTs, the totality of local authority contributions should be described as one figure.

***Any money from the police and crime commissioner that has been routed through a local crime reduction partnership should be included here.

****It should be noted that the 'Other' category is for additional funding that the YOT can use for any general youth justice activities which are funded through other routes with governance sitting with the YOS Partnership Board

Agency	Staffing Costs	Payments in kind	Other Delegated Funds	Total
Youth Justice Board		471,887		471, 887
Local Authority		637,415		637,415
Police				0
Police and Crime Commissioner		45,000		45, 000
Probation		5,000		5000
Health				0
*Welsh Government				0
Other		58,592		58592
Total	0	1,217,894	0	1217,894

4. Resourcing and Value for Money

The complexities of YJS funding streams, which identify resources for specific groups of clients, have both enabled us to target resources towards clients with the greatest need, but also allowed us some flexibility with individual specialisms to enable a wider group of young people to benefit from enhanced provision. This has been particularly useful through the COVID 19 epidemic as we have been able to adapt and provide technology to young people to support their needs. This has included the provision of tablets, sourced from the wider Positive Steps provision.

Oldham YJS, being part of an integrated services delivery model, benefits from increased value for money from many of the co-located service areas. We also benefit from our charitable status and this year have again benefitted from additional funding relating to youth violence, mentoring and support for young women which without this status would not have been available to us.

Oldham's Junior Attendance Centre grant supports a social enterprise project 'Positive Cycles'. The programme works to recycle bikes for those that are unemployed as well as completing repairs and hiring bikes to the local community. The centre is also a local community hub and hosts many health and wellbeing activities across the generations, making it an ideal place for young people to learn skills and broaden horizons.

All organisations face the continuing challenge of maximising resources and demonstrating value for money to funders and commissioners – Positive Steps is no different. Value for money is a significant benefit of the integrated service delivery model with a wide range of co-located services enabling practitioners to provide a high quality multi-faceted service to clients. We benefit from having an internal Business Support Team providing a cost effective, timely and high-quality support service across the organisation.

The successful Positive Steps Volunteer Strategy demonstrates value for money and offers opportunities for increased integration and mutual benefits across services. We have had several clients who have gained employment who have said the volunteering experience has helped them to achieve this.

Despite the pandemic we remain committed to our aims and recent outcomes demonstrate a clear impact on the groups we work with. We are also committed to supporting the wider partnership and its focus on 'place based' services. We have been at the vanguard of these developments, delivering contextual safeguarding programmes in schools and communities within a place-based methodology.

5. Spending Plan 2020/21

Activity	Outcome Supported	Developing Good Practice	Costs
Strategic Development	• Reduction in FTE • Reduction in Re-Offending • Reduction in Custody • Effective Public Protection • Effective Safeguarding	• Greater Manchester Combined Authority/Justice devolution • Greater Manchester Youth Justice Service Managers • Manchester Metropolitan University Strategic Partnership • Unpaid Work • Development of Youth Violence Strategy • Quality Assurance outcomes from: ○ Serious Case Reviews ○ COVID 19 Audit ○ Implementation on thematic reviews (HMIP) • Local Safeguarding Board and sub-groups • Community Safety and Cohesion Partnership • GM Resettlement Lead • GM Youth Violence lead • Volunteer Coordination Strategy • Attendance at other relevant conferences • Improved Health Offer	£75,605
Management time	• As above	• Supervision and support • Annual Appraisal • Representation at relevant GM forums: resettlement,	£68,709

Activity	Outcome Supported	Developing Good Practice	Costs
		court, operational managers, AIM, Asset plus development • Panel development, training and support • Oversight of GMYJUP • Volunteer coordination and supervision • Development and delivery of internal training programme • Service response to GM developments • Recruitment and training staff and volunteers • Induction development and delivery • Management support to students • Supporting development of contextual safeguarding approach	
Practitioner time	• As above	• Audit and peer review implementation • Restorative justice development and delivery • Trauma checklist delivery • Contextualised safeguarding delivery • Improved health delivery • Continued development of wrap-around court services • Development of problem-solving courts • Implementing court changes • Continuous development of resettlement support	£310,569
Information Officer	• As above	• Monitoring system performance and providing reports • Working with YJS Managers to understand the MI to improve practice	£14,153

Activity	Outcome Supported	Developing Good Practice	Costs
		• Submission of statutory returns • Guidance on data protection issues • FOI requests	
Training	• As above	• All staff 3 days training per year • Restorative Justice Training • Management training • Training around contextual safeguarding • Trauma training • Continued attendance at relevant LSCB training • On-going Safeguarding training • Resettlement training	£2,500
Resources	• As above	• HR Support • Subscriptions and publications	£351
Total			£471, 887

6. Authorisation

Sign Off:

Gerard Jones

YJMB Chair

Paul Axon

Head Of YJS

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Scrutiny Panel: Youth Justice Service Overview

Paul Axon & Suzanne Taylor



POSITIVE STEPS

SUPPORT | CHALLENGE | CHANGE

YOUTH JUSTICE

Reducing offending, removing barriers,
restorative justice and innovative practice



www.positive-steps.org.uk

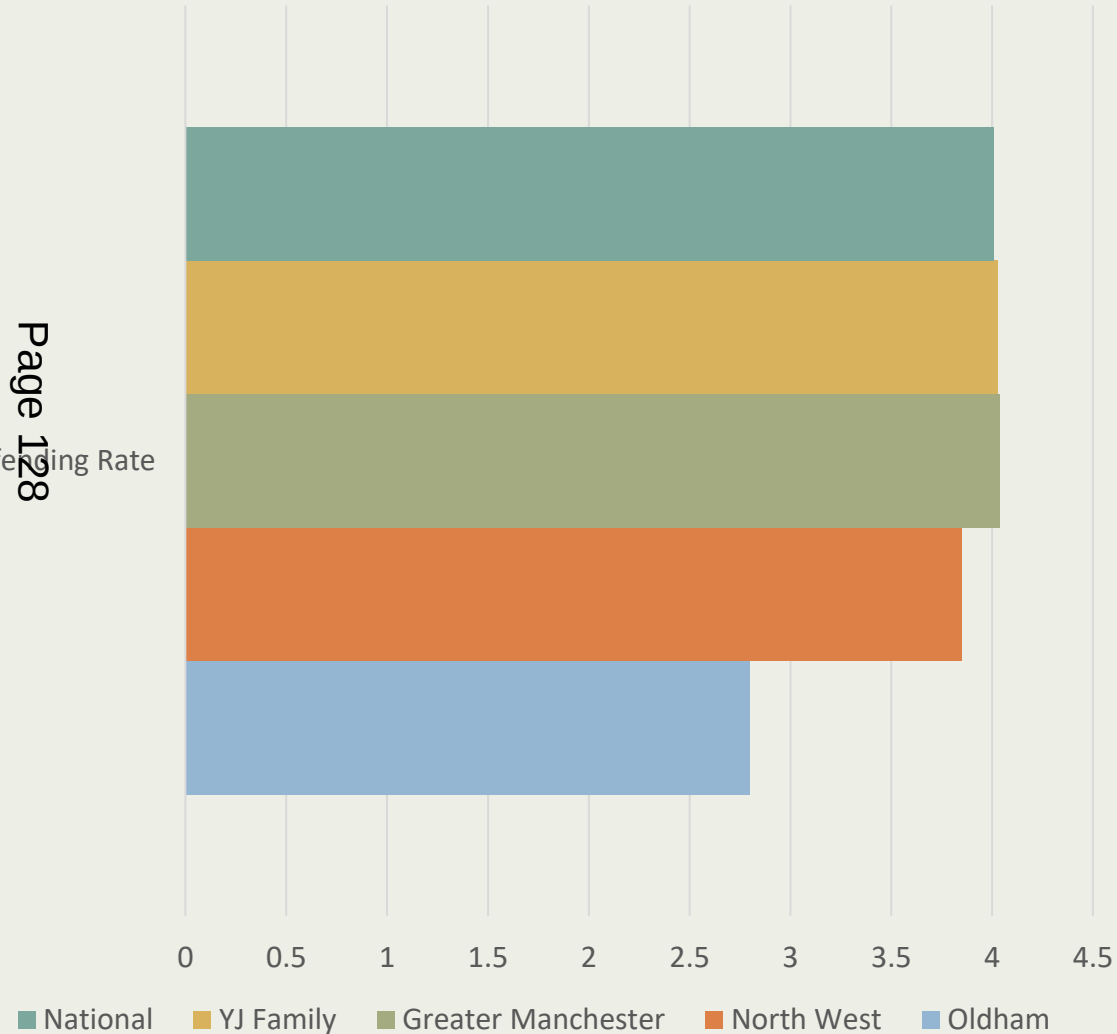
Oldham Youth Justice

- Youth Justice is delivered in each local authority; in Oldham it is commissioned to Positive Steps
- It is underwritten by the Crime and Disorder Act 1998
- The aims of the Youth Justice Service are to:
 - Reduce Reoffending by YP convicted of crimes in court
 - Reduce the amount of young people entering the criminal justice system and first time entrants
 - Reduce the number of young people entering custody
 - Safeguard young people, families and communities
 - Protect the public from harm
 - Enable victims to receive support and involvement, where wanted, in the delivery of justice

COVID Recovery Plan

- Replaces the YJMB Strategic plan for 20/21
- Sector specific focussed on key points of Criminal Justice System
- Focussed on resilience of YJ services:
 - Needs of Staff
 - Needs of Service Users
 - Needs of Partnership
- Approved by Youth Justice Management Board and YJB

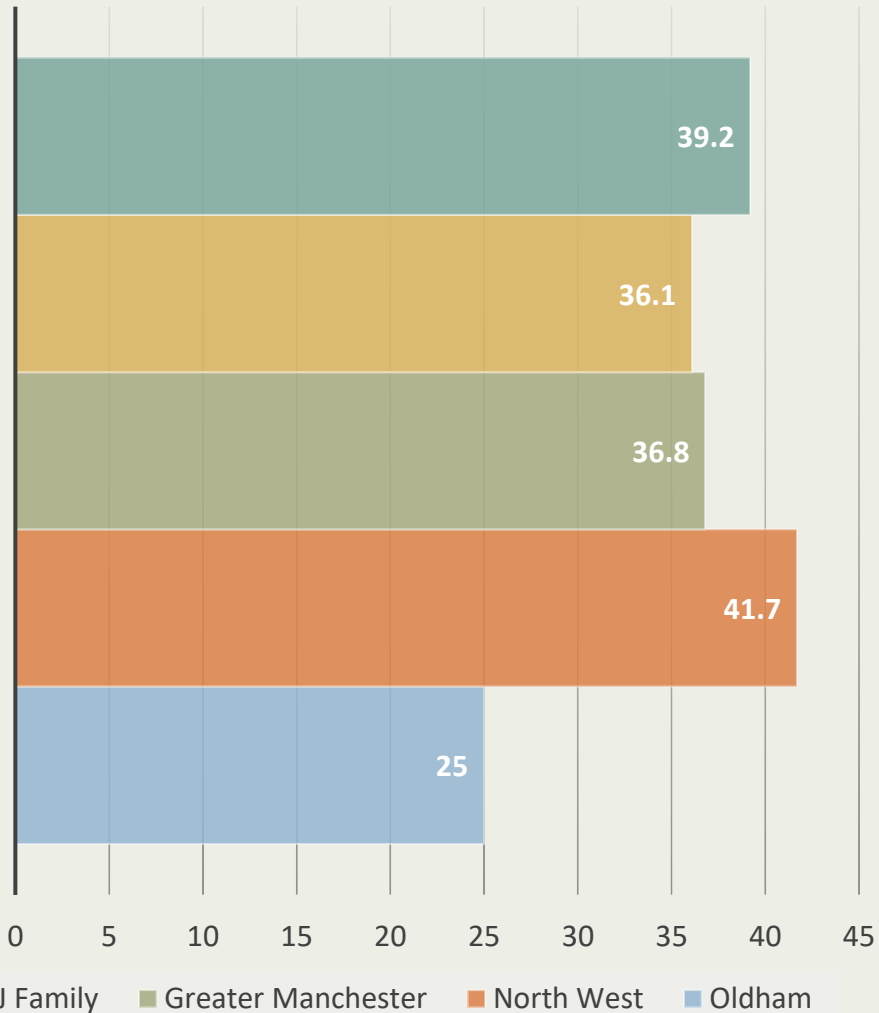
Number of re offences committed per young person comparison



2019-2020 Performance: Reoffending

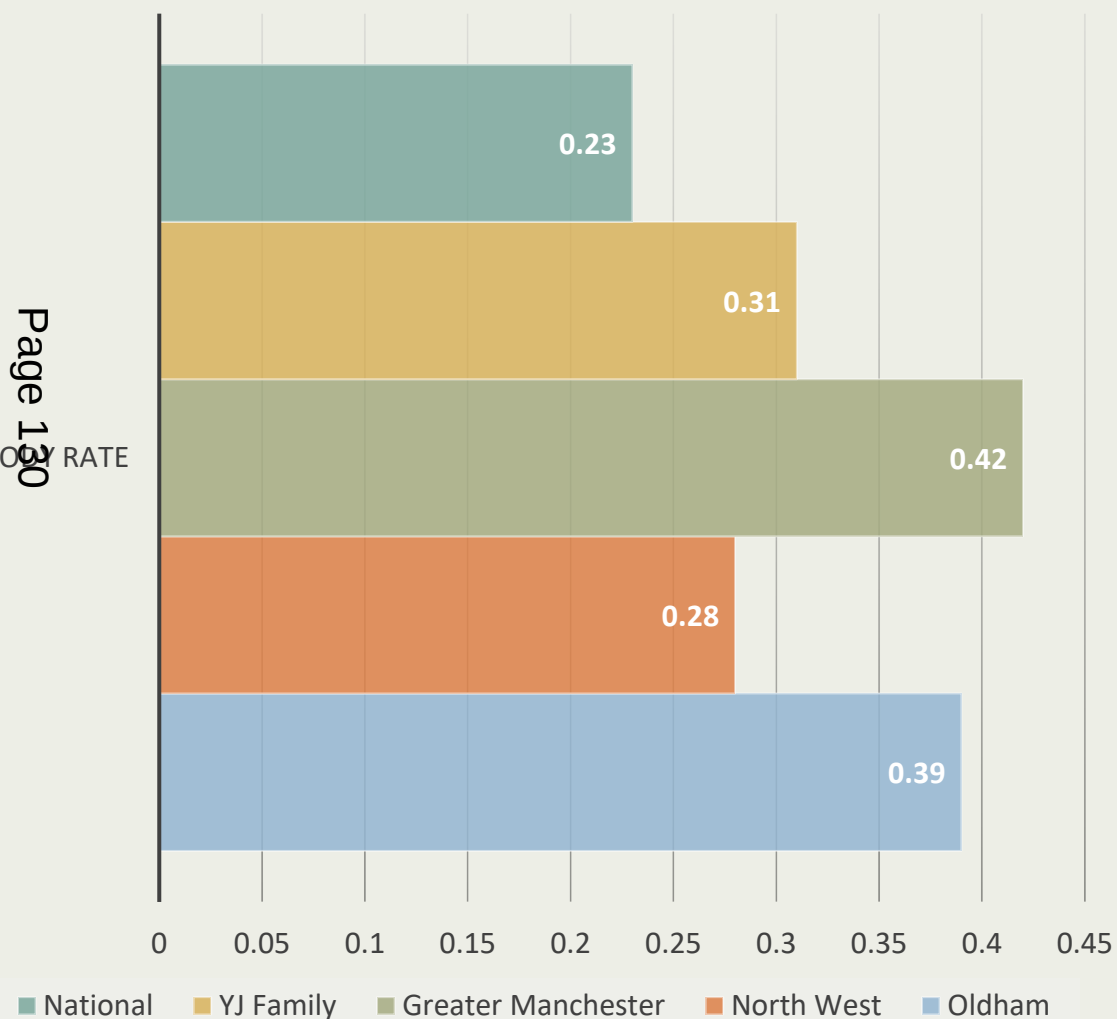


Percentage of Young People who Reoffend

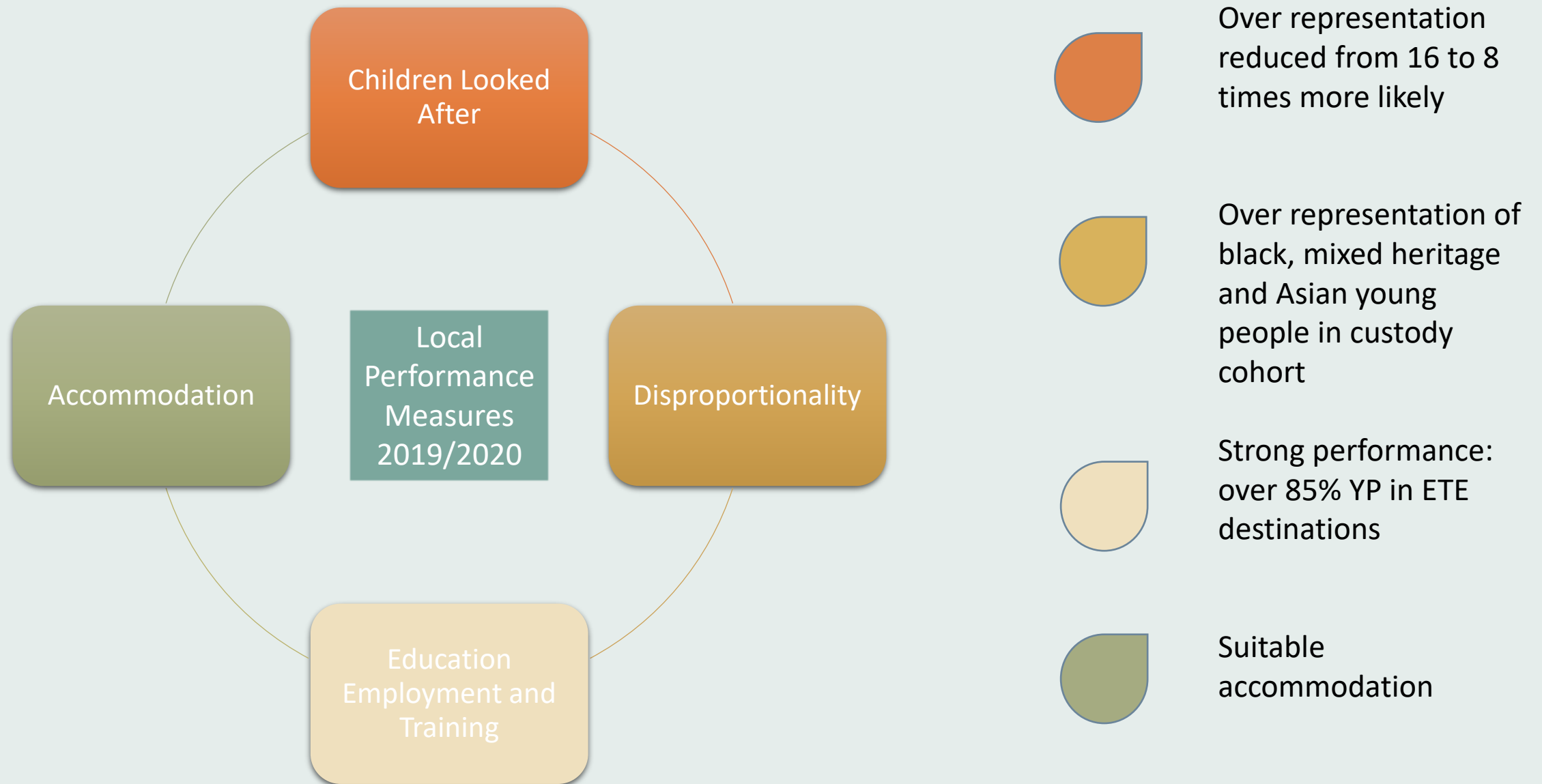


2019-2020
Performance:
Reoffending

Percentage of Young People per 100,000 in Custody



2019-2020
Performance:
Custody





Strategic Funding Partnerships
Child First Youth justice
Prevention and Diversion



Statutory delivery: pursuing excellence
Reporting and monitoring



Regional Leadership
Court and Remand



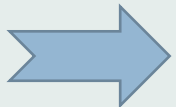
Oldham Safeguarding Partnership Leads
Complex & Contextual Safeguarding



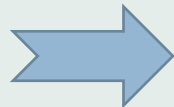
Strategic Partnership Support
Intelligence Sharing

Oldham Youth Justice Service

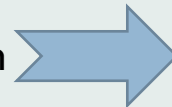
Partnership
working



Quality
Assurance



Participation



Diversity and
Equality



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Report to OVERVIEW AND SCRUTINY BOARD

Oldham Opportunity Area Briefing: December 2020

Portfolio Holder: Cllr Shaid Mushtaq, Cabinet Member for Education, Skills & Early Years

Officer Contact: Tony Shepherd, Director of Education, Skills & Early Years

Report Author: Catherine Murphy, Programme Manager, Oldham Opportunity Area

Ext: 07342 055552

December 2020

Purpose of the Report

The purpose of this report is to provide Elected Members with an update on the Opportunity Area's performance against its publicly stated targets and its planned activity for 20/21.

Executive Summary

The Oldham Opportunity Area is in its fourth year of delivery. The Department for Education (DfE) confirmed in July 2020 that all existing Opportunity Areas would receive additional funding for a 4th academic year (2020-2021). The amount received for Oldham Opportunity Area for this period is £1.58m.

Both the Cabinet Member for Education Skills and Early Years and the Managing Director for Children's Services are members of the Oldham Opportunity Area Partnership Board. As such, they had pivotal roles in deciding Year 4 investment decisions and in monitoring delivery.

The attached briefing gives Elected Members the latest position regarding performance against each of the Opportunity Area's publicly stated targets, taking into account the impact of COVID-19. It also contains a summary of the activity of the Opportunity Area, including updates for Year 4.

In summary:

- All targets have been extended for an additional year and have been met, or are forecast to be met, by the end of Year 4, dependent on publication of relevant data.
- The exception is Target 5 (which relates to Attainment 8 scores at the end of Key Stage 4.) This target, based on current forecasts, will not be met.

Recommendations

None. For information only.

Annex

Slide Pack: Oldham Opportunity Area Briefing Dec 2020

Oldham Opportunity Area Briefing: December 2020

Overview and Scrutiny Board

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Oldham
Council



Overview: Oldham Opportunity Area

The Opportunity Area aims to give children and young people across the borough the opportunities and support they need to achieve their aspirations.

The strategic approach of the Opportunity Area Partnership Board (chaired by James Kempton) has been to focus investment in a small number of proven interventions, and to ensure longer term sustainability by building capacity within the borough through upskilling teachers, professionals and parents. The aim is to develop a culture of mutual support and challenge, building on the foundation of excellent practitioners supporting others, and enabling the drive for improvement to continue and grow in the longer term.

The priorities of the Opportunity Area, were developed through a rigorous process which drew on data on attainment and outcomes for young people. They are founded on a solid evidential basis of what works, and they also draw on soft data and intelligence on the challenges specific to Oldham experienced by parents, teachers and young people themselves. The priorities look beyond school improvement to a wide view of social mobility, focusing especially on literacy, including speech, language and communication.

Priorities: Oldham Opportunity Area

By looking at the data on children and young people's attainment in Oldham, and by listening to and working with our local partners, school leaders, young people and others, the Opportunity Area Partnership Board identified three priorities:

Priority 1: Ensure all children are school-ready by the age of five

Priority 2: Raising attainment for all, and raising it fastest for disadvantaged pupils

Priority 3: All children and young people to be ready for life, learning and work

Update: Impact of COVID-19 on Opportunity Area Year 3 activity

- Permission was granted by DfE to extend the OA year 3 delivery period and spend of the associated budget beyond the end of August 2021.
- In April 2020, every OA project was assessed for impact and project activity was revised where necessary.
- Subsequently, a large number of projects are continuing into academic year 20/21, with delivery methods that are a blend of digital and face-to-face.
- Data that usually would have been available to assess progress against targets isn't being published this year. Details where this impacts individual targets is included in the relevant slide in this presentation (slides 11-26)
- The evaluator is now University of Manchester rather than Oldham Insight School; however, the university were part of the Insight School collaborative, so there is no loss of knowledge or continuity.

Update: Opportunity Area Year 4

- In July 2020, the government announced a 12-month extension to the OA programme with an additional £1.58m made available for Oldham OA.
- Due to the extension period being for just one year, the decision was made to continue working to the same priorities and targets but with an increased emphasis on sharing learning.
- A large number of our projects have been extended for an additional 12 months, but with some adjustments made to reflect the current situation and needs.
- Final evaluation reports and final summary update against targets are now expected in Autumn 2021.

Priority 1: Overview of investment, including Y4 plans

Making it Real: provides parents and caregivers with resources, training and support to build a positive learning environment for their children, improving their early literacy, reading and writing. The Oldham Opportunity Area board has funded the project to reach children aged 3-5 in the eight most deprived wards in Oldham, and has also expanded the programme to include the development of early numeracy, and to work with children aged between one and two years.

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Year 4: this project will continue but with an increased focus on community-based delivery and the introduction of delivery in the outdoors through a partnership with Forest Schools.

Speech, Language and Communication model: will provide specialist support to early years practitioners and parents, upskilling the workforce to intervene earlier and more effectively. Three specialist posts have been recruited and work has recently commenced.

Year 4: this project has had early successes detailed in an evaluation report due to be published in December 2020. As a result, this project has been extended into Year 4.

In Year 4, these initiatives continue to be underpinned by funding for additional **CPD** to improve literacy in private nurseries and Early Years Settings.

Priority 2: Overview of investment, including Year 4 plans

School to school support provided tailored support packages to those schools at greatest risk, brokered and quality assured through the Opportunity Area. 25 packages were brokered in Year 3, predominantly in the primary sector.

Improving literacy through CPD and development of a literacy strategy. Impact assessment of the CPD is underway but has been delayed due to COVID.

Improving maths performance through the development of a cadre of Local Leaders in Maths Education, who are radically improving the capacity and capability of secondary maths teaching in the borough. This programme built on provision delivered by the NW1 Maths Hub to develop a self-sustaining and self-improving network, underpinned by an emergent network of Maths Heads of Department, and capitalising on the existing mechanisms for CPD and improvement.

KS4 Disadvantaged Boys project targeted a cohort of disadvantaged boys within six of Oldham's secondary schools, providing them with additional targeted support in core subjects.

In addition, **CPD** was offered to schools to develop leadership and to enable best use of resources such as teaching assistants.

Year 4: the majority of Opportunity Area funding for this priority area has been transferred to a new organisation, Oldham Learning. This school- and system-led organisation will combine the work previously carried out by the Oldham Education Partnership, the Priority 2 area of Oldham OA and some of the school improvement functions from Oldham Council. This combined programme of work is managed by the CEO of Oldham Learning, Adrian Calvert, until he leaves at the end of December. Interviews for his replacement take place on 7 December 2020.

Priority 3: Overview of investment, including Year 4

Specialist mental health advisors provided support to all schools and colleges to develop a school-specific action plan to improve emotional health and mental wellbeing, based on a self-assessment. In addition, they provided training to school leaders and provide bespoke support to schools.

Year 4: the sustainability of the specialist mental health advisors has been secured through an agreement with the CCG who will fund the team until March 2024. The OA continues to provide training and support for school leaders through this team.

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School-led programmes to improve emotional health and mental wellbeing provided support for young children (aged 5-7, and those transitioning from primary to secondary) to build their resilience, addressing the priority that the young people of Oldham place on mental health as an enabler of progress.

Year 4: this project is continuing and will be crucial in supporting young people when dealing with the impact of COVID on their mental wellbeing.

Technical education was delivered with partners from the Greater Manchester Combined Authority, Gatsby Foundation and Oldham College. This project provided an online resource and other materials to support and advise young people on progression pathways into education and careers. This project is now complete and evaluation underway, with findings due early spring 2021.

Challenges and priorities for Year 4

Risk management

Due to continued pressures and uncertainty, there is increased focus and energy on risk assessment and contingency planning. The Opportunity Area will need to remain alert to risks to delivery and have mechanisms in place to be able to pivot quickly into meaningful and relevant areas of work. In consultation with Oldham Council and the sector leaders, we are preparing a comprehensive contingency plan, which will be in place in mid-December.

Legacy planning

We have already seen success with the placement of the specialist mental wellbeing team with the CCG, and will begin work in earnest post-Christmas on replicating that success for our other projects. A legacy plan to inform this work is in development and will be in place mid-December 2020.

Evaluation and impact measurement

The University of Manchester is rescoping the evaluation of the Opportunity Area projects and programme, and a revised schedule of insights will be available in early December. This schedule will be posted on the Opportunity Area website (www.oldhamopportunityarea.co.uk) along with evaluation reports as they are published.

Sharing learning

One of the aspirations of the Opportunity Areas work is to share insights both within the borough and externally, so that others can learn from our experience. In Year 4, we will partner with Tameside Local Authority, which has a similar demographic population and comparable issues to Oldham. Tameside LA are keen to learn from our successful projects to date and from the new work we're undertaking this year; in particular, school improvement activity.

Annex: Oldham Opportunity Area

Progress Against Targets

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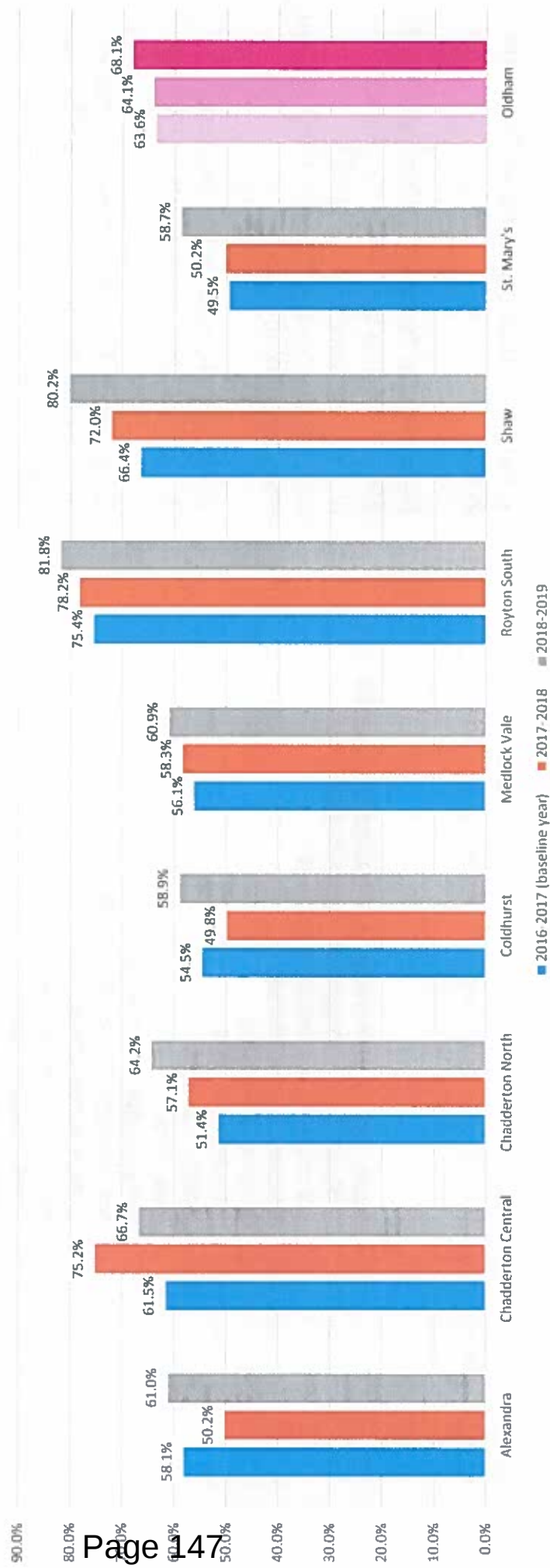


Oldham



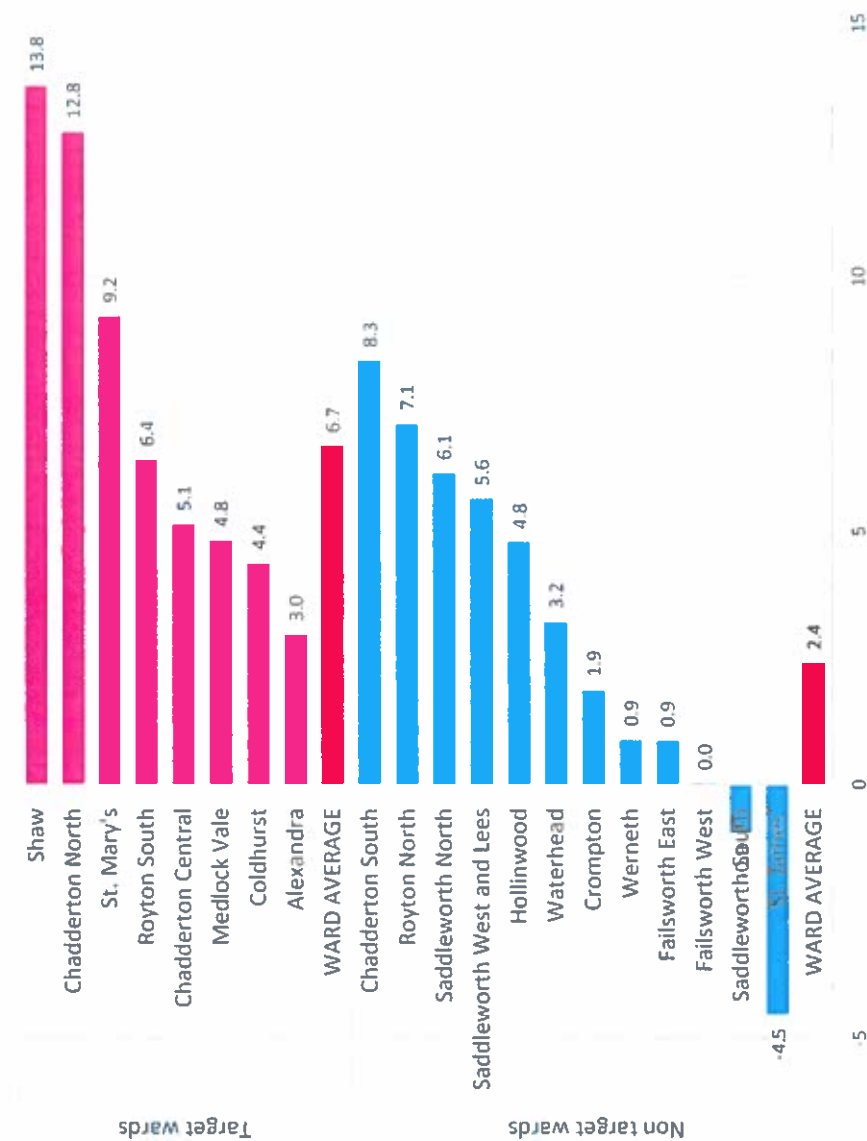
Target 1: 'Making it REAL' will be running across the 8 target wards, with the percentage of children achieving a good level of development by age five having increased more in these wards, than elsewhere, and a faster rate of improvement for boys, in Alexandra, Coldhurst, Medlock Vale, Royton South, and Shaw.

Percentage of children achieving a good level of development (GLD) by age 5 in the 8 selected wards 2016-2017 (baseline year) 2017-2018 and 2018-2019 (3 year comparison)



Target 1

Percentage point change between the baseline year of 2016-2017 and 2018-2019 in pupils achieving a good level of development including target and non target ward average increases



What does this mean as at February 2020

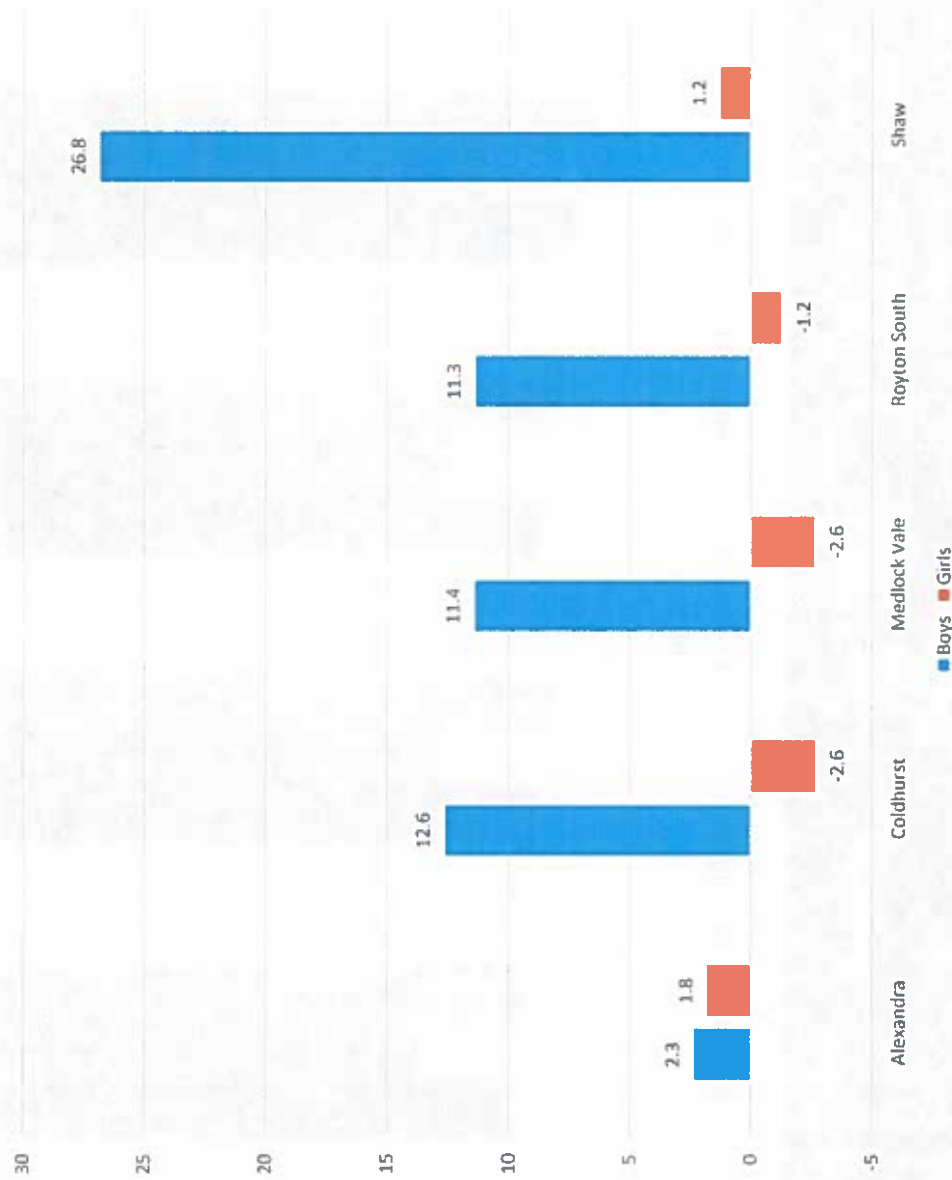
Between the 2016-2017 data and 2018-2019 data, the target wards saw an average increase of **6.7ppts** in the percentage of children achieving a good level of development.

This increase was higher than the 2.4ppts in non target wards in Oldham

Early Years Foundation Stage data will not be published for the 2019-2020 year due to the impact of Covid-19.

Target 1

Percentage point change from 2016-2017 (baseline year) and 2018-2019 data in boys and girls achieving a good level of development



What does this mean as at February 2020

Between the 2016-2017 data and 2018-2019 data, boys achieving a GLD has increased at a faster rate than that of girls in all the 5 target wards.

The best performing ward was Shaw with an increase of 26.8ppts. The lowest increase was in Alexandra with an attainment increase of 2.3 ppts, however this was higher than the increase in girls achieving a GLD of 1.8ppts.

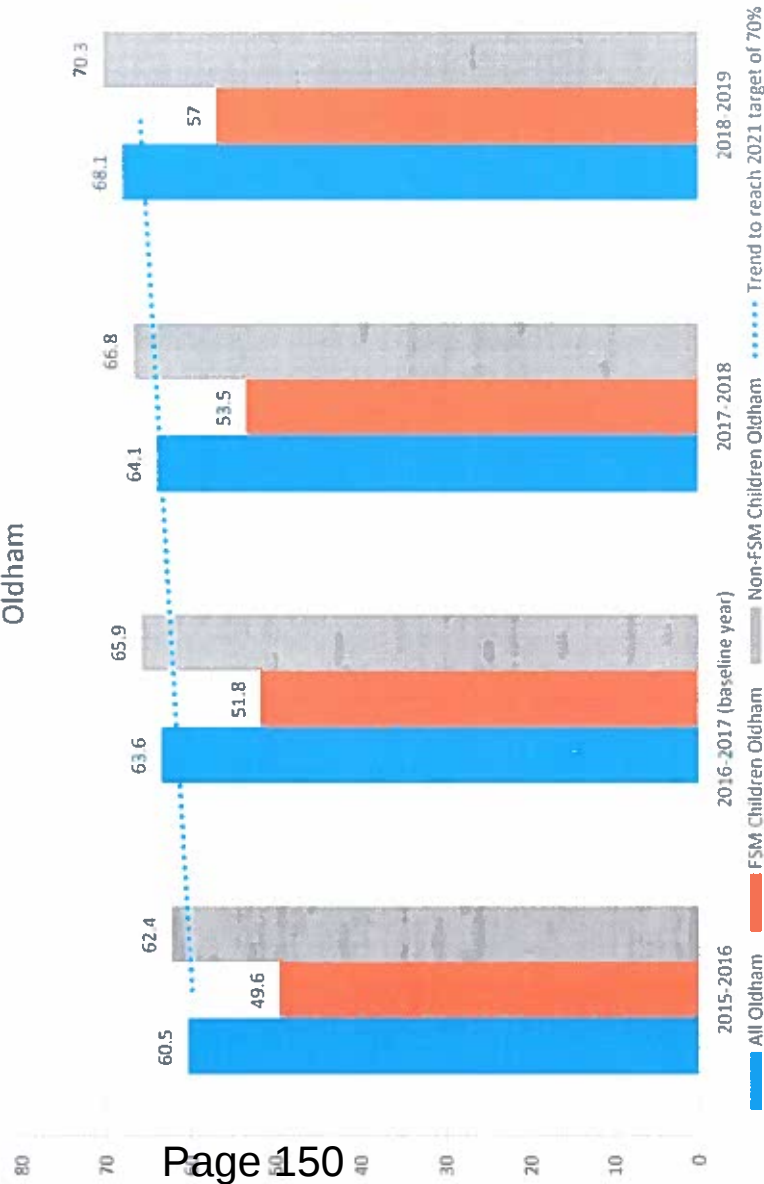
Early Years Foundation Stage data will not be published for the 2019-2020 year due to the impact of Covid-19.

Oldham



Target 2: Through “Making it REAL” and our future investment in early education, we want to see 70% of children in Oldham achieving a good level of development by 2020/21, with the greatest improvements amongst disadvantaged children.

Percentage of children achieving a good level of development by age 5 in Oldham

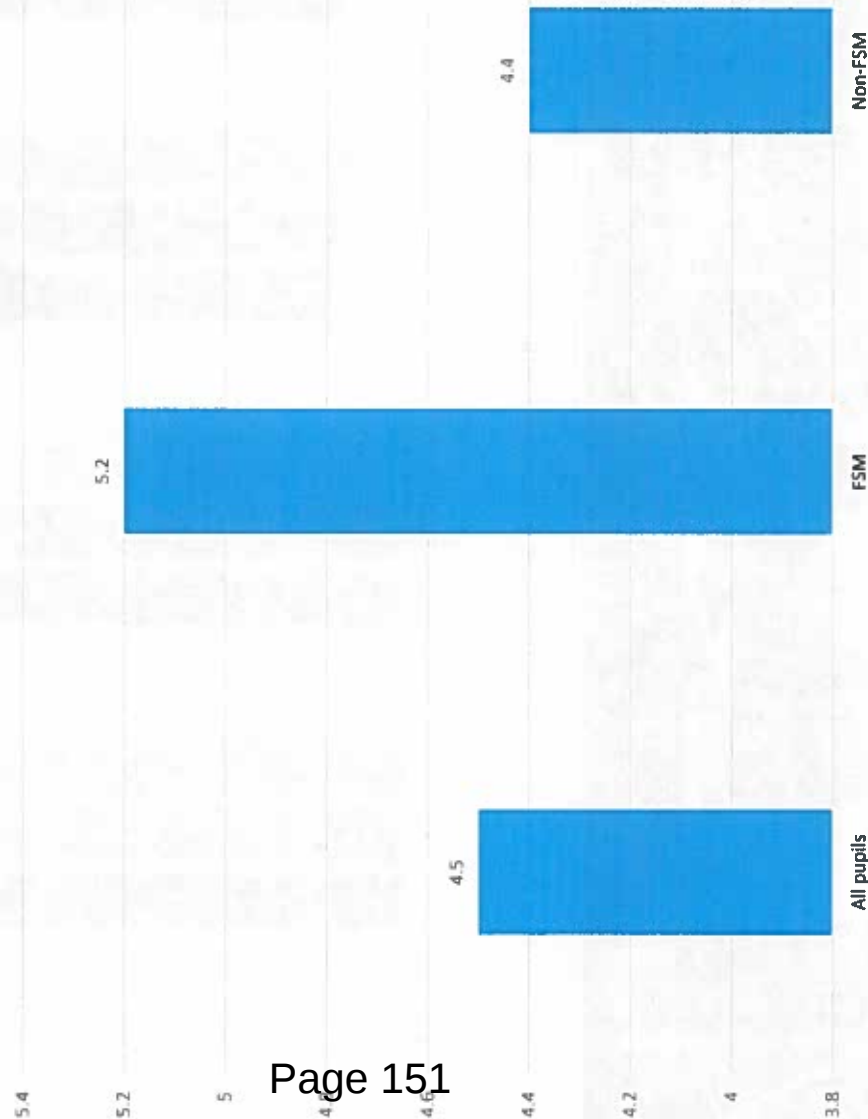


What does this mean at February 2020

2018-2019 data shows steady progress towards the 70% target.

Early Years Foundation Stage data will not be published for the 2019-2020 year due to the impact of Covid-19.

Percentage point increase from baseline year 2016-2017 to 2018-2019 in pupils achieving a good level of development



What does this mean at February 2020

Between **2016-2017** and **2018-2019**, FSM children improved faster than non-FSM children.

The proportion of FSM children achieving a GLD was up **5.2pppts** (to 57%) compared to an increase of **4.4pppts** (to 70.3%) for non-FSM children

Despite the success in this programme there remains a gap of **13.3pppts** in the **2018-2019** data between the achievement of a good level of development between FSM children (57%) and non FSM children in Oldham (70.3%)

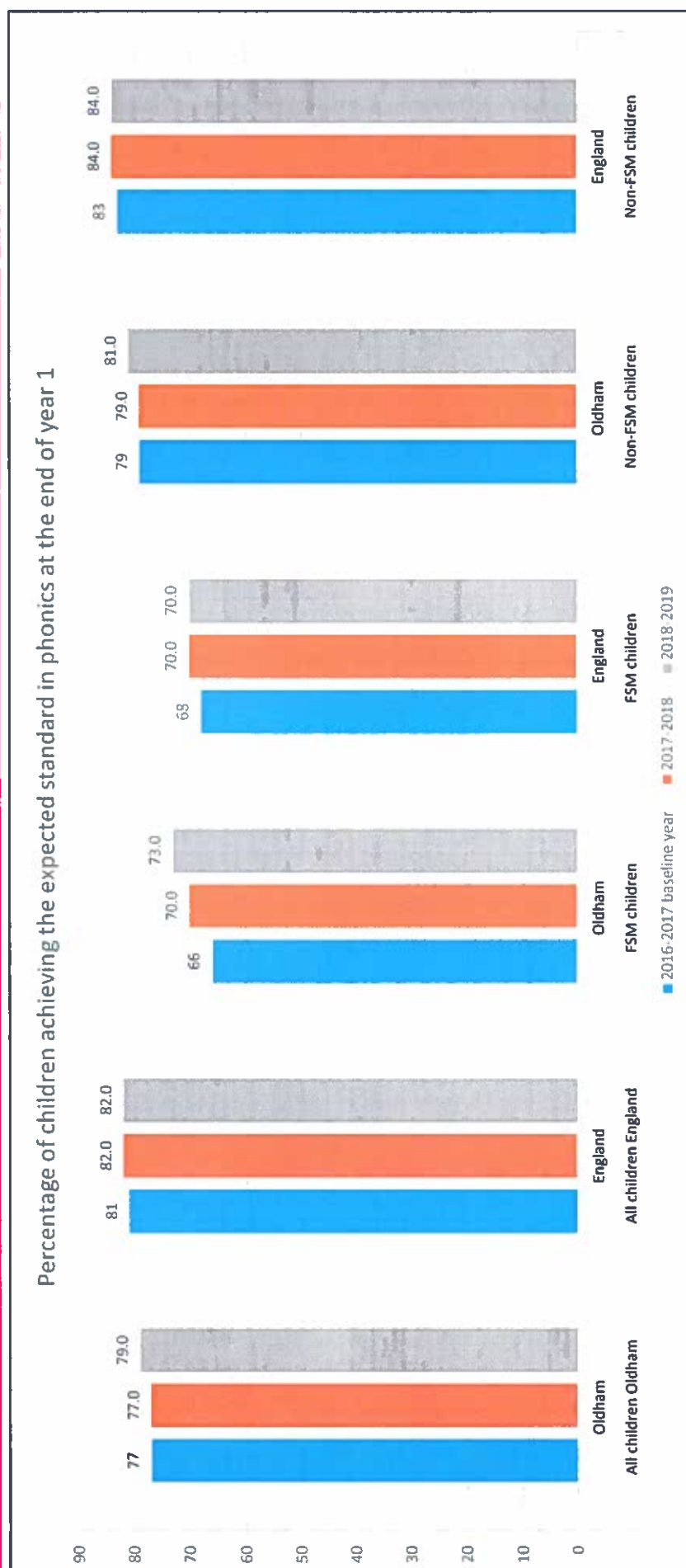
Early Years Foundation Stage data will not be published for the 2019-2020 year due to the impact of Covid-19.

Oldham

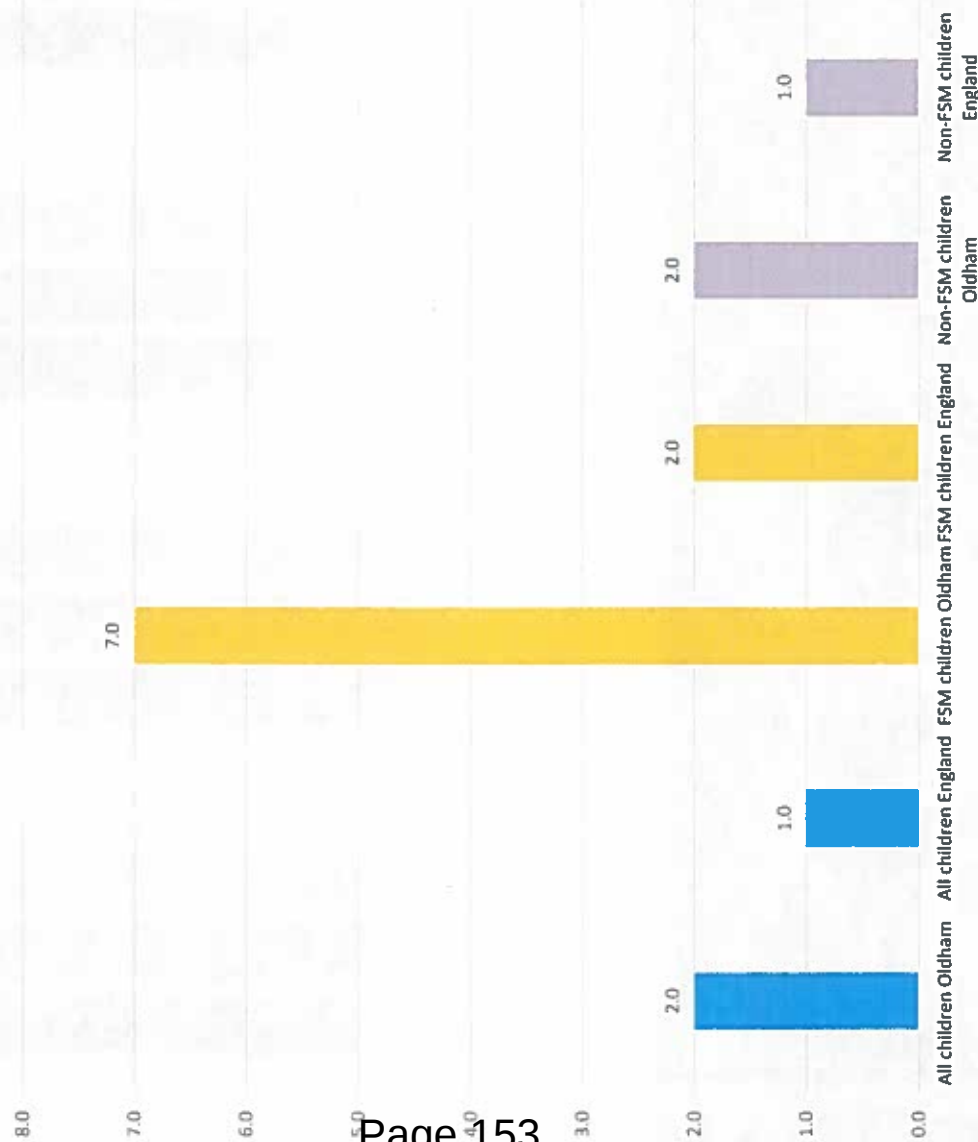


Target 3: Over the lifetime of our plan, the percentage of children achieving the expected standards in phonics in year one will have increased:

more for disadvantaged children in Oldham, than for disadvantaged children nationally;
more for non-disadvantaged children in Oldham than non-disadvantaged children nationally;
and in Oldham, the increase for disadvantaged children will be greater than that recorded for non-disadvantaged children.



Percentage point change in children achieving the expected standard in phonics at the end of year 1 from the baseline year of 2016-2017 (baseline year) to 2018-2019



What does this mean?

Between 2016-2017 and 2018-2019 data, the performance of FSM children in Oldham improved faster than FSM children nationally (+7.0 ppts compared to +2.0 ppts). This positive change means that FSM children in Oldham are now more likely to meet the expected standard than FSM children nationally.

Non FSM children in Oldham improved faster than non-FSM children nationally (+2.0 ppts compared to +1.0 ppts) however non-FSM children in Oldham still perform lower than non FSM children nationally.

FSM children in Oldham improved faster than non FSM children in Oldham (+7.0 ppts compared to +2.0ppts)
Despite this increase, FSM children in Oldham are still 8 ppts lower than non FSM pupils in Oldham.

Despite the increases in Oldham of both FSM and non-FSM children increasing faster than the rate of improvement nationally, the percentage of all children in Oldham achieving the expected standard in phonics at the end of year 1 remains 3 ppts lower than all children in England.

Key Stage 1 Data will not be published for the 2019-2020 year due to the impact of Covid-19.

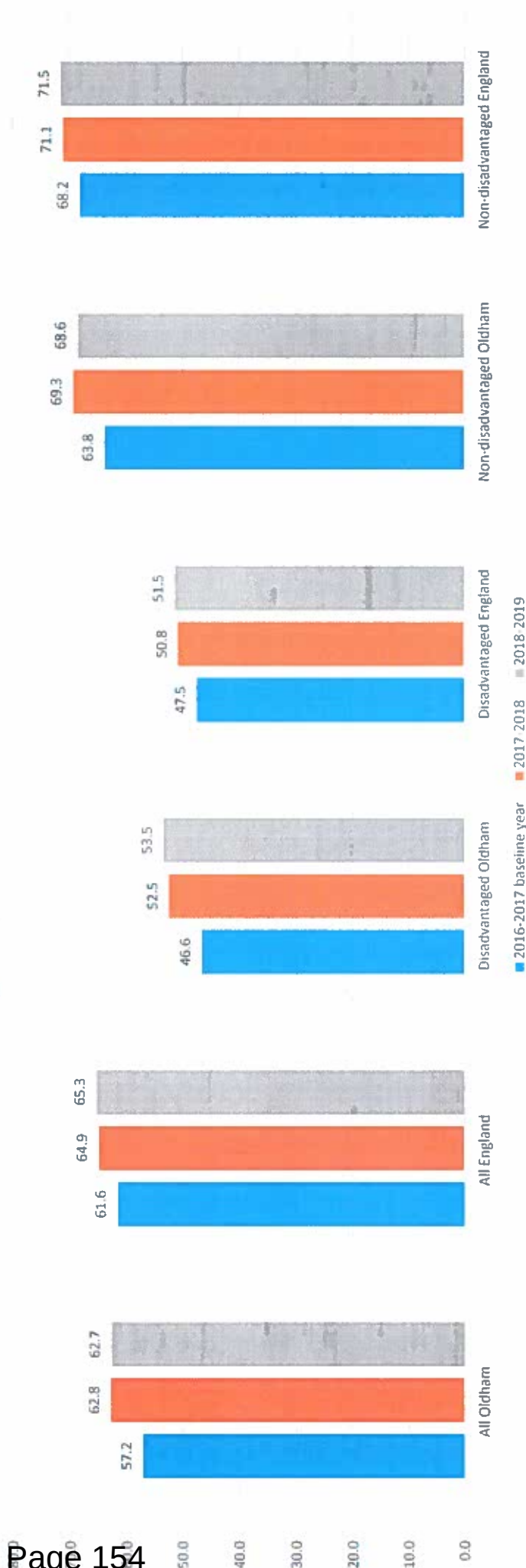
Oldham



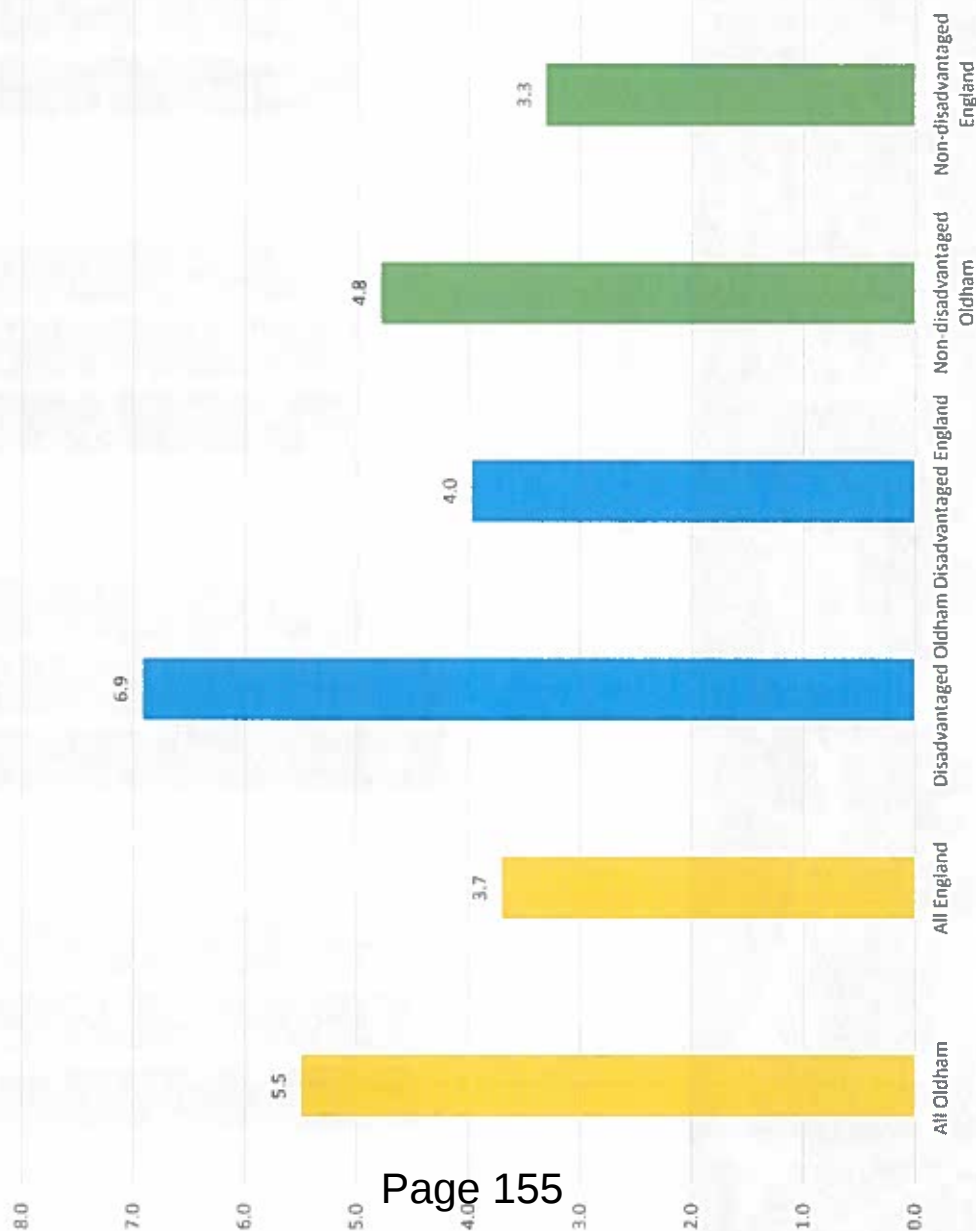
Target 4: Over the lifetime of our plan, the percentage of pupils achieving the expected levels in reading, writing and attainment at the end of key stage 2 will have increased:

**more for disadvantaged children in Oldham, than for disadvantaged children nationally;
more for non-disadvantaged children in Oldham than non-disadvantaged children nationally;
and in Oldham, the increase for disadvantaged children will be greater than that recorded for non-disadvantaged children.**

Percentage of pupils reaching the expected standard in reading, writing and maths at the end of KS2



Percentage point change in the of pupils reaching the expected standard in reading, writing and maths from 2016-2017 baseline year and 2018-2019



What does this mean?

Between the baseline year 2016-2017 data and 2018-2019 data disadvantaged children in Oldham had a higher ppt (6.9ppts) increase than the increase in disadvantaged children nationally (4.0ppts)

Between the baseline year 2016-2017 data and 2018-2019 data non-disadvantaged children in Oldham had a higher ppt increase (4.8ppts) than the increase in non-disadvantaged children nationally (3.3ppts)

Between the baseline year 2016-2017 data and 2018-2019 data, the increase for disadvantaged children in Oldham (6.9ppts) is higher than the ppt increase in non-disadvantaged children in Oldham (4.8ppts)

Despite these improvements, Oldham children remain 2.6ppts lower than children nationally.

Key Stage 1 Data will not be published for the 2019-2020 year due to the impact of Covid-19.

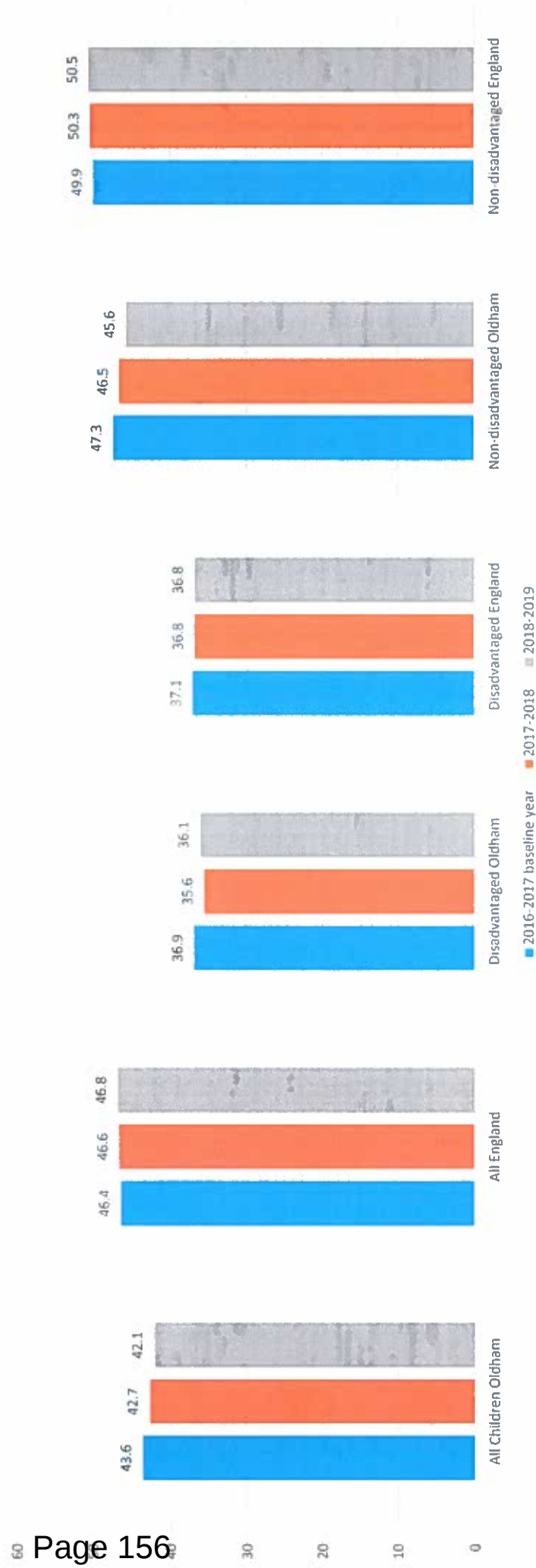
Oldham



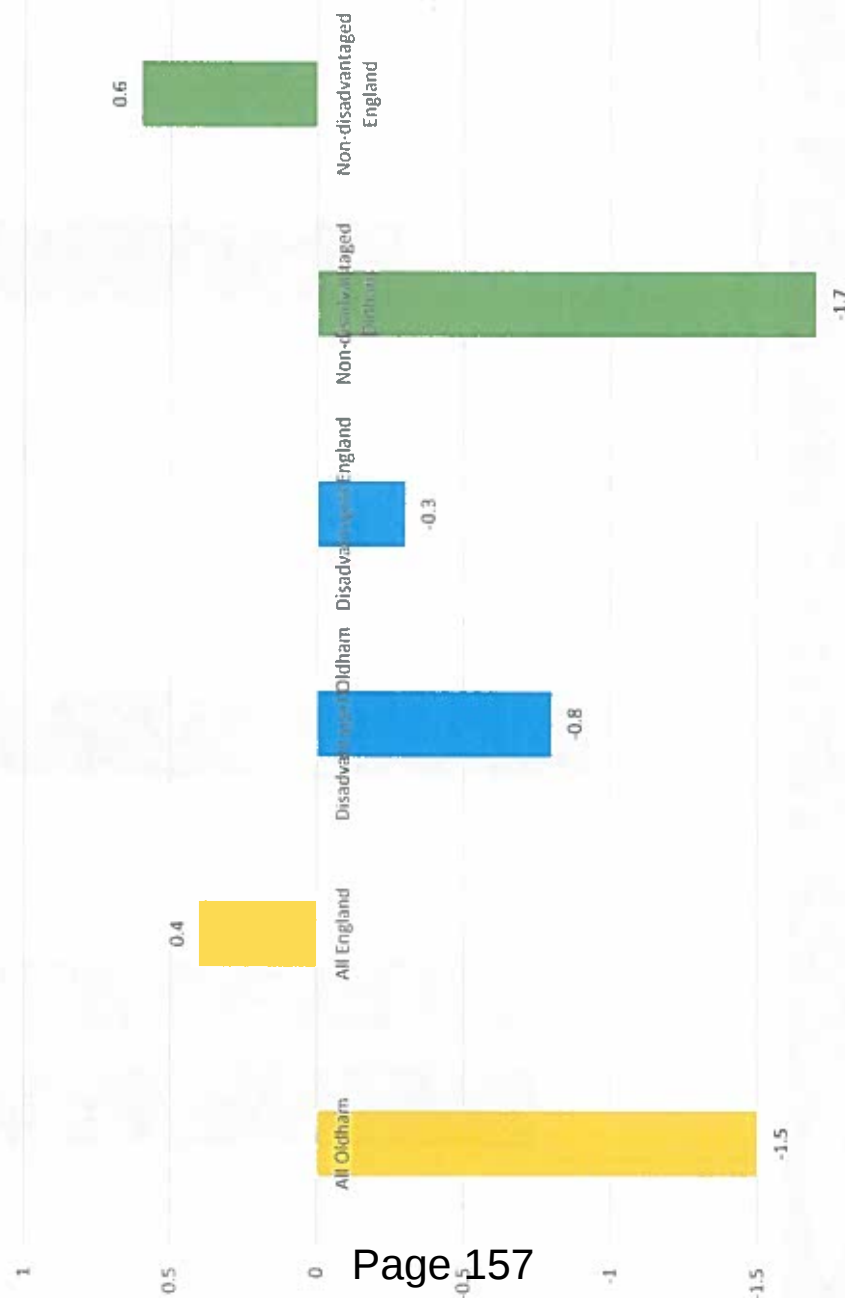
Target 5; Over the lifetime of our plan, the average “attainment 8” scores recorded by pupils at the end of their secondary education will have increased:

more for disadvantaged children in Oldham, than for disadvantaged children nationally;
 more for non-disadvantaged children in Oldham than non-disadvantaged children nationally;
 and in Oldham, the increase for disadvantaged children will be greater than that recorded for non-disadvantaged children.

Average Attainment 8 scores of pupils at the end of key stage 4



Percentage point change in average Attainment 8 scores of pupils at the end of key stage 4 from 2016-2017 baseline data and 2018-2019 data



What does this mean?

Disadvantaged children in Oldham have not increased the average attainment 8 scores more than disadvantaged children nationally - between the 2016-2017 and 2018-2019 data, there has been a **0.8ppt** reduction for disadvantaged children in Oldham compared to a **0.3ppt** reduction in disadvantaged children nationally.

Non-disadvantaged children in Oldham have not increased the average attainment 8 scores more than non-disadvantaged children nationally; between the 2016-2017 and 2018-2019 data there has been a **1.7ppt** reduction for non-disadvantaged children in Oldham compared to a **0.6ppt** increase in non-disadvantaged children nationally.

Disadvantaged children in Oldham have not recorded a greater average attainment 8 score than that recorded for non-disadvantaged children in Oldham. Both groups have seen a decrease between the 2016-2017 and 2018-2019 data. However, disadvantaged children in Oldham had a smaller reduction of **0.8ppts** compared to non disadvantaged pupils having a **1.7ppts** reduction.

Key Stage 4 Data will not be published for the 2019-2020 year due to the impact of Covid-19



Target 6: All schools will be supported to have a robust mental health plan and named mental health lead

What does this mean?

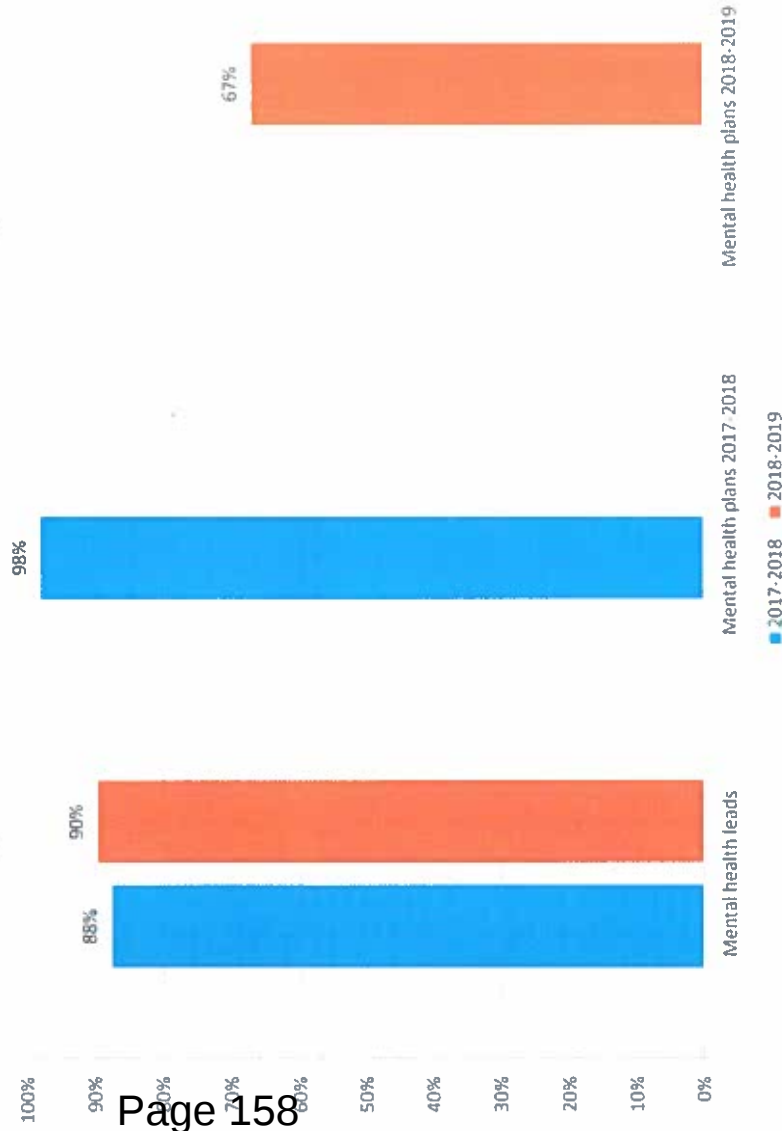
95 schools have an identified MH lead, and 103 schools had 2017-2018 Mental Health plans.

67% of schools now have 2018-2019 mental health plans to track progress. The team is mid way through this process and we expect these numbers to steadily increase.

This indicates we have met our target on mental health plans and are on track to meet our target for mental health leads. This trajectory will now need to be maintained.

Work in this area paused as a direct result of Covid-19. Work now continues by the CCG to build on the foundations of the Opportunity Area.

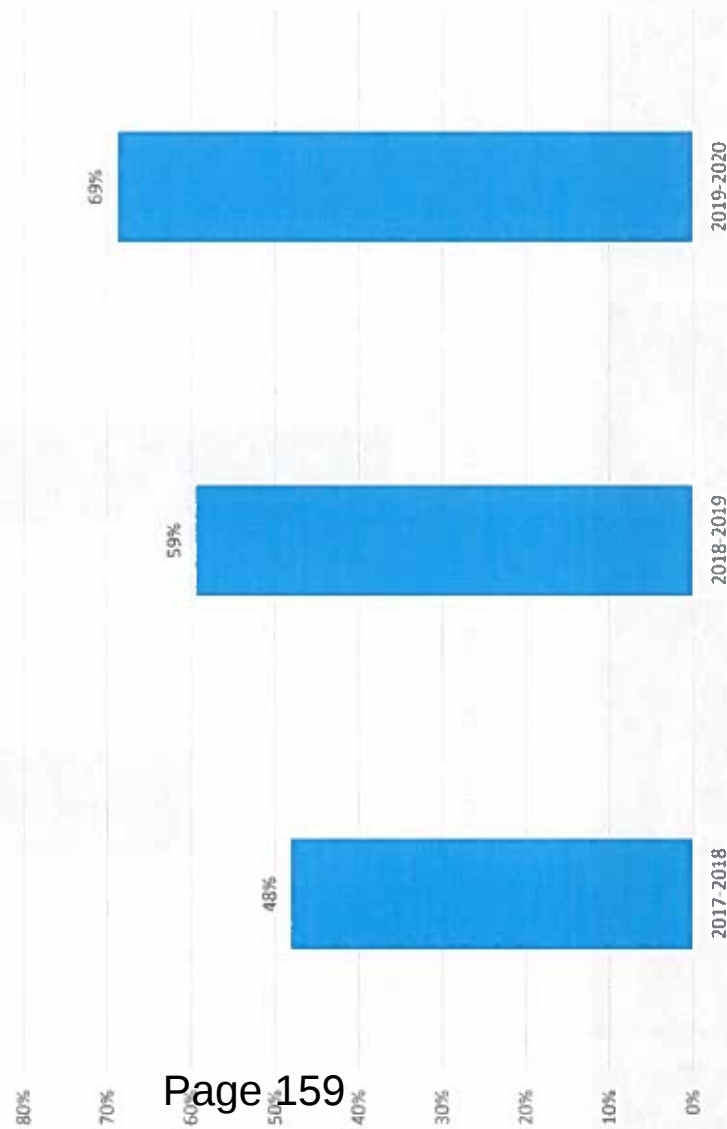
Proportion of schools with mental health leads and plans





Target 8: All schools will have had staff members trained to deliver evidence based classroom based programmes to improve resilience and mental health.

Percentage of schools with staff members trained in delivering programmes to improve resilience and mental health



What does this mean?

This data indicates 69% of schools have received training.

Training courses are planned for 2019/20 to cover the remaining 31% of schools.

234 staff members have been trained in classroom based programmes to improve resilience and mental health.

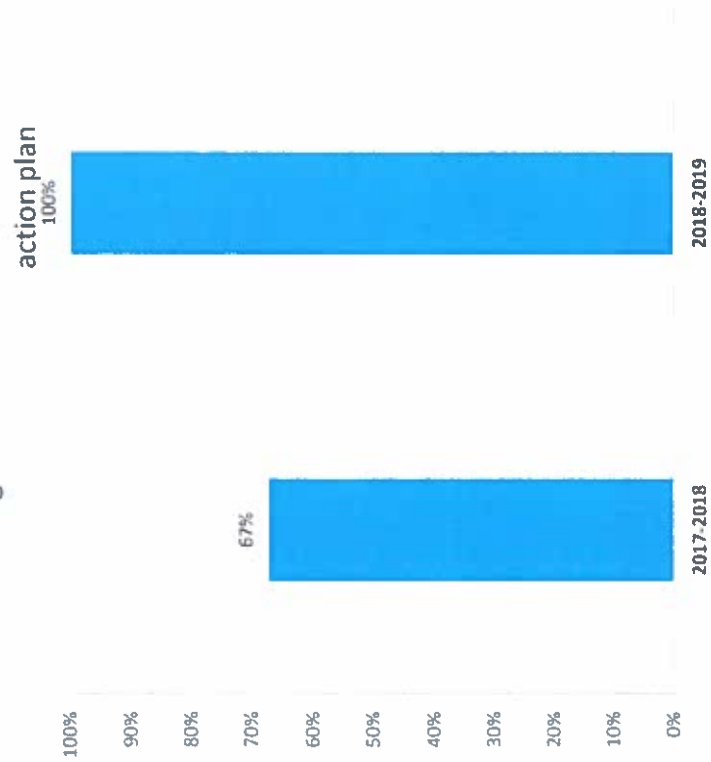
Work in this area paused as a direct result of Covid-19. However this vital work will continue in Year 4 of the Opportunity Area programme.

Oldham



Target 11: All schools in Oldham will be supported to offer the Oldham Pledge through additional extra-curricular activities to build young people's resilience and employability

Percentage of school in Oldham that returned an Oldham Pledge action plan



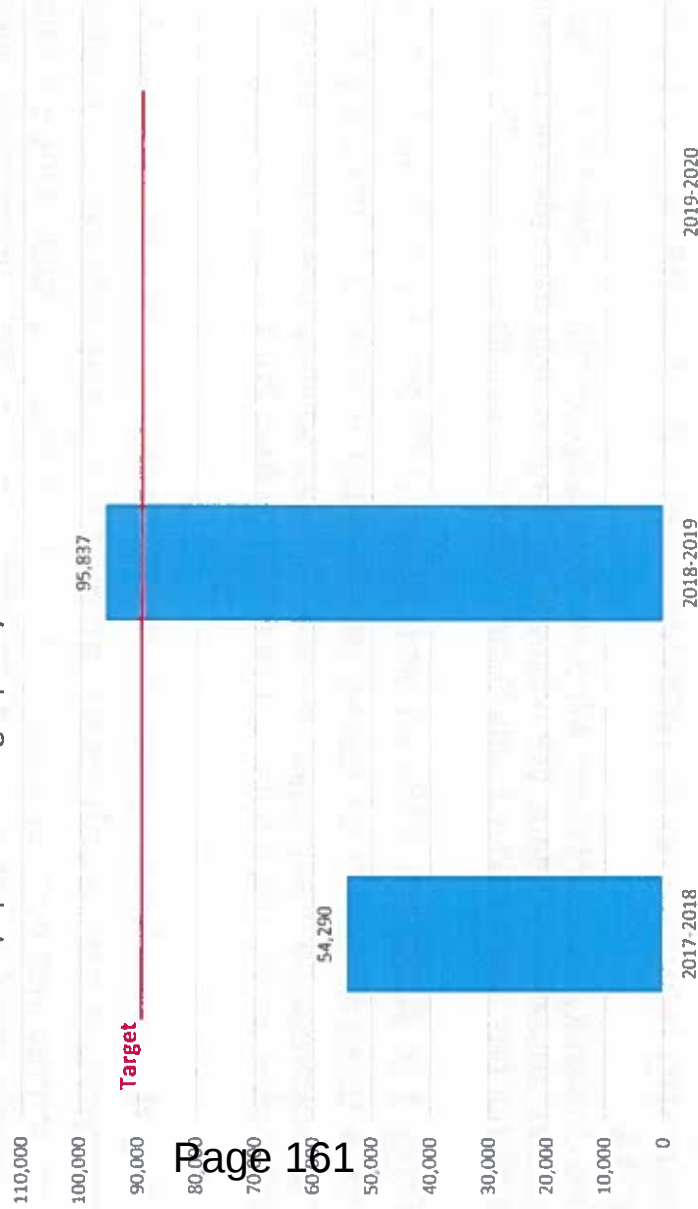
What does this mean?

This data indicates that the target has been met.



Target 12: Every 11-18 year old in Oldham to benefit from at least four high-quality encounters with the world of work, with more than 90,000 high quality encounters delivered to over 19,000 young people in Oldham over the life of this plan

Number of pupils with a high-quality encounters with the world of work



What does this mean?

This data indicates we have met and exceeded this target.

Following concerns from the Oldham OA Partnership Board, work is underway with CEC to define what 'high quality' means. This information will be reported back to the Partnership Board when received.

Targets not reported on to date

Target 7: We will see an improvement in mental health and resilience and a reduction in learning hours lost to mental health problems, in comparison to the baselines established in 2018.

The University of Manchester will draw on a range of data to provide a measure to respond to this target. This data is likely to include, absenteeism data, GP referrals, qualitative data from staff and pupils. Further information was expected in Spring 2020 but has been delayed until Spring 2021 due to impact of COVID.

Target 9: At least 25% of schools in Oldham will have provided additional mental health support for students, with at least three additional full time equivalent mental health support staff.

The brokerage contract began in early 2020 but delivery was paused during the summer. This has now recommended and it is anticipated we will have data for this target by April 2021.

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Target 10: At least three mental health initiatives developed by Oldham schools will have been supported and evaluated, and, if they are effective, scaled up to reach more pupils.

This contract has been awarded and initial meetings to establish the selection of these interventions were held in October. This work was paused during summer and early autumn 2020 but has been picked up again to take place in spring 2021. This target is on track

Target 13: We will have invested in building a robust and attractive offer of technical education, subject to the findings of our work later this year. This could include, for example, new technical and general qualifications pre and post-16.

T levels have been introduced since this target was set and Oldham will be able to offer 'gold standard' provision in 2020 and 2021 T level group through two providers. Existing provision at Oldham College is now rated good. This target is on track.



Report to OVERVIEW AND SCRUTINY BOARD

Oldham Green New Deal and Generation Oldham update

Portfolio Holder:

Cllr Abdul Jabbar, Cabinet Member for Finance & Green, Deputy Leader

Officer Contact: Rebekah Sutcliffe, Strategic Director of Communities & Reform

Report Author: Andrew Hunt, Programme Manager – Community Wealth Building
Ext. N/A

1 December 2020

Purpose of the Report

To provide an update on the progress of the Oldham Green New Deal Strategy, adopted by the Council in March 2020, and the Generation Oldham community energy programme.

Recommendations

That the Board:-

1. Notes the progress of a wide range of initiatives under the Oldham Green New Deal programme, despite the challenge of COVID19
2. Notes the recognition of Oldham's pioneering Green New Deal approach
3. Notes the evolving approach to meeting the Council 2025 and borough 2030 carbon neutrality targets
4. Notes the range of funding streams being made available by the Government to support the low carbon transition
5. Notes the payment of capital and interest by Oldham Community Power to its Members, approved at the 2020 Annual General Meeting, and the integration of its approach to a Phase 2 into wider community level Green New Deal initiatives

Oldham Green New Deal and Generation Oldham update**1 Background**

1.1 The Oldham Green New Deal (OGND) Strategy was adopted by the Council in March 2020. The Strategy set a number of objectives and pledges for delivery on environmental issues in a range of work areas, which broadly fit into three over-arching 'pillars':-

- Growing the green economy
- Low carbon infrastructure and a local energy market
- Northern Roots

1.2 Northern Roots is a very significant project in its own right, and an update report on Northern Roots was presented to the Overview and Scrutiny Board in October 2020.

1.3 The OGND Strategy also set two carbon neutrality targets:-

- For Council Buildings and Street Lighting by 2025
- For the borough by 2030

1.4 Progress towards the two carbon neutrality targets since the OGND Strategy was adopted in March is as follows:-

- 2025 – Council Buildings and Street Lighting. Between 2018/19 and 2019/20, emissions from Council buildings and street lighting rose by just under 2% from 8,395 tonnes to 8,559 tonnes, a rise of 164 tonnes on the year. The main reason for this seems to be that the winter of 2019/20 was on average colder than the winter of 2018/19
- 2030 – Oldham borough. Between 2017 and 2018, total emissions in the borough rose from 786.3 ktCO₂ to 811.7 ktCO₂, a rise of 3.2% on the year. Similarly, the reasons for this rise are not clear. However, it is interesting to note that in the same period the carbon footprint per head of population remained the same at 3.4 tonnes of CO₂ per capita. Oldham's population grew from 233,800 to 235,600 over that same 12-month period

Impact of COVID19 on the Green New Deal delivery programme

1.5 The Oldham Green New Deal delivery programme was reviewed in June 2020 in light of the COVID19 crisis and a number of changes were made:-

- OGND activities to be co-ordinated with wider community wealth building work across the Council and Partnership e.g. Food Strategy, social enterprise support, Place Based Working and Culture, Leisure & Tourism
- 'Growing the green economy' work to be aligned with COVID19 economic recovery plan
- Existing EU-funded projects such as REDUCES (circular economy), RED WoLF (low carbon heating), COALESCCE (community energy) and FOUNDATION (economic restructuring) to be aligned with COVID19 economic recovery plan
- Work on creating a Local Energy Market to continue to support behaviour change around e.g. the electrification of transport, remote working for homes and businesses and cutting bills for homes and businesses
- Work on creating a "Green Business Centre" discontinued due to the need to generate capital receipts from the site and interest from a new potential purchaser

which would deliver higher business rates from the site than a 'green business cluster'

- Work looking at the potential for investment in large-scale renewable energy outside the borough discontinued
- Work on a "Citizens' Assembly" discontinued
- Work on a potential solar farm at Wrigley Head, Failsworth paused
- Work on Alexandra Park zero carbon Eco-Centre paused to review alternative options with a lower cost

1.6 The above review identified £135K of savings from the Transformation Reserve which had been allocated for OGND initiatives. However, the purpose of the review was to find alternative ways of achieving the desired outcomes rather than purely discontinuing activity.

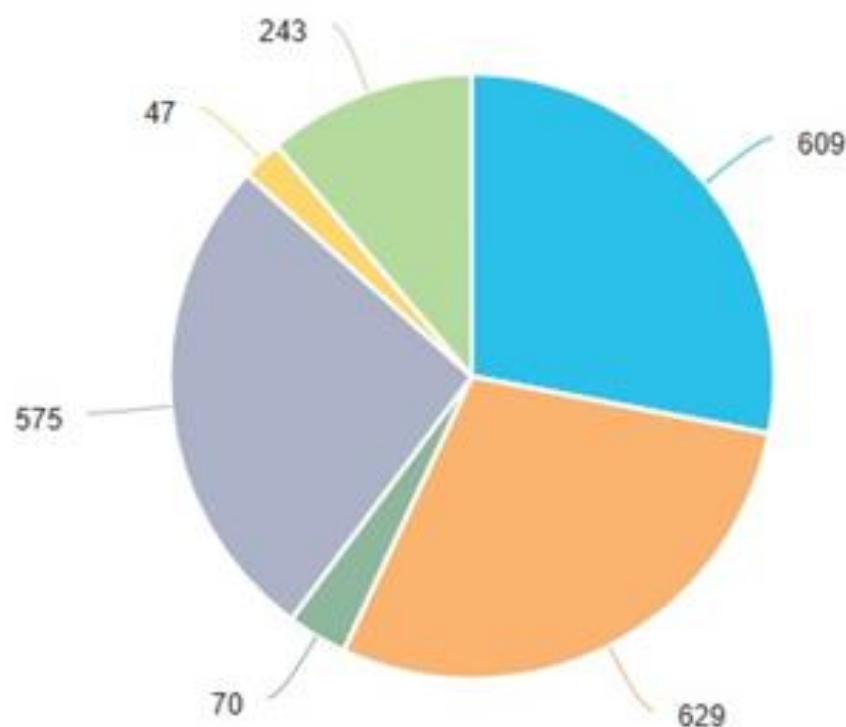
1.7 Additionally, the impact of COVID19 at a strategic level has the following implications for the 2025 and 2030 carbon neutrality targets:-

- 2025 – Council Buildings and Street Lighting.
 - It could reasonably be expected that for the 2020/21 financial year, Council emissions will fall due to lower occupation of Council buildings. However, Unity Partnership officers note that, "We must be aware of and consider the variables, despite the reduced occupation this year, we are expecting gas consumption to increase in some buildings, as a result of the need for increased ventilation and the additional heating that is associated with this requirement. This is something we are currently looking at with premises such as the Civic Centre."
 - A key element of the Council's approach to decarbonisation envisaged by the OGND Strategy was the purchase of renewable energy generating facilities (potentially located outside the borough) to cover the Council's carbon footprint. Changes in guidance on Council investments since the COVID19 crisis means that this approach may need to change
 - Other alternatives do exist however, such as Power Purchase Agreements with renewable energy generators both within the borough and across Greater Manchester, which could both cover the Council's carbon footprint and contribute to the development of locally owned renewable energy infrastructure, including community energy
- 2030 – Oldham borough.
 - The long-term impact of COVID19 on borough emissions is not yet clear. However, the immediate impact of lockdown had a striking influence on some environmental indicators across Greater Manchester, with road traffic falling by 62%, electricity consumption falling by 18% overall but increasing by 30% in homes where residents were now working from home, cycling away from main roads up by 50%, and an increase of 61% in visits to the GM Green City social media channels
 - If some of these beneficial changes in behaviour can be embedded long-term, it is possible that learning from the pandemic could help to reduce carbon emissions and associated air pollution in the borough

Targeting Green New Deal activities in Oldham

1.8 An evidence base for targeting Green New Deal activities in Oldham is available from the LGA Green Jobs online report. The pie chart below shows the number of jobs in Oldham which the LGA expects to be created in meeting both the national 2050 carbon neutrality target and the 2030 'milestone'.

2030



- Oldham - Estimated jobs in Low-carbon electricity - 2030 - Count
- Oldham - Estimated jobs in Low-carbon heat - 2030 - Count
- Oldham - Estimated jobs in Alternative fuels - 2030 - Count
- Oldham - Estimated jobs in Energy Efficiency - 2030 - Count
- Oldham - Estimated jobs in Low-carbon services - 2030 - Count
- Oldham - Estimated jobs in Low emission vehicles & infrastructure - 2030 - Count

1.9 Of course, Oldham’s carbon neutrality target for the borough is by 2030 so if this target is to be met, even more jobs will need to be created to meet the demand for low carbon goods and services.

1.10 The Council is therefore targeting activities in the OGND programme to boost activity in the areas of the low carbon economy which have the most potential for jobs growth. Key Oldham Green New Deal initiatives for the top three areas above are as follows:-

1.11 Low carbon electricity:-

- Solar PV systems for Council buildings where feasible
- Supporting community energy groups such as Saddleworth Community Hydro and Oldham Community Power
- Developing large-scale ground-mounted solar PV opportunities (solar farms) on Council-owned land e.g. at Wrigley Head, Failsworth and Northern Roots (Snipe Clough)
- Potential to extend the Council’s “Home Improve Loan” to include solar PV

- Working with landowners in Oldham to develop renewable energy to supply the Council via Power Purchase Agreements
- Exploring the potential to deploy cutting-edge low carbon technologies such as gasifying biomass Combined Heat and Power generation for sites such as Alexandra Park Depot

1.12 Low carbon heat:-

- Work underway to develop a 4MW £20 million Town Centre District Heat Network which will use renewable heat from disused flooded coal mines underneath the Town Centre. Potential to link up this new heat network with the existing one at St Mary's which is owned by First Choice Homes
- Exploring the potential for low carbon heat technologies at Council-owned sites such as Alexandra Park Depot
- Developing a new innovative electrical heating system for domestic homes through the RED WoLF Interreg North West Europe funded project

1.13 Energy efficiency

- Green Homes Grant for Oldham homeowners of up to £10,000 via a £4.7 million GM-wide scheme led by Oldham Council
- Council business newsletter encouraging Oldham businesses to gain "TrustMark" accreditation to be able to secure some of the business coming out of the Green Homes Grant scheme
- Warm Homes Oldham continues to provide support for Oldham homeowners to improve the energy efficiency of their homes

Achievements so far

1.14 The main achievements of the Oldham Green New Deal programme since the strategy was adopted in March 2020 are as follows:-

- The Council has worked with the Centre for Local Economic Studies (CLES) and Carbon Co-op (a community energy group based in Manchester) to successfully secure 300,000 Euros for the "Neighbourhood Energy Masterplanning" project for Oldham. This project will provide employment and training opportunities in the low carbon sector for residents beginning with a funded 2 day a week for 2 years post for an Oldham resident
- Oldham's pioneering Green New Deal approach has been selected as one of three case studies to be included in a new CLES report on "Anchor approaches to energy transition", recognising Oldham's unique community wealth building approach to the low carbon transition
- The Interreg North West Europe funded RED WoLF (Rethink Electricity Distribution Without Load Following) project, in which Oldham is a partner, will develop an innovative new low-cost, low-carbon electrical heating system for domestic homes based on solar PV, battery storage and modern storage heaters optimised by a 'smart' controller. The Council has secured agreement to fund a 19-home pilot project at Primrose Bank to demonstrate the new heating system, supported by grant from the project. The Council has received interest from local businesses who could supply and install the new heating system across GM once it has been proved successful by the pilots. This could fulfil the Council's aim for RED WoLF to provide jobs and training opportunities for an Oldham business
- The Council has secured agreement from Live and Now, an Oldham-based e-commerce software developer, to build a new online portal along the lines of "Amazon.com" or "eBay" to operate on a self-funding model, with the aim of helping Oldham businesses to improve their online offer which could in turn support jobs in

struggling Town Centre businesses. This initiative will be part of a much bigger online digital offer for food businesses to help them upskill and build capacity for online retail which will in turn help Town Centre businesses to retain their shopfront presence

- The Council has secured Heat Network Development Unit funding from the Department of Business, Energy and Industrial Strategy of c£50K to support feasibility work for a new Town Centre District Heat Network which will use minewater heat from disused flooded coal mines beneath the Town Centre. The Council has commissioned three feasibility studies from the Coal Authority and a techno-economic study from Ramboll consultants which show that in principle we have a viable District Heat Network scheme opportunity currently estimated to cost in the region of £20m. However, funding for this scheme is yet to be identified, and will be dependent on the production of a robust and viable business case as the project is developed using the Towns Fund grant. The Council is bidding for £4 million of Towns Fund money to cover the cost of the minewater boreholes and Energy Centre
- The Council's Strategic Housing Team has led on a successful funding bid to the Green Homes Grant Local Authority Delivery Scheme which has secured £4.7 million for a Greater Manchester wide scheme which will provide insulation and low carbon heating measures for low income households across Oldham and the other GM local authority areas

Generation Oldham

- 1.15 Generation Oldham is the borough's community energy programme. Benefits of a community-owned approach to renewable energy development include an opportunity for residents to invest and participate in activities making a real difference in terms of tackling the climate change crisis, and an opportunity to communities to gain knowledge and skills in the low carbon business sector. A community energy approach keeps the social and financial benefits of renewable energy development local.
- 1.16 Oldham has two community energy groups – Saddleworth Community Hydro and Oldham Community Power (OCP). Both groups have now been operational for some years, and this year Oldham Community Power paid its first share interest and capital repayment to its Members, as approved at its Annual General Meeting. The Council received a payment of £10,000 on its £100,000 shareholding, which comprised an interest payment of £1,250 and a capital repayment of £8,750.
- 1.17 Oldham Community Power owns and operates around 220kW of solar PV on the roofs of five schools and a community building. These solar PV systems were installed in 2006 and since then OCP has been looking for opportunities to deliver a Phase 2 of their solar PV installation programme.
- 1.18 The obvious choice of site for more solar PV installations has up until now been considered to be schools – these are the standard recipients of solar PV systems under a community energy model, and many other community energy groups across the country choose schools for a variety of reasons, in particular the benefit to the schools in terms of reduced energy bills and the opportunity to engage children and parents in the climate change agenda.
- 1.19 In 2019, OCP secured grant funding from Electricity North West to develop and install pioneering interactive screens in schools, which will use data generated by the solar PV systems to educate and inform the children. The children themselves will have a part in designing these interactive screens, and Oldham software development company Live and Now are supporting OCP to develop the technology, on a voluntary and no-cost basis. The

COVID19 crisis has delayed the deployment of the finished product into the schools, but it is hoped that the screens can finally be installed in 2021.

- 1.20 In terms of a Phase 2 scheme, recent developments in the rules surrounding the installation of solar PV on schools under a community energy model have changed. The Department for Education has issued advice stating that most community energy schemes for schools will no longer be granted a roof lease. This is because a new procurement framework for schools to install solar PV is under development and will be launched in 2021. The DfE expects that community energy schemes will not offer the schools good value for money under this new procurement framework. So it seems that, at least for the moment, OCP will need to look at other sites for Phase 2.
- 1.21 Fortunately, there now exists an initiative which could identify some sites. As mentioned in 1.14 above, a new 300,000 Euro project called “Neighbourhood Energy Masterplanning” has been approved for Oldham. To be delivered by Carbon Co-op, in partnership with CLES, this project will not only bring training and employment opportunities in the low carbon sector for residents but will give communities a say in how low carbon infrastructure is developed in their neighbourhoods. OCP will be a key partner in the development and delivery of this project, and OCP’s expertise, experience and support will be key in developing renewable energy installations on community buildings as one outcome of the project.

2 Current Position

- 2.1 Due to the financial challenge associated with COVID19, the Oldham Green New Deal programme has a very limited budget from resources within the Council itself. However, the programme is having some success in securing external funding from a range of sources to support delivery of OGND initiatives. New national funding streams for low carbon work are helping in this regard.
- 2.2 It is clear though that in order to meet the 2030 carbon neutrality target, and to a lesser extent the 2025 Council target, a strategic approach to the delivery of low carbon infrastructure across the whole borough will be necessary.
- 2.3 Initial research shows the potential for the Council to engage a strategic delivery partner in the private sector to identify the potential for, invest in and deliver low carbon infrastructure across the borough. Initial soft market testing indicates that commercial organisations exist which are looking to offer such an arrangement to local authorities and are looking to offer ‘social value’ benefits such as jobs and training opportunities as part of the delivery arrangements which would align to the objectives of the OGND Strategy. N.B. this work is purely exploratory at present and a detailed internal report will be prepared by officers in the near future.
- 2.4 Such a strategic investment and delivery arrangement would be complemented by continuing Oldham’s ground-up grass-roots approach to building low carbon knowledge and skills in local communities via the range of community wealth building type initiatives set out in this report, including Oldham Community Power and other community energy schemes. This will ensure not only that residents have the best opportunity to take advantage of any inward investment and infrastructure development which comes into the borough but will ensure that residents have a say in how low carbon infrastructure is developed in their own neighbourhoods.
- 2.5 By combining the strategic and grass-roots approaches above, Oldham’s Green New Deal has the best chance of delivering a ‘fair transition’ to a low carbon economy in the borough, meeting our ambitious carbon neutrality targets but in a way which meets the aspirations of

the Oldham Plan in terms of creating an Inclusive Economy, Thriving Communities and Co-operative Services.

- 2.6 Therefore the next steps for Oldham's Green New Deal programme will be to continue to build capacity at a community level to enable residents to take best advantage of the low carbon transition, whilst bringing in the strategic level investment which can deliver infrastructure, jobs and training opportunities for residents.

Carbon offsetting – tree planting

- 2.7 Part of the approach to meeting the Council's 2025 carbon neutrality target, as set out in the Oldham Green New Deal Strategy, is local carbon offsetting. The Council has a target to plant 100,000 trees in the borough by 2025. Using a figure of 20kg for the average amount of CO₂ absorbed in a year by a tree as it grows, this would mean 2,000 tonnes of CO₂ being absorbed every year by the new trees. The carbon footprint of Council Buildings and Street Lighting in the baseline year of 2018/19 was 8,395 tonnes CO₂, so carbon offsetting from tree planting in the borough could cover almost a quarter of the Council's baseline carbon emissions. In reality this proportion is likely to be larger if the tree planting target is met, as the carbon content of grid electricity used by the Council is likely to have fallen substantially by 2025.

Government Net Zero Ten Point Plan

- 2.8 On 17th November 2020 the Government announced a new national Ten Point Plan to achieve net zero emissions by 2050. In summary, these ten points are as follows:-

1. **Offshore wind** – the UK will host 40GW of offshore wind generation by 2030, enough to power every home and support up to 60,000 jobs
2. **Hydrogen** - the UK will aim to develop 5GW of "low-carbon" hydrogen production capacity by 2030. Up to £500m will be invested in a bid to create a Hydrogen Neighbourhood in 2023, a Hydrogen Village by 2025, and to create the first town running entirely on hydrogen
3. **Nuclear** - the UK will scale up large nuclear generation while also developing small and advanced reactors. This move will cost £525m and could support up to 10,000 jobs, according to the Government
4. **Electric Vehicles** - the West Midlands, North East and North Wales will champion electric vehicle (EV) manufacturing. The UK will end the sale of new petrol and diesel cars and vans by 2030, but hybrid cars and vans will be given a 2035 deadline. A total of £1.3bn will be used to accelerate the rollout of chargepoints, while £582m in grants will be made available to incentivise EV purchasing. Around £500m will be used for mass-scale production of EV batteries and a consultation on the phase out of new diesel will be introduced
5. **Public transport** - the Government will incentivise cycling and walking, while also investing in zero-emission public transport. Up to £5bn is expected to be funnelled into alternative cycling, walking, and low-carbon buses
6. **Aviation and shipping** - research projects for zero-emission planes and ships will be conducted to support airlines, airports and shipping firms. £20m has been set aside for clean maritime innovations at sites including Orkney and Teesside
7. **Domestic and public buildings** - homes, schools and hospitals will become more energy efficient through a £1bn spending commitment starting next year. The Government will aim to install 600,000 heat pumps annually by 2028 and create 50,000 green jobs by 2030. The Green Homes Grant voucher scheme from this summer will also be extended
8. **CCS (Carbon Capture and Storage)** - the UK wants to become a "world-leader" in CCS technology and will target the removal of 10MT of carbon dioxide by 2030, equivalent to all emissions of the industrial Humber today. An additional £200m will create two carbon capture clusters by the mid-2020s, with another two set to be

created by 2030. In total, £1bn has been committed, which will support 50,000 jobs in the UK's industrial clusters

9. **Nature** - commitments have been agreed to plant 30,000 hectares of trees every year to restore the natural environment. £5.2bn has been ringfenced to create for new flood and coastal defences in England by 2027

10. **Innovation and finance** - the UK will make the City of London the global centre of green finance

2.9 Many of these initiatives should help Oldham to achieve our 2025 and 2030 carbon neutrality targets, by:-

- Reducing the carbon content of grid electricity used by the Council, homes and businesses in Oldham
- Reducing carbon emissions from road and public transport in the borough
- Making funding available to households, schools and hospitals across Oldham to install energy efficiency and renewable energy measures
- Making funding available for nature-based initiatives such as Northern Roots and Oldham's parks and countryside sites

3 **Key Issues for Overview and Scrutiny to Discuss**

3.1 The impact of COVID19 on Oldham's Green New Deal programme – both the negative impacts and the potential opportunities arising.

3.2 The potential for Oldham's Green New Deal to form a key element of the COVID19 economic recovery plan for the borough.

4 **Key Questions for Overview and Scrutiny to Consider**

4.1 In the new pandemic situation, how can the Council best meet the Leader's wish to ensure that residents have an opportunity to engage in the climate change agenda, originally envisaged as a "Citizens' Assembly"?

4.2 How can the Council support and encourage residents to maintain the positive behaviour changes which have come out of the lockdown restrictions, in terms of reduced environmental impact?

5. **Links to Corporate Outcomes**

5.1 Corporate Plan:-

Inclusive Economy:-

- #ourbit: Attracting investment and encouraging business and enterprise to thrive
- #yourbit: Supporting and promoting local businesses and ventures
- #ourbit: Working with partners to create quality work prospects - and ensuring all residents can access new skills and opportunities and be work-ready

Thriving Communities:-

- #ourbit: Increasing the sense of involvement and ownership of issues that affect people and they care about
- #yourbit: Getting involved in your community: actively sharing ideas and experience with others about things you are passionate about

5.2 The Oldham Plan

Inclusive Economy

- Investment:-
 - We will challenge the orthodox investment model at Greater Manchester and beyond where it doesn't benefit the people and the areas that need investment the most
 - We will support the growth of our key employment capabilities seeking and supporting increased innovation and enterprise
 - We will continue to invest in Oldham and stimulate investment
- Human capital:-
 - We will develop a productive and integrated education, skills and employment offer for Oldham
 - We will ensure a great education and vocational training offer and enable residents to be life ready and work ready
 - We will ensure effective business support to increase investment in enterprise, skills and training including apprenticeships

Co-operative Services

- Brilliant everyday collaborations at scale:-
 - We will build new collaborations that improve living standards and the life chances of Oldham residents
 - We will bring in funding and expertise to Oldham to do great things

Thriving Communities

- Co-operative workforce:-
 - We will ensure assets based working and co-production is embedded in our unified workforce

6 Financial Implications

- 6.1 The current Green New Deal Schemes are detailed in the body of the report. As new schemes are identified and current proposals are developed, there needs to be detailed business planning, in line with current Council procedures, to ensure that all schemes are robust and financially viable. All proposed schemes should also be in alignment with other Council strategic objectives and should maximise the use of external funding within the Council's regulatory framework.

[James Postle]

7 Legal Services Comments

- 7.1 Legal Services have and will continue to provide legal advice and support in relation to any of the proposed schemes outlined in the body of the report to affect a reduction in the Council's and the Borough's environmental footprint to assist in achieving the carbon neutrality targets. Currently, advice and support has been provided to Strategic Housing in relation to government grant funding for the Green Homes Grant Local Authority Delivery Scheme to deliver £4.7m of grant funding for warm homes initiatives across Greater Manchester.

[Elizabeth Cunningham-Doyle]

8. **Co-operative Agenda**

- 8.1 Oldham's Green New Deal programme is part of the borough's wider approach to Community Wealth Building, supporting the aspirations of the Oldham Plan to build an Inclusive Economy, Thriving Communities and Co-operative Services.

[Andrew Hunt]

9 **Human Resources Comments**

- 9.1 N/A

10 **Risk Assessments**

- 10.1 N/A

11 **IT Implications**

- 11.1 N/A

12 **Property Implications**

- 12.1 The Council's Property Services is liaising with the Oldham Green New Deal Programme Manager to provide relevant property information required to identify potential energy efficiency schemes and to inform feasibility studies and grant submissions.

[Peter Wood]

13 **Procurement Implications**

- 13.1 N/A

14 **Environmental and Health & Safety Implications**

- 14.1 Oldham's Green New Deal programme will deliver against the carbon neutrality targets and other environmental objectives in the Green New Deal Strategy.

[Andrew Hunt]

15 **Equality, community cohesion and crime implications**

- 15.1 N/A

16 **Equality Impact Assessment Completed?**

- 16.1 N/A

17 **Key Decision**

- 17.1 N/A

18 **Key Decision Reference**

- 18.1 N/A

19 **Background Papers**

19.1 N/A

20 **Appendices**

20.1 None



Report to OVERVIEW AND SCRUTINY BOARD

GENERAL EXCEPTION AND SPECIAL URGENCY DECISIONS REPORT

Portfolio Holder: Various

Report Author: Lori Hughes, Constitutional Services Officer
Ext. 4716

1st December 2020

Purpose of the Report

The Board is requested to note the decisions that have been taken under Rules 13 and 14 of the Council's Constitution since the last meeting of the Overview and Scrutiny Board held on 20th October 2020.

Executive Summary

A key decision may not be taken unless 28 days clear notice has been given of the intention to take those decisions. If 28 days clear notice of a matter has not been given, an agreement will be needed to be obtained with the relevant Overview and Scrutiny Chair and a notice made available as a 'General Exception Key Decision Notice' (Rule 13). After five days have elapsed, the decision can be made. General exceptions will be reported to the next relevant Overview and Scrutiny Committee. Where a date by which an executive decision that would be a key decision and compliance with the Key Decision and General Exception (Rule 13) procedures were impracticable, the decision shall only be made where the decision maker has obtained agreement with the relevant Overview and Scrutiny Committee Chair (Rule 14). Where this rule is applied, the decision is also exempt from call-in. These exemptions will be reported to the next relevant Overview and Scrutiny Committee.

Members are asked to note the decisions taken in response to the Covid-19 Pandemic. These were taken to address urgent issues as they arose in order to authorise the support as directed nationally and locally to Covid-19 response.

If a detailed explanation is required and an officer is to attend the meeting to provide further information, please contact Constitutional Services by 12.00 noon on Thursday, 26th November 2020.

Recommendations

The Overview and Scrutiny Board is asked to note decisions

Background

The Chair (or their nominee) is given powers in the Council's Constitution to give authorisation for key decisions to be made under the following rules:

Rule 13 – General Exception

Where the decision has not been placed on the Forward Plan, but it is possible to give 5 clear days-notice of the decision to be made, Rule 13 allows that the decision may be made where the relevant Executive Director has obtained agreement in writing from the Chair of the Overview and Scrutiny Board (or his/her nominee) of the matter about which the decision is to be made. Notice of this setting out the reasons why compliance with the 28-day notice period was impracticable will be made available at the offices of the local Authority and be published on the Council's website. Any decision made in this way is still subject to a potential call-in.

Rule 14 – Special Urgency:

In certain circumstances it may be impracticable both to:

1. Place the decision on the Forward Plan, and
2. Give 5 clear days-notice prior to the decision being made

Rule 14 allows that in these circumstances the decision may still be made where the decision maker has obtained agreement from the Chair of the Overview and Scrutiny Board (or his/her nominee) or if not available the Mayor or in their absence the Deputy Mayor. As soon as it is reasonably practicable after the decision maker has received agreement from the Chair of Overview and Scrutiny that the decision is urgent and cannot be reasonably deferred, a notice will be made available at the offices of the local Authority setting out the reasons why compliance with the 28 days was impracticable and this will be published on the Council's website. Where Rule 14 applies the decision is exempt from call-in.

Subject Matter:	Officer	Rule Applied	Date of Decision and Date of authorisation	By	Reason(s) for the decision
Scaling Up Locally Supported Contact Tracing	Katrina Stephens, Director of Public Health	Rule 14	Decision Authorisation: 14 October 2020	Councillor McLaren	DECISION AUTHORISED: For the recommendation in the report to be exempt from call in due to the timescales for the Council to respond. The decision had not been placed on the Key Decision Document.
Green Homes Grant Local Authority Delivery Scheme	Anees Mank, Housing Development and Contracts Manager	Rule 14	Decision Authorisation: 3 November 2020	Councillor McLaren	For the recommendation in the Cabinet report to be exempt from call in due to the timescales for the Council to implement the grant. The decision had not been placed on the Key Decision Document.

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Report to OVERVIEW AND SCRUTINY BOARD

Key Decision Document

Portfolio Holder: Various

Report Author: Lori Hughes, Constitutional Services Officer
Ext. 4716

1st December 2020

Purpose of the Report

For the Overview and Scrutiny Board to review and note the latest published Key Decision Document.

Executive Summary

Overview and Scrutiny bodies have access to the Key Decision Document and timetable for decisions and intentions for consultation. Where the overview and scrutiny function has not scrutinised an item on the Key Decision Document, but that item has implications for policy/service development, then the overview and scrutiny body will have full opportunity to be able to submit any comments to the relevant Cabinet Member/Chief Officer during the course of the consultation process in relation to any key decision.

Recommendations

The Overview and Scrutiny Board is asked to note the Key Decision Document and to provide any comments.

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KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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Economy and Skills Cabinet Portfolio

RCR-10-14	Western Gateway Town Centre Land and Property Acquisitions	Director of Economy	January 2021	Cabinet
Description: To acquire strategic land and properties across the Western Gateway of the Town Centre Document(s) to be considered in public or private: Private for financial and commercial reasons				
ECEN-20-19	Land to the North of the Lancaster Club, Broadway, Failsworth (1935 land) [Failsworth West]	Deputy Chief Executive – Helen Lockwood	December 2020	Cabinet Member - Economy & Skills (Leader - Councillor Sean Fielding)
Description: Document(s) to be considered in public or private:				
ECEN-05-20	Alexandra Park Depot	Director of Economy	December 2020	Cabinet
Description: Construction of new depot and eco centre Document(s) to be considered in public or private: Delegated report (private) Report will contain financially sensitive information				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
ES-12-20	Oldham town centre property acquisition	Deputy Chief Executive – Helen Lockwood	January 2021	Cabinet
Description: Strategic property acquisition Document(s) to be considered in public or private: Private NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council and a third party.				

Education Cabinet Portfolio

EDS-08-19	Secondary Education Provision - Expansion of North Chadderton School	Managing Director, Children and Young People - Gerard Jones	November 2021	Cabinet Member - Education (Councillor Shaid Mushtaq)
Description: The report is seeking approval to award a contract for the expansion of North Chadderton School, following the completion of a tender procurement exercise. Document(s) to be considered in public or private: Private				

Children and Young People Cabinet Portfolio - None

Health and Social Care Cabinet Portfolio - None

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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Housing Cabinet Portfolio

HSG-07-20	Local Plan Review: Issues and Options	Deputy Chief Executive – Helen Lockwood	December 2020	Cabinet Member - Housing (Councillor Hannah Roberts)
Description: Oldham's Local Plan will guide development in the borough up to 2037. It will eventually replace the current plan (Joint Core Strategy and Development Management Policies DPD) which was adopted in November 2011 and any saved older planning policies. The Issues and Options document describes key challenges facing Oldham, sets out broad issues and presents options and questions that we need residents, businesses and interested parties in the borough to help us answer. Document(s) to be considered in public or private:				
HSG-09-20	Strategic Housing Land Availability Assessment 2020	Director of Economy	December 2020	Cabinet Member - Housing (Councillor Hannah Roberts)

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
HSG-10-20	Description: The SHLAA is a technical document identifying land that might have potential for housing at some stage in the future, as required by the National Planning Policy Framework (NPPF). NPPF states that a housing assessment should be used to establish realistic assumptions about the suitability, availability and the likely achievability (economic viability) of land to meet the identified housing need. This then determines whether a site could form part of the housing land supply and, if so, when it is expected to be developed. As well as providing evidence for the housing land position, it will inform the review of the GMSF and Local Plan and provide data for the Brownfield Land Register. The base date of this SHLAA is the 1st April 2020. This SHLAA provides the annual update to the previously published SHLAA, published in December 2019. Finally, the SHLAA discusses the latest housing requirements and whether we can demonstrate that there is enough land in the five-year deliverable housing land supply to meet these requirements. Document(s) to be considered in public or private: Strategic Housing Land Availability Assessment (as at 1st April 2020) and associated appendices. Public - to be published on council's website. Public - to be published on council's website.			
	Brownfield Land Register 2020	Director of Economy	December 2020	Cabinet Member - Housing (Councillor Hannah Roberts)

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: The Town and Country Planning (Brownfield Land Register) Regulations came into force in April 2017 and require each local planning authority to prepare and maintain a Brownfield Land Register. The Regulations require the register to be updated at least annually. This report now seeks approval for the 2020 update. The purpose of the register is to provide up-to-date and consistent information on brownfield land that the local authority considers to be appropriate for residential development. The register comprises of two parts: Part 1 includes all brownfield sites considered suitable for residential development and Part 2 is for sites which have been granted (planning) permission in principle. This report explains the process of preparing the Brownfield Register and sets out the implications for Oldham. As was the case in 2018, it is recommended that no sites are proposed for permission in principle. Therefore, the Brownfield Register which is being sought for approval only includes Part 1 sites. Document(s) to be considered in public or private: Brownfield Land Register 2020 and associated appendices.				

Neighbourhoods and Culture Cabinet Portfolio

NEI-01-20	Award of Contract for Highways work - New Saddleworth School	Deputy Chief Executive – Helen Lockwood	January 2021	Cabinet
Description: Approval to award the contract for the highways works associated with the new Saddleworth School in Diggle Document(s) to be considered in public or private: Private - NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council.				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
NEI-03-20	Highways Improvement Programme 2019/20 - 2021/22	Deputy Chief Executive – Helen Lockwood	March 2021	Cabinet Member - Neighbourhoods & Culture (Councillor Barbara Brownridge)
Description: Cabinet approved the £12m Highways Improvement Programme for delivery over the financial years 2019/20 to 2021/22 in March 2019. As part of the Programme there will be several schemes/groups of schemes with values exceeding £250,000 hence the need for an item on the key decision document. This item relates to any decisions made on tenders exceeding £250,000 in the 2020/21 financial year to ensure prompt delivery of the programme. Document(s) to be considered in public or private: N/A				
NC-08-20 New!	Accessible Oldham Framework Contract	Deputy Chief Executive – Helen Lockwood	January 2021	Cabinet
Description: To seek delegation of the award of Accessible Oldham Framework Contract for the construction of Town Centre public realm and minor civil engineering infrastructure projects Document(s) to be considered in public or private: Public				

HR and Corporate Reform Cabinet Portfolio - None

Finance and Green Cabinet Portfolio

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FG-09-20	Report of the Director of Finance - Budget 2021/22 – Determination of the Tax Bases for Council Tax Setting and for Business Rates Income Purposes	Director of Finance – Anne Ryans	December 2020	Cabinet
Description: The Determination of the Tax Bases for Council Tax Setting and for Business Rates Income for use in 2021/22 budget deliberations. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance Budget 2021/22 – Determination of the Tax Bases for Council Tax Setting and for Business Rates Income Purposes Background Documents: Appendices - Various Report to be considered in Public				
FG-10-20	Report of the Director of Finance – Treasury Management Strategy Statement 2021/22	Director of Finance – Anne Ryans	February 2021	Cabinet
Description: To consider the Council's Treasury Management Strategy for 2021/22 - including Minimum Revenue Provision Policy Statement, Annual Investment Strategy and Prudential Indicators Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Treasury Management Strategy Statement 2021/22 Background Documents: Various Appendices Report to be considered in Public				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FG-11-20	Report of the Director of Finance – Revenue Budget 2021/22 and Medium Term Financial Strategy 2021/22 to 2025/26	Director of Finance – Anne Ryans	February 2021	Cabinet
Description: To consider the Administration’s detailed revenue budget reduction proposals and the presentation of the Medium Term Financial Strategy for the Council (2021/22 to 2025/26) incorporating the current policy landscape and Local Government Finance Settlement. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Revenue Budget 2021/22 and Medium Term Financial Strategy 2021/22 to 2025/26 Background Documents: Various Appendices Report to be considered in Public				
FG-12-20	Joint Report of the Deputy Chief Executive People and Place and Director of Finance – Housing Revenue Account Estimates for 2021/22 to 2025/26 and Proposed Outturn for 2020/21.	Deputy Chief Executive – Helen Lockwood, Director of Finance – Anne Ryans	February 2021	Cabinet
Description: The Housing Revenue Account (HRA) Outturn Estimates for 2020/21, the detailed budget for 2021/22 and the Strategic HRA Estimates for the four years 2022/23 to 2025/26. Document(s) to be considered in public or private: Proposed Report Title: Housing Revenue Account Estimates for 2021/22 to 2025/26 and Proposed Outturn for 2020/21 Background Documents: Various Appendices Report to be considered in Public				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FG-13-20	Statement of the Chief Financial Officer on Reserves, Robustness of Estimates and Affordability and Prudence of Capital Investments in the 2021/22 budget setting process	Director of Finance – Anne Ryans	February 2021	Cabinet
Description: To consider the statement of the robustness of estimates and adequacy of the reserves in the 2021/22 budget setting process Document(s) to be considered in public or private: Proposed Report Title: Statement of the Chief Financial Officer on Reserves, Robustness of Estimates and Affordability and Prudence of Capital Investments in the 2021/22 budget setting process Background documents - Various appendices Report to be considered in Public				
FG-14-20	Report of the Director of Finance – Capital Programme & Capital Strategy for 2021/22 to 2025/26	Director of Finance – Anne Ryans	February 2021	Cabinet
Description: To consider the Council's Capital programme and capital strategy Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Capital Programme & Capital Strategy for 2021/22 to 2025/26 Background Documents: Various Appendices Report to be considered in Public				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FG-19-20	Revenue Monitor and Capital Investment Programme 2020/2021 Month 7	Director of Finance – Anne Ryans	December 2020	Cabinet
Description: The report provides an update on the Council's 2020/2021 forecast revenue budget position and the financial position of the capital programme as at Month 7 Document(s) to be considered in public or private: The report will be considered in public.				
FG-20-20	Revenue Monitor and Capital Investment Programme 2020/2021 Month 8	Director of Finance – Anne Ryans	February 2021	Cabinet
Description: The report provides an update on the Council's 2020/2021 forecast revenue budget position and the financial position of the capital programme as at Month 8. Document(s) to be considered in public or private: The report is to be considered in public.				
FG-21-20	Revenue Monitor and Capital Investment Programme 2020/2021 Month 9	Director of Finance – Anne Ryans	March 2021	Cabinet
Description: The report provides an update on the Council's 2020/2021 forecast revenue budget position and the financial position of the capital programme as at Month 9. Document(s) to be considered in public or private: The report is to be considered in public.				
FG-27-20 New!	Report of the Director of Finance – Council Tax Reduction Scheme 2021/22	Director of Finance – Anne Ryans	February 2021	Cabinet
Description: To determine the Council Tax Reduction Scheme for 2021/22 Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Council Tax Reduction Scheme 2021/22 Background Documents: Appendices – Various Report to be considered in Public				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FG-28-20 New!	Report of the Director of Finance and Director of Education and Early Years – Schools Funding Formula	Director of Finance – Anne Ryans	December 2020	Cabinet
Description: Schools funding formula for 2021/22 in relation to the National Funding Formula and Dedicated Schools Grant deficit Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance and Director of Education and Early Years – Schools Funding Formula Background documents: Various appendices Report to be considered in public.				

COVID 19 Response Portfolio - None

Commissioning Partnership Board

CPB-08-20	Proposed Use of the Transformation Fund 2020 2021	Chief Executive/Accountable Officer NHS Oldham CCG	January 2021	Commissioning Partnership Board
Description: The use of the Greater Manchester and Social Care Partnerships Transformation Fund 2020/2021. Document(s) to be considered in public or private: Report to be in private as it relates to the financial and business affairs of the Council and its partners				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
CPB-07-20	Mental Health Investment Plan	Strategic Director of Commissioning / Chief Operating Officer - Mike Barker	January 2021	Commissioning Partnership Board
Description: The outline Mental Health Investment Plan for 2020/2021 and delivery of NHS long term plan requirements. Document(s) to be considered in public or private: Report will be considered in private as it relates to the financial and business interests of the Council and its partners.				
CPB-06-20	Section 75 Agreement	Chief Executive/Accountable Officer NHS Oldham CCG	January 2021	Commissioning Partnership Board
Description: To provide notification of decisions to be taken by the Commissioning Partnership Board Document(s) to be considered in public or private: Reports to be considered in private due to commercial sensitivity and details related to financial and business affairs of the Council, its partners and service providers				
CPB-11-20	S.75 Budget Monitoring Report Month 6	Director of Finance – Anne Ryans	January 2021	Commissioning Partnership Board
Description: The report will provide an update on the financial position. Document(s) to be considered in public or private: The documents will be considered in public.				
CPB-12-20	S.75 Budget Monitoring Report Month 8	Director of Finance – Anne Ryans	February 2021	Commissioning Partnership Board
Description: The report will provide an update on the financial position. Document(s) to be considered in public or private: The documents will be considered in public.				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 DECEMBER 2020

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
CPB-13-20	S.75 Budget Monitoring Report Month 9	Director of Finance – Anne Ryans	March 2021	Commissioning Partnership Board
Description: The report will provide an update on the financial position. Document(s) to be considered in public or private: The documents will be considered in public.				

Key:

New! - indicates an item that has been added this month

Notes:

1. The procedure for requesting details of documents listed to be submitted to decision takers for consideration is to contact the Contact Officer contained within the Key Decision Sheet for that item. The contact address for documents is Oldham Council, Civic Centre, West Street, Oldham, OL1 1UH. Other documents relevant to those matters may be submitted to the decision maker.
2. Where on a Key Decision Sheet the Decision Taker is Cabinet, the list of its Members are as follows: Councillors Sean Fielding, Arooj Shah, Abdul Jabbar MBE, Amanda Chadderton, Shaid Mushtaq, Zahid Chauhan, Barbara Brownridge, Eddie Moores and Hannah Roberts.
3. Full Key Decision details (including documents to be submitted to the decision maker for consideration, specific contact officer details and notification on if a report is likely to be considered in private) can be found via the online published plan at:
<http://committees.oldham.gov.uk/mgListPlans.aspx?RPId=144&RD=0>

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Report to OVERVIEW AND SCRUTINY BOARD

Overview and Scrutiny Board Work Programme

Portfolio Holder:

Councillor Colin McLaren, Chair of the Overview and Scrutiny Board

Report Author: Lori Hughes, Constitutional Services Officer
Ext. 4716

1st December 2020

Purpose of the Report

For the Overview and Scrutiny Board to review the Overview and Scrutiny Board Work Programme.

Executive Summary

The Overview and Scrutiny Work Programme is designed to outline the areas the Board will be provided an overview during the 2020/21 Municipal Year as well as issues to be scrutinized. The work programme covers the issues to be discussed at each meeting, issues and actions arising from the meeting and outstanding issues.

Due to the Covid-19 pandemic, several reports that were on the work programme for early in the municipal year have had to be delayed. These will be monitored by Constitutional Services and be placed on the work programme following discussion with the Chair as they become available.

Recommendations

The Overview and Scrutiny Board is asked to note and comments on the Overview and Scrutiny Board Work Programme.

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OVERVIEW AND SCRUTINY BOARD WORK PROGRAMME 2020-2021 AND PERFORMANCE MONITORING PLAN

PART A – MEETING PROGRAMME

MEETING DATE & VENUE	AGENDA ITEM	SUMMARY OF ISSUE	CABINET PORTFOLIO (link to Corporate Outcome)	RESOLUTION / RECOMMENDATION	Comments
Tuesday, 16 June 2020 6.00 p.m. Deadline for reports: 5 June 2020	Annual Report	Overview and Scrutiny Work for the period 2019/20	All	RESOLVED that the Overview and Scrutiny Annual Report for 2019/20 be commended to Full Council	
Page 197	Place Based Integration	Verbal update on Progress	Economy and Enterprise (Thriving Communities)	RESOLVED that - 1. the update provided on Place Based Integration be noted; 2. the Board Task and Finish Group considering Place Based Integration be taken forward.	
	Poverty Task and Finish Group	Update	Covid-19 Response (Thriving Communities)	RESOLVED – that 1. the Overview and Scrutiny Board Poverty Task and Finish Group assist in the update of the Council's Poverty Strategy; 2. the terms of reference for the Poverty Task and Finish Group be reviewed in light of the forthcoming Workshop for senior Councillors, senior Officers and partners as	

				reported to the Board by the Deputy Leader and Portfolio Holder for Covid-19 Response.	
	Work Programme	Update	All	RESOLVED – that 1. the Overview and Scrutiny Board Work Programme 2020/21, as presented, be noted; 2. the deliberations of the Extending the Co-operative Approach to the Use of Council Asset Policy Task and Finish Group be referred to the Leader of the Council and the Cabinet for their consideration.	
Wednesday, 22 July 2020 6.00 p.m. Deadline for reports: 10 July 2020	Statement of Community Involvement	Consultation	Housing (Cooperative Services)	RESOLVED that the proposed policy and the comments made by the Overview and Scrutiny Board members be noted.	Policy Framework
	Customer Services Strategy: Unreasonable Behaviour	Consultation	Finance & Green (Cooperative Services)	RESOLVED that: 1. The Unreasonable Behaviour Policy and updated Corporate Complaints Policy be noted. 2. The comments provided by members be noted. 3. The updated policies be circulated to members.	

	Overview and Scrutiny Board Work Programme	Review of Work Programme		RESOLVED that: 1. The Overview and Scrutiny Board Work Programme be noted. 2. The updates on the work programme provided at the meeting be noted. 3. The updates on the motions referred from Council be noted and provided as part of the Council action report.	
Tuesday, 8 September 2020, 6.00 p.m. Deadline for Reports: 26 Aug 2020	Local Development Scheme	Policy Update	Housing (Thriving Communities)	RESOLVED that the recommended revisions to the Local Development Scheme be supported and it be agreed that the go forward for approval.	Policy Framework
2020	Safeguarding Adults Board Annual Report	Annual reporting	Health and Social Care	RESOLVED that: 1. The Oldham Adults Safeguarding Board Annual Report and the tremendous work undertaken in the 12-month period be noted. 2. A Task and Finish Group be established to explore issues of ethnicity and safeguarding, the terms of reference for which to be considered by the Chair and Councillor Toor.	
	Council Motions Update: Tax Relief for Public Transport	Motion referred from Council	Neighbourhoods and Culture	RESOLVED that: 1. The Board would support asking the Chief Executive to write to the Prime Minister and the	

				Chancellor of the Exchequer to request that the Government introduces a tax relief scheme on seasonal travel tickets (following the principles outlined in Mr. Johnson's Telegraph article in 2013), making this effective as soon as possible and to the Mayor of Greater Manchester saying that we all should support such a scheme. 2. The Pay and Reward Team report to the next meeting of the Board on matters relating to the offering of a Bike to Work Scheme.	
	Youth Council: Employment and Apprenticeships	Motion referred from Council	Children and Young People	RESOLVED that a workshop be convened with the Youth Council and relevant officers to address the resolutions in the Youth Council motions relating to the development of the digital sector in the town, the review of apprenticeships across Oldham and offering of digital apprenticeships by the Council.	
Tuesday, 20 October 2020 6.00 p.m. Deadline for Reports: 8 October 2020	Get Oldham Working and Career Advancement Services (Work and Skills Strategy)	Update on the strategy	Economy and Skills (An Inclusive Economy)	RESOLVED that: 1. The update be noted. 2. The recovery plan to be put in place for the next twelve months be brought to the Board for review. 3. The revised Strategy b brought to the Board.	Requested by Board in July 2019

	Impact of Covid 19 on Unemployment, Including Young People and Care Leavers		Economy and Skills (An Inclusive Economy)	RESOLVED that: 1. The update be noted. 2. The update on the Covid-19 recovery plan be brought to the Board at the earliest opportunity.	
	Community Safety and Cohesion Partnership	Policy Update	HR and Corporate Reform (Thriving Communities)	RESOLVED that: 1. The update be noted. 2. Once the draft plan had been put together, it would be circulated to Board Members for their comments.	Policy Framework
Page 201	Update on Northern Roots	Update on Project	Economy and Skills (Cooperative Borough)	RESOLVED that: 1. The appointment of further Independent Directors be noted. 2. The appointment of an Independent Director as Chair be recommended. 3. An update be provided to the Board when charitable status was established. 4. The update be noted.	
	Salary Sacrifice Cycle to Work Scheme	Update on salary scheme	HR and Corporate Reform	RESOLVED that: 1. The update be noted. 2. HR be requested to provide information on the timeline for the payroll system to be circulated to the Board.	Requested by the Board in September 2020
	Council Motion Updates 'Let's All Do Our Bit to Tackle Litter'	Various	Various	RESOLVED that: 1. The information contained in the report be noted. 2. The update as provided in the report be included in the next Council action update.	

				3. An update be received when available from Environmental Services related to Charity Bins.	
	Amendment to United Nations Sustainable Development Goals	Various		RESOLVED that the inclusion of the Amendment to the report not be agreed or commended to Council.	
Thursday, 5 November 2020 6.00 p.m. Special	Greater Manchester Spatial Framework	Consultation	Housing	RESOLVED that: The following be recommended to Cabinet: 1. That the GMSF: Publication draft 2020, including site allocations and green belt boundary amendments, and reference to the potential use of compulsory purchase powers to assist with site assembly and the supporting background documents, for publication pursuant to Regulation 19 of the Town and Country Planning (Local Planning) (England) Regulations 2012 for a period for representations between 1 December 2020 and 26 January 2021 be approved. 2. That the GMSF: Publication Draft 2020 be approved for submission to the Secretary of State for examination following the period for representations. 3. That delegation to Director of Economy authority to approve the relevant Statement of Common Ground(s) required pursuant to the National Planning Policy Framework 2018 be approved.	Policy Framework

				4. That delegation to the Greater Manchester Lead Chief Executive, Housing, Homelessness and Infrastructure, in consultation with Salford City Mayor, Paul Dennett the Portfolio Leader for Housing, Homelessness and Infrastructure to make minor or non-material amendments to the GMSF: Publication Draft 2020 and background documents prior to their publication be approved.	
Page 203	GM2040 Transport		Environmental Services	RESOLVED that: 1. It be noted that on the 9th November 2020, the Cabinet would be recommended to endorse the refreshed Greater Manchester Transport Strategy and the final version of Our Five-Year Delivery Plan for approval by GMCA and publication in December 2020, alongside Greater Manchester's Plan for Homes, Jobs and the Environment (GMSF), subject to the correction of a small number of errors identified in Appendix D. 2. It be noted that on, 9th November 2020 the Cabinet would be recommended to approve the Oldham Local Implementation Plan for publication as an appendix to Our Five-Year Deliver Plan, acknowledging that this was a 'live' document and would be subject to regular review and update as appropriate.	Policy Framework

				3. It be noted that, on the 9th November 2020, the Cabinet would be recommended to delegate authority to the Leader and the Cabinet Member for Neighbourhoods and Culture to approve future updates of the Oldham Local Implementation Plan. 4. An update be brought to the Board in six months.	
Tuesday, 1 December 2020 6.00 p.m. Deadline for Reports: 19 Nov 2020	Green New Deal Strategy and Generation Oldham	Update on the action plan and scheme	Finance and Green (Cooperative Services)		
	Youth Justice Plan	Annual Report	HR and Corporate Reform (Thriving Communities)		Policy Framework
	Youth Offer	An update on the Council's Youth Offer (Youth Council to be invited to attend)	Children and Young People (Cooperative Services)		
	Local Plan	Issues and Options	Housing		Policy Framework
	Opportunity Area Funding	Update on the Funds	Education (Thriving Communities)		
Tuesday, 19 January 2021 6.00 p.m. Deadline for Reports: 8 Jan 21	SEND Services	Update on the services and progress against the Written Statement of Action	Education (Thriving Communities)		Requested by Board in January 2020

	Homelessness Strategy 2021	Review of Strategy	Housing (Cooperative Services)		Policy Framework
	Place Based Model	Update	HR and Corporate Reform		
Tuesday, 9 March 2021 6.00 p.m. Deadline for Reports: 16 Feb 2021	Safeguarding Adults Board Three Year Strategy 2021/2024	Review of Strategy	Health and Social Care		Policy Framework
	Licensing Policy	Review of the Policy	Neighbourhoods and Culture (Cooperative Services)		Policy Framework
	20's Plenty in 2020	Council Motion	Neighbourhoods and Culture (Cooperative Services)		Council Motion (4 Nov 2020)

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PART B – ONE OFF MEETINGS / WORKSHOPS / TASK AND FINISH GROUPS

Date	Title	Summary of issue	Cabinet Portfolio	Timescales	Notes	Outcome
14 July 2020 at 5.00 p.m	Place Based Integration Workshop	Further review	HR and Corporate Reform	Scheduled January 2021		
19 Oct 2020 at the rise of Special Meeting	Poverty	Workshop scheduled	Covid19 Response	Workshop took place on 19 Oct 2020		
TBC	Youth Council Motion	Digital Apprenticeships and Employment				

TBC	Adults Safeguarding	Explore issues of ethnicity and safeguarding	Health and Social Care			
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PART C – OUTSTANDING ISSUES – DATES TO BE DETERMINED

When Discussed	Title	Summary of issue	Cabinet Portfolio	Timescales	Notes	Outcome
22 Oct 19	Youth Council Motions: Motion related to Knife Crime and a discussion was held at O&S on 22 Oct 19. Council further approved a motion related to 'Make Your Mark' for a discussion with Cabinet members	The Youth Council held a Summit in February 2020, outcomes were to be shared with O&S. Make Your Mark – to discuss what is being done to address issues associated with the environment, knife crime, youth violence and public transport.	Children's Services			
	Corporate Plan	Consultation on new Plan	All		Policy Framework	
	Thriving Communities	Update on the programme	(Thriving Communities)		Requested by Board in July 2019	
	Future High Street Fund and Towns Fund	Update	Economy & Skills (An Inclusive Economy)			
	Opportunities Fund	Update on the Fund	Education	Scheduled December 2020	Requested by the Board in September 2020	
	Northern Roots	Update on the Project	Economy and Skills	Scheduled October 2020	Requested by the Board in September 2020	Noted.
	Clean Air	Update	Neighbourhoods and Culture		Requested by the Board in September 2020	
	Bike to Work Tax Relieve Scheme	Update	HR and Corporate Reform	Scheduled October 2020	Requested by the Board in September 2020	Noted.

	Proposed Landlord Licensing	Consultation	Housing (Cooperative Services)		Consultation delayed	
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PART D – ACTIONS FROM PREVIOUS MEETINGS

Date of Meeting	Title of Report	Directorate	Action(s)	Date Completed and Outcome
22 Jul 20	SCI	People and Place	Definition of a Large Planning Application	
22 Jul 20	Unreasonable Behaviour Policy	Commissioning	Updated policy to be circulated to members	
20 Oct 20	Oldham Work and Skills Strategy Update	People and Place	Recovery Plan and revised Strategy to be brought to the Board	
20 Oct 20	Impact of Covid 19 on Unemployment, including Young People and Care Leavers	People and Place	The update on the Covid-19 recovery plan be brought to the Board at the earliest opportunity.	
20 Oct 20	Community Safety and Cohesion Partnership	Communities and Reform	The draft Plan to be circulated to Board members for comments when completed.	
20 Oct 20	Salary Sacrifice Cycle to Work Scheme	Communities and Reform	Information on the payroll timeline to be circulated to members.	Updated sent to Board Members on 22 Oct 2020.
20 Oct 20	'Let's All Do Our Bit to Tackle Litter' Motion	People and Place	Update on Charity Bins to be received from Environmental Services when available.	

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